



Office of eHealth Innovation

eHealth Commission Meeting
February 17, 2016

Agenda

Topic	Time
Call to Order Chris Underwood, <i>Interim Director, OeHI</i>	5 mins
Opening Remarks Scott Wasserman, <i>Chief of Staff to Lt. Gov. Joe Garcia and Deputy Chief of Staff to Gov. John Hickenlooper</i> Chris Underwood	15 mins
eHealth Commission Member Introductions Commission Members	10 mins
eHealth Commission Timeline and Organizational Charter North Highland	40 mins
Federal Funding Streams for Health IT Robinson & Associates	45 mins
Closing Remarks Chris Underwood Matt Benson	5 mins



Who is North Highland?

North Highland has been hired to support the launch of the Office of eHealth Innovation by providing project management and facilitation expertise.

Core Team

Matt Benson, Project Lead and Facilitator

Jacqui Giordano, Project and Facilitation Support

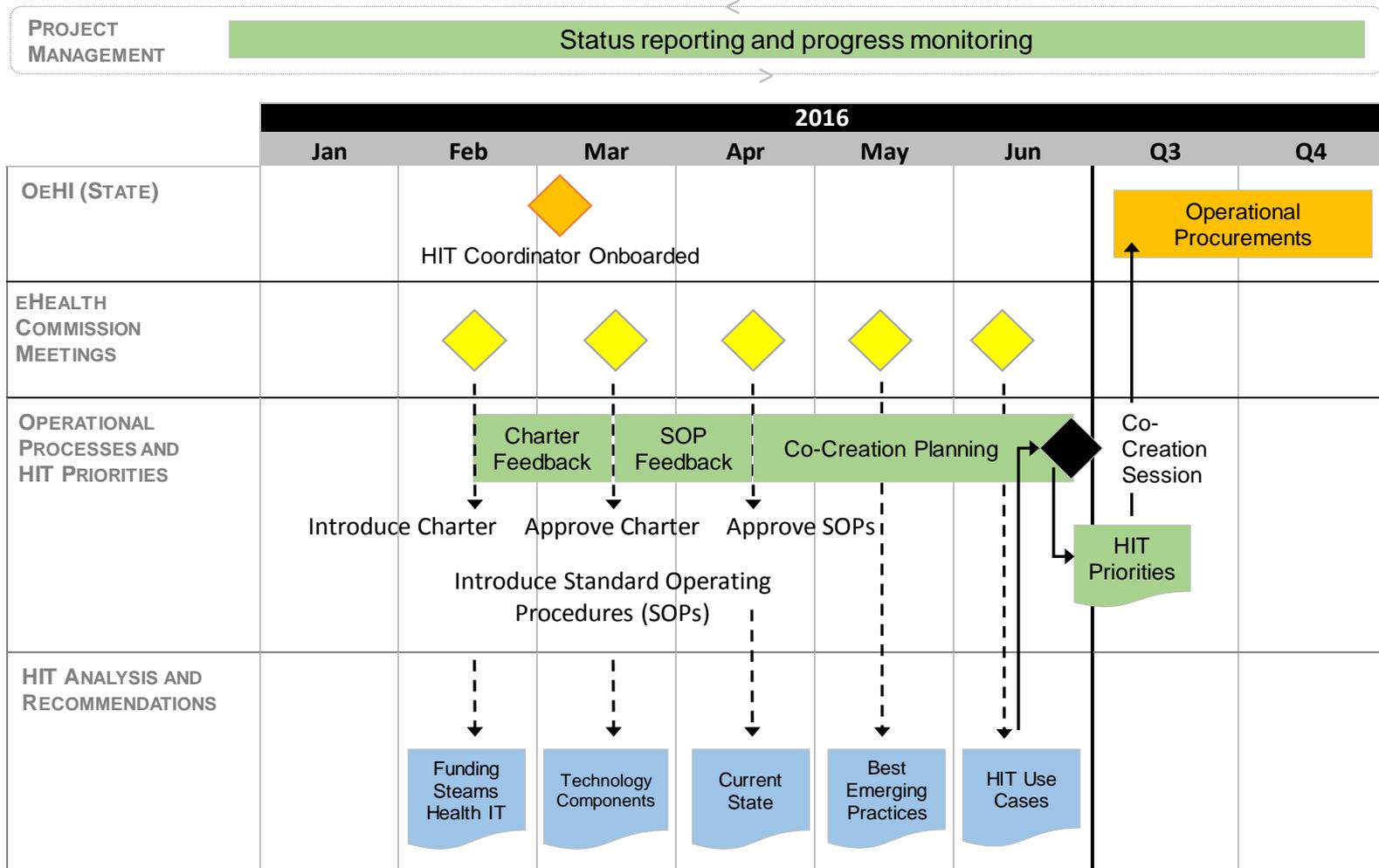
Additional Support

Rick Zelznack, Health and Human Services SME

Heide Cassidy, Public Sector West Region Lead

Launch Timeline

eHealth Commission Launch Timeline



OeHI (State)
North Highland

Commission
Robinson & Associates

OeHI Organizational Charter

Purpose of the Charter

Provide an overview of the organization's mission, historical context, membership structure, governance, and objectives.

Specifically, the Charter serves several distinct purposes:

- Purpose of the organization
- Identifies the organizational roles and responsibilities
- Makes visible the membership selection process
- Serves as the primary onboarding document for new organizational members
- Outlines the organizational governance and decision-making process
- Defines the outcomes the organization is intending to deliver
- Recaps the initial funding sources



Background and Historical Context

The OeHI was created to provide an open and transparent statewide collaborative effort to develop the common policies, procedures, and technical approaches needed to advance Colorado's Health IT network and transformational health programs.

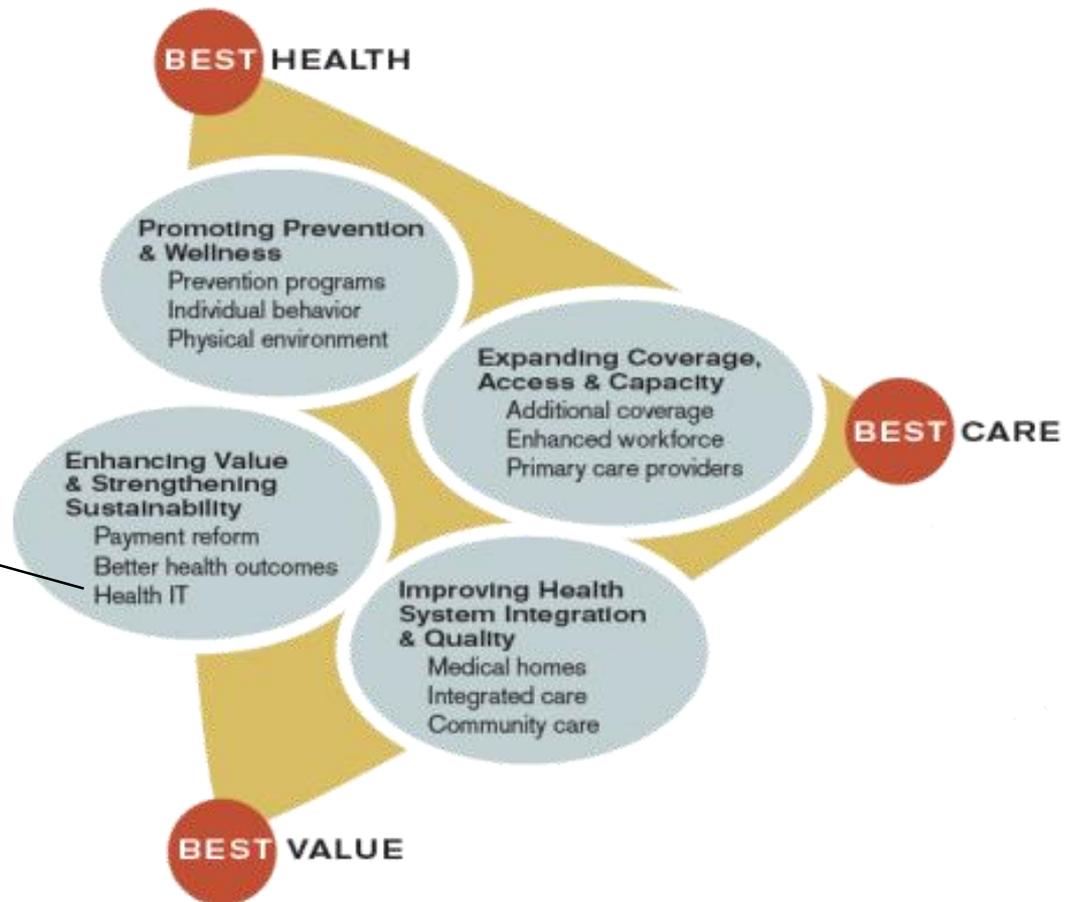
- In 2009, CORHIO was designated as the State Designated Entity (SDE) to expand health information across Colorado
- CORHIO formed the SDE Action Committee to evaluate and propose a new organizational structure for the SDE function
- “Office of eHealth Innovation” (OeHI) was created to be a new independent body to provide leadership and alignment across public and private sector organizations
- The OeHI was formally created via the Office of the Governor’s Executive Order B 2015-008
- OeHI will provide the SDE function for Colorado, which includes administration, use and designation of federal and state funds enabling Health IT

The Governor's State of Health

Colorado's commitment to become the healthiest state

Invest in Health Information Technology

Ensure most Coloradans are served by providers with Electronic Health Records and connected to Health Information Exchange



Organizational Purpose

Vision

Accelerate technology-driven health transformation by aligning public and private initiatives to support Colorado's commitment to become the healthiest state in the nation.

Mission

To promote the expanded use of Health IT in Colorado, the Office of eHealth Innovation will identify priorities to:

- Establish an open and transparent statewide collaborative effort to develop common policies, procedures, and technology approaches that will enhance Colorado's Health IT network;
- Promote and advance data sharing by reducing or removing barriers to effective information sharing;
- Support health innovation and transformation by enhancing Colorado health information infrastructure; and
- Improve health in Colorado by promoting the meaningful use of Health IT.

Goals

The tactical goals and objectives for the Office of eHealth Innovation for the first 18 months are as follows:

1. Collaborate with key leaders throughout Colorado to advance the adoption and integration of technology to improve health.
2. Identify strategies that will promote data sharing and removing barriers to health information sharing.
3. Serve as a central point to coordinate and distribute funding for Colorado's Health IT priorities.

Organizational Purpose – Goal #1

Collaborate with key leaders throughout Colorado to advance the adoption and integration of technology to improve health.

- The Office of eHealth Innovation **will establish an Organizational Charter** which will include a communications plan and rules of engagement for the Office in early 2016.
- The **eHealth Commission will be established in early 2016.**
- The Office of eHealth Innovation will provide information to the eHealth Commission on **the current-state of Health IT** services and concept of Shared Technology Services in Colorado in early 2016.
- The eHealth Commission will **establish guidelines on necessary workgroups** to advise the eHealth Commission including how stakeholders can participate on those workgroups in early 2016.
 - › Stakeholders representing consumers will be included on workgroups, as appropriate.
- The Office of eHealth Innovation will **define the rules of engagement** for organizations that will provide common technical services for use by entities throughout Colorado by September 2016.

Organizational Purpose – Goal #2

Identify strategies that will promote data sharing and remove barriers to health information sharing.

- The Office of eHealth Innovation will define a **strategic support model related to the operations** of the Office through contractors to assist with project management, strategic planning, solicitation development, and Health IT consulting by September 2016.
- Develop a **Health IT Strategic Plan** for the Office of eHealth Innovation that aligns with the strategic initiatives established by State Agencies, Colorado State Innovation Model (SIM), the Colorado HIE Network, and other related initiatives by December 2016.
 - › The Health IT Strategic Plan will include strategies and regulations that Colorado could adopt to remove barriers to effective health information sharing.
 - › The Health IT Strategic Plan will include options for metrics on how technology-driven health transformation support Colorado's commitment to become the healthiest state in the nation.
- Develop a **Health IT Roadmap** for the Office of eHealth Innovation by June 2017.
 - › The Health IT Roadmap will provide options for metrics on how initiatives defined in the Health IT Roadmap promote data sharing.

Organizational Purpose – Goal #2 (cont.)

Identify strategies that will promote data sharing and remove barriers to health information sharing.

The HIT Strategic Plan should support the SIM goal of providing access to integrated primary care and behavioral health services in coordinated community systems with value-based payment structures.

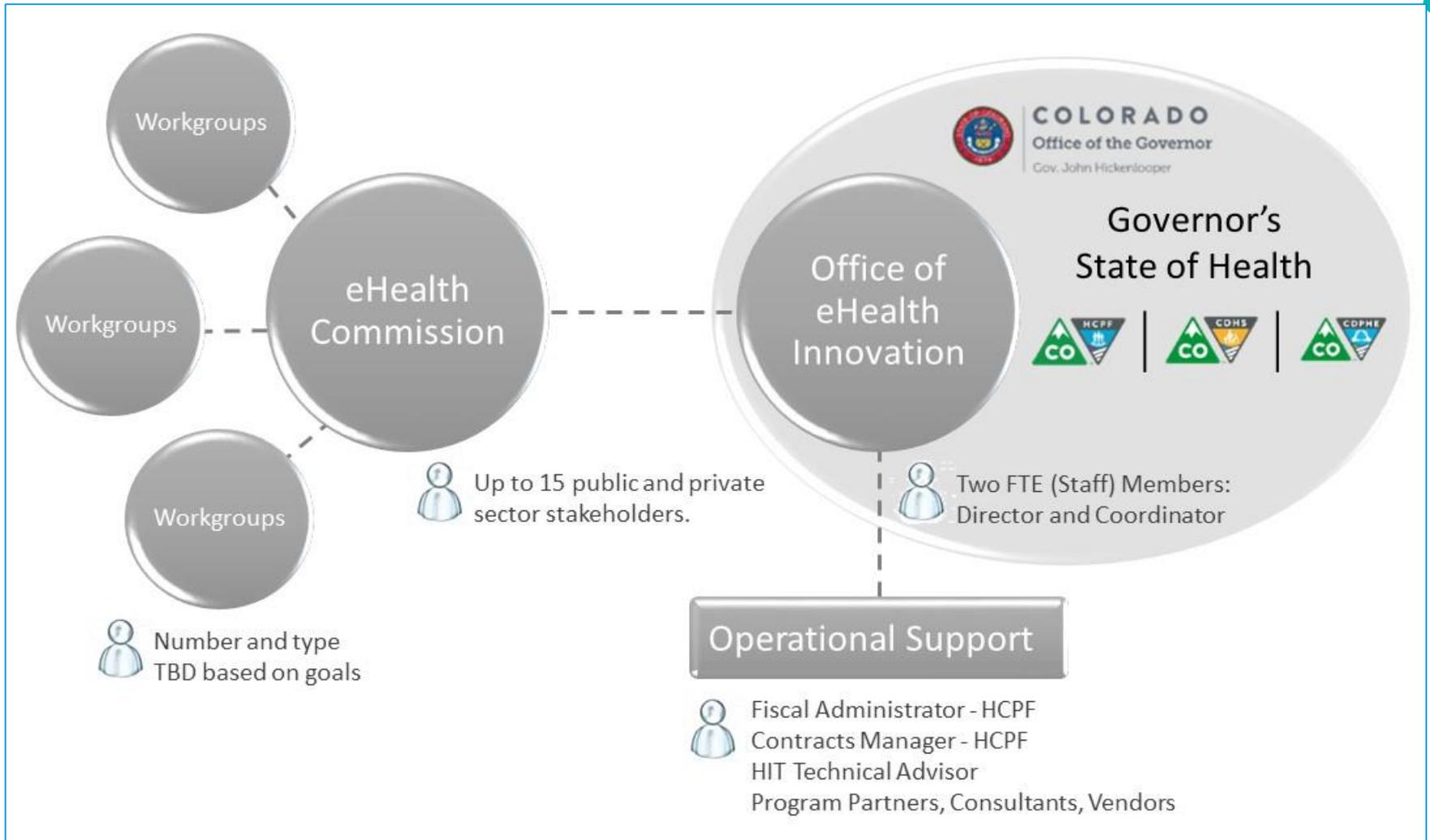
- **Metric:** By 2018, 80% of state residents whose data resides in an electronic health record connected to the state's integrated health information exchange will be connected to administrative claims data to facilitate the generation of statewide quality metrics.
- **Metric:** By 2018, 80% of Medicaid clients in the Department of Health Care Policy and Financing will be connected to at least two data elements within electronic health information available through the state's integrated health information exchange.
- **Metric:** By 2018, 80% of licensed health care providers in Colorado will be uniquely identified across the state's integrated health information exchange, All Payers Claims Database, and state provider licensing databases.

Organizational Purpose – Goal #3

Serve as a central point to coordinate and distribute funding for Colorado's Health IT priorities.

- By leveraging existing funding provided through **ARRA HITECH**, the Office of eHealth Innovation will maximize federal funding by **selecting qualified organizations to implement** projects already defined to meet federal funding criteria by September 2016 to implement those projects by September 2017.
- By leveraging existing funding provided through **SIM**, the Office of eHealth Innovation will maximize federal funding by **selecting qualified organizations to implement** projects already defined through the grant by December 2016 to implement those projects by December 2017.
- The Office of eHealth Innovation will **establish the process for solicitations** and contracts for Health IT projects by June 2016.
- To leverage future funding, the Office of eHealth Innovation will **begin to identify potential funding sources** for projects on the HIT Roadmap by March 2017.
- **Metric:** To maximize federal funds provided through ARRA HITECH, SIM, and other federal grants, the Office of eHealth Innovation will target 90% of the awarded money to consist of federal funds.

Organizational Diagram



Organizational Functions

Office of eHealth Innovation

(Advised by eHealth Commission)

Strategy/Governance

- Develop common HIT Strategy and long-term goals.
- Ensure technology roadmap aligns to strategic goals.
- Encourage alignment and collaboration across state health agencies.
- Establish culture of innovation.

Administrative

- Streamline procurement process.
- Establish criteria for qualified organizations.
- Provide financial oversight.
- Manage provider contracts.
- Enable accountability mechanisms for fund recipients.
- Create HIT ecosystem policy and incentives

Technology

- Establish common technology framework*.
- Communicate HIT data quality and integration standards
- Identify use case priorities.
- Build technology roadmap

**The Office will NOT build IT infrastructure.*

Fiscal Admin (HCPF)

- Serve as fiscal intermediary by executing funding recommendations
- Administer and track distribution of funds.
- Report out on funds available, committed, and disbursed.

Operational Support

- Communicate and publish findings, recommendations, criteria, processes, reports and other outputs.

Roles, Responsibilities, and Accountability

Full time staff, the commission, and workgroups will interact together to achieve the goals of the office.

- OeHI staff are formally accountable for decision-making and outcomes
- The Commission will be consulted on / advise the OeHI on identified tasks

For a full inventory of OeHI tasks and responsibilities, refer to the table on Page 11 of the Organizational Charter

Tasks Within OeHI Organizational Functions		eHealth Commission will Provide Recommendations to Assist OeHI
<i>Strategy and Governance</i>		
1	Develop HIT Strategic Plan and Long-Term goals for OeHI	✓
2	Align with state agencies HIT Strategic Priorities	✓
3	Co-creation of HIT Strategic Projects through the HIT Roadmap	✓
4	Identify budget plan/sources of funding for HIT Projects	✓
5	Serve as Community Point of Contact for HIT Strategic Plan	
6	Facilitate cross-organization feedback	✓
7	Engage public and private sector stakeholders	✓
8	Lead Office, eHealth Commission, and Workgroup Meetings	
9	Identify workgroup members	✓
10	Foster a culture of innovation, collaboration and transparency	✓
11	Report to Governor's Office	
12	Set goals for State HIT Coordinator and OeHI Director	

- HCPF is the fiscal administrative function
- Governor's Health Cabinet may provide feedback
- Selection of qualified organizations and the contract management process will provide the governance for Health IT projects

Membership

A member in good standing should adhere to behavioral guidelines identified in the membership commitment.

As a direct or indirect member of the Office of eHealth Innovation, I am committed to interacting in the following manner:

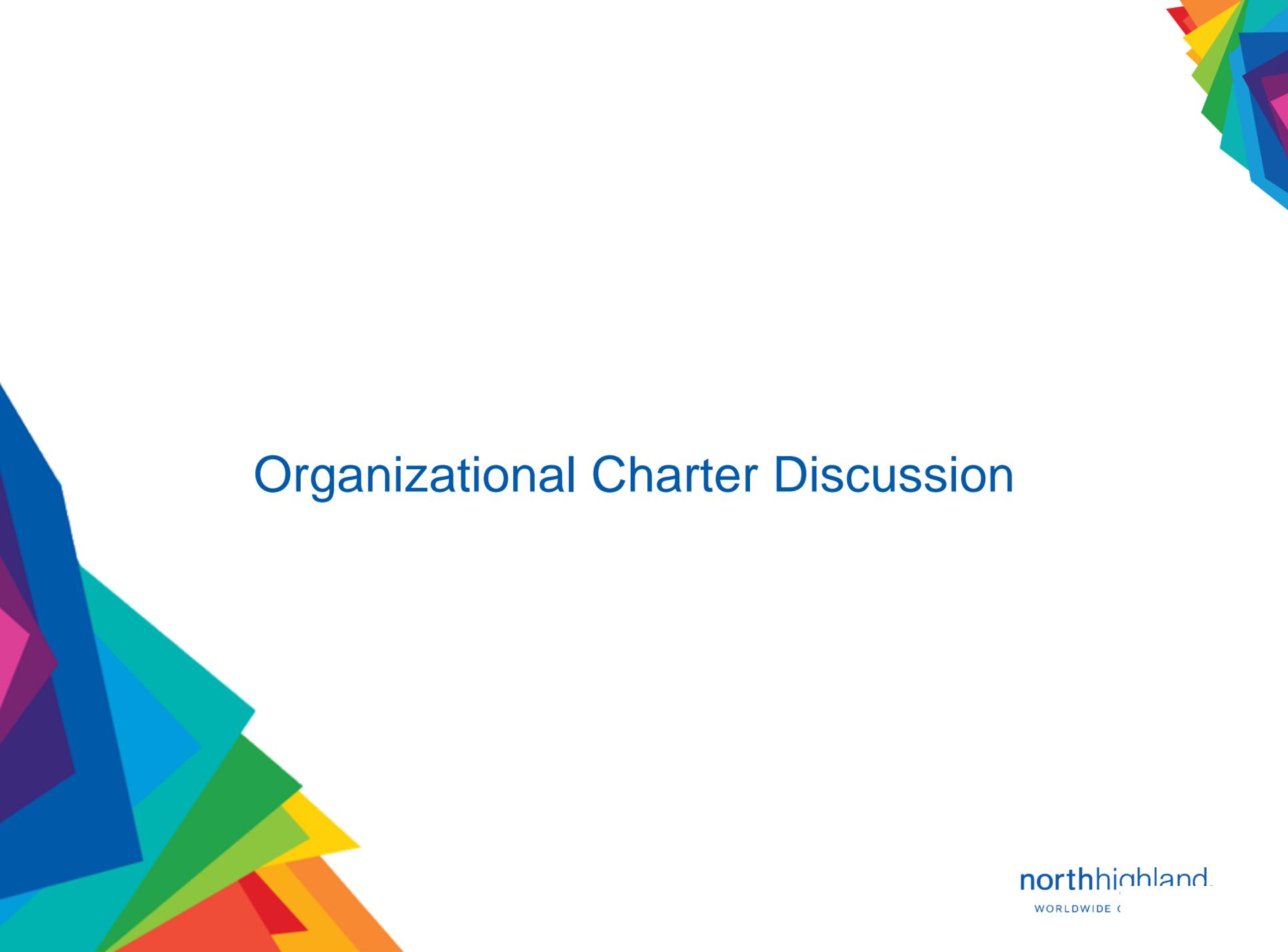
1. Considering the opinion of others, along with my own
2. Working with colleagues in a collaborative manner
3. Relating to others with an open mind by assuming good intent
4. Consensus-building; making decisions with others
5. Jointly responsible for completing tasks
6. Reacting calmly when in disagreement
7. Engaging respectfully to resolve conflict
8. Engaging in creative problem solving; assuming that there is more than one “right” way of moving forward
9. Co-creating solutions
10. Completing the onboarding package, using innovation techniques, and upholding the ways of working

Meetings

The organization has the ability to adjust meeting types and frequency as needed to meet the goals of the Office of eHealth Innovation.



	Governor's Meeting	Office Planning Meeting	Commission Meeting	Workgroup Sessions
Frequency:	Quarterly (formal) As needed (informal)	Weekly or Bi-weekly	Monthly	Monthly (or as needed)
Purpose:	<ul style="list-style-type: none"> To provide HIT recommendations. To connect on strategic progress and next steps. To advise on cross-agency challenges and decisions with long-term impacts. To account for budget. 	<ul style="list-style-type: none"> To connect strategy to critical tasks. To advise Governor's office on strategic HIT decisions. To select members, allocate funds, facilitate transparency, remove barriers and track results. To maintain 6-18 month purview 	<ul style="list-style-type: none"> To ensure community-based planning, ideation, standards-building and problem-solving. To review workgroup input (e.g., funding recommendations) and advise Office. To focus on implementation needs and co-create key outputs. 	<ul style="list-style-type: none"> To advise on specific topics, analysis, and questions. To brainstorm, vet options, consider alternatives. To collect and consider a wide-range of input To narrow consideration set to be shared with the Commission.
Facilitator¹:	Office Director	Office Director	Office Director or Designee	Office Director or Designee
Attendees:	<ul style="list-style-type: none"> Governor's Liaison Office Director Governor's Health Cabinet Governor's Policy Office Other ECs as needed 	<ul style="list-style-type: none"> Office Director Fiscal Administrator Contracts Manager Communications Coordinator Strategic Technology Lead Other Core Team members Partners (as needed) 	<ul style="list-style-type: none"> Standing Members – (4 state, 5 public/private, 2 other). Floating Advisory Member User / Consumer Representative Guest Facilitator 	<ul style="list-style-type: none"> Large number of optional attendees. Office Designee Commission Designee Guest Facilitator
Key Planning / Progress Reporting Tools:	<ul style="list-style-type: none"> State Vision Office Scorecard Technology Roadmap Semi-Annual Report 	<ul style="list-style-type: none"> Office Strategy Milestone-based Glide Path Fund Management Report ONC Roadmap / Advisors 	<ul style="list-style-type: none"> Office Strategy / Charter Milestone-based Glide Path Use Case Prioritization Technology Roadmap 	<ul style="list-style-type: none"> Office Strategy / Charter Workgroup Workgroup Purpose / Key Questions

The slide features decorative elements consisting of overlapping, colorful geometric shapes (triangles and polygons) in shades of blue, teal, green, yellow, orange, and red, located in the top-right and bottom-left corners. The main content is centered on a white background.

Organizational Charter Discussion

Robinson & Associates

Federal Funding Streams for Health IT

FEDERAL FUNDING STREAMS FOR HEALTH IT

Colorado eHealth Commission
February 17, 2016

BACKGROUND

Robinson & Associates Consulting LLC (soon to be CedarBridge Group LLC) has been retained to provide subject matter expertise and strategic support to Office of eHealth and eHealth Commission.

Team:

- Carol Robinson, Principal
- Kate Lonborg, Policy Director
- Kate Kiefert will be joining as a subcontractor in March

MEETING OBJECTIVES

Today's objectives:

- Discuss federal financing for health IT
- Create context for future discussions
- Begin building toward consensus

GOALS AND APPROACH

GOAL:

Over the course of the next five months, the eHealth Commission will prioritize the implementation of health IT components to enable transformation in alignment with the Governor's State of Health.

APPROACH:



FEDERAL FINANCIAL PARTICIPATION

There are two primary federal funding streams for state health information technology initiatives.

These funds are administered through the Centers for Medicare and Medicaid Services (CMS) and are designed to support health transformation initiatives and improvements to state Medicaid programs.

1

ARRA HITECH Act* funding relates to meaningful use and is available through 2021

2

Medicaid Enterprise funding relates to the Medicaid program and is available in perpetuity

* ARRA is the American Recovery and Reinvestment Act of 2009. The Health Information Technology for Clinical and Economic Health (HITECH) Act is a section of ARRA.

ARRA HITECH ACT FUNDING

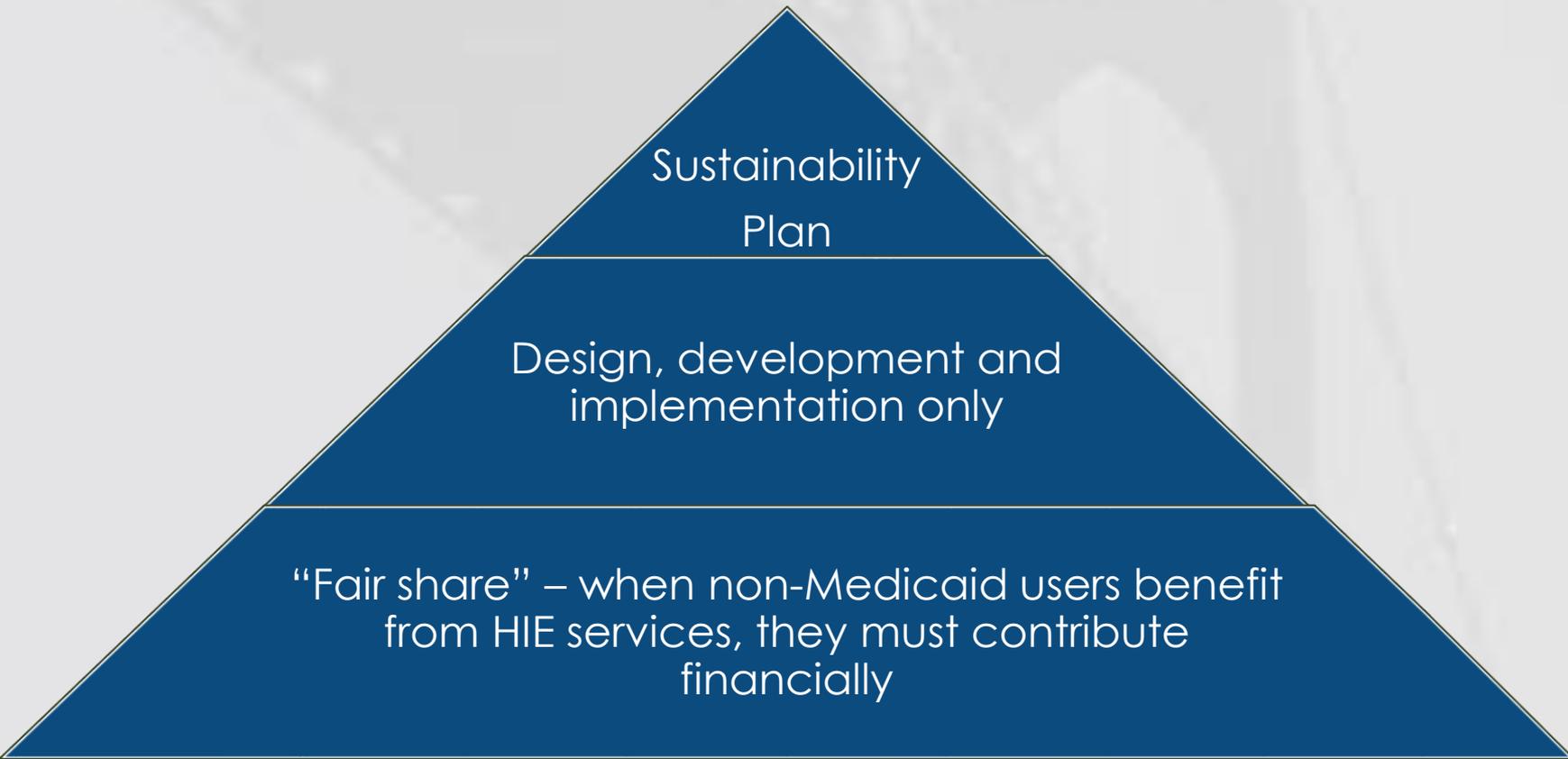
The ARRA HITECH Act provides 90-10 funding for state health IT development for:

- Administration of Medicaid Electronic Health Record (EHR) Incentive Program
- HIE activities that support EHR adoption and meaningful use, such as
 - Health Information Exchange (HIE) onboarding
 - IT infrastructure necessary to support health transformation



HITECH ACT REQUIREMENTS

There are unique requirements to the HITECH Act 90-10 funding, designed to support health information exchange across stakeholder sectors.



Sustainability
Plan

Design, development and
implementation only

“Fair share” – when non-Medicaid users benefit
from HIE services, they must contribute
financially

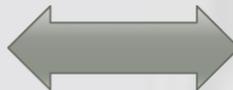
MEDICAID ENTERPRISE FUNDING

Medicaid Enterprise funding supports the Medicaid program; funding rates depend on the type of activity

90/10 funding for Design, Development and Implementation



Cost allocation for non-Medicaid uses



75/25 funding for ongoing operations and maintenance

MEDICAID INFORMATION TECHNOLOGY ARCHITECTURE (MITA)

CMS sets expectations for information technology procurements for the Medicaid Enterprise:

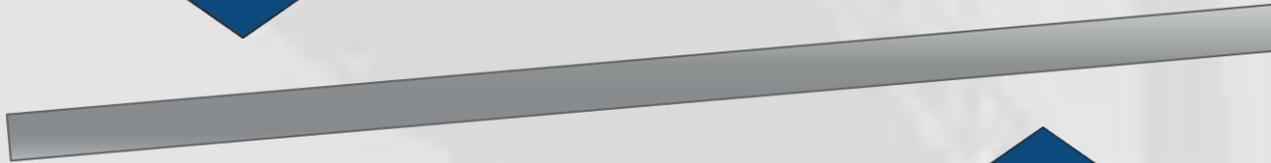
Seven Conditions and Standards



COMPARING ARRA HITECH AND MEDICAID ENTERPRISE FUNDING



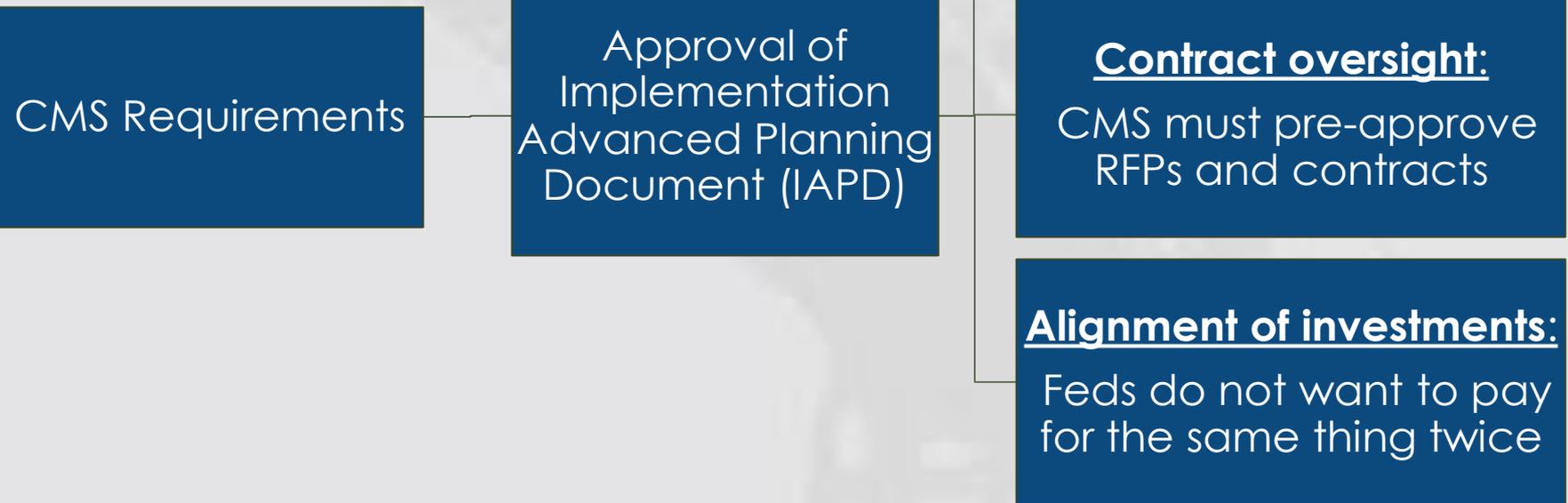
Medicaid Enterprise,
unlike HITECH, is an
ongoing funding
stream



Medicaid Enterprise,
unlike HITECH, allows
support for
operations and
maintenance



FURTHER CONSIDERATIONS

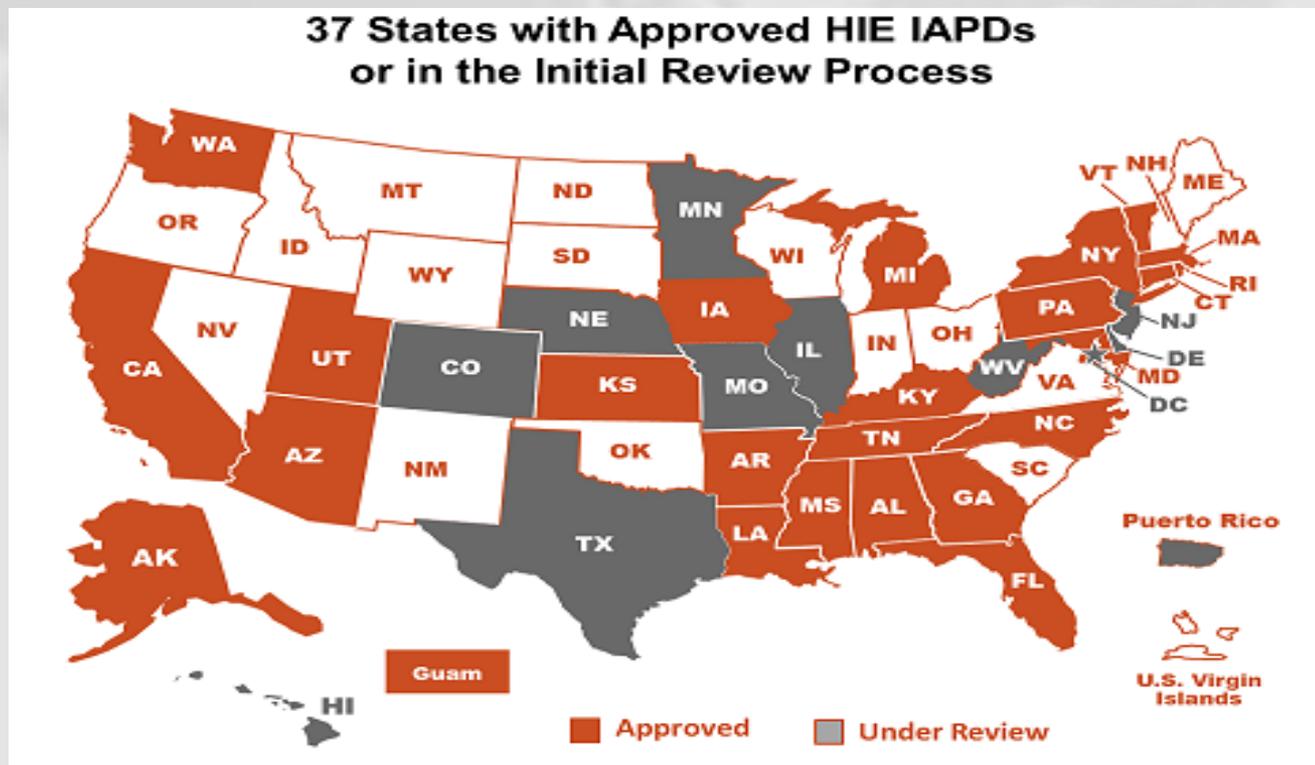


FUNDING REQUEST PROCESS

Colorado has submitted an ARRA HITECH funding request (HIE IAPD)

Date submitted to CMS	January 15, 2016
Informal feedback received from CMS	Week of February 8
CMS approval of IAPD	Pending

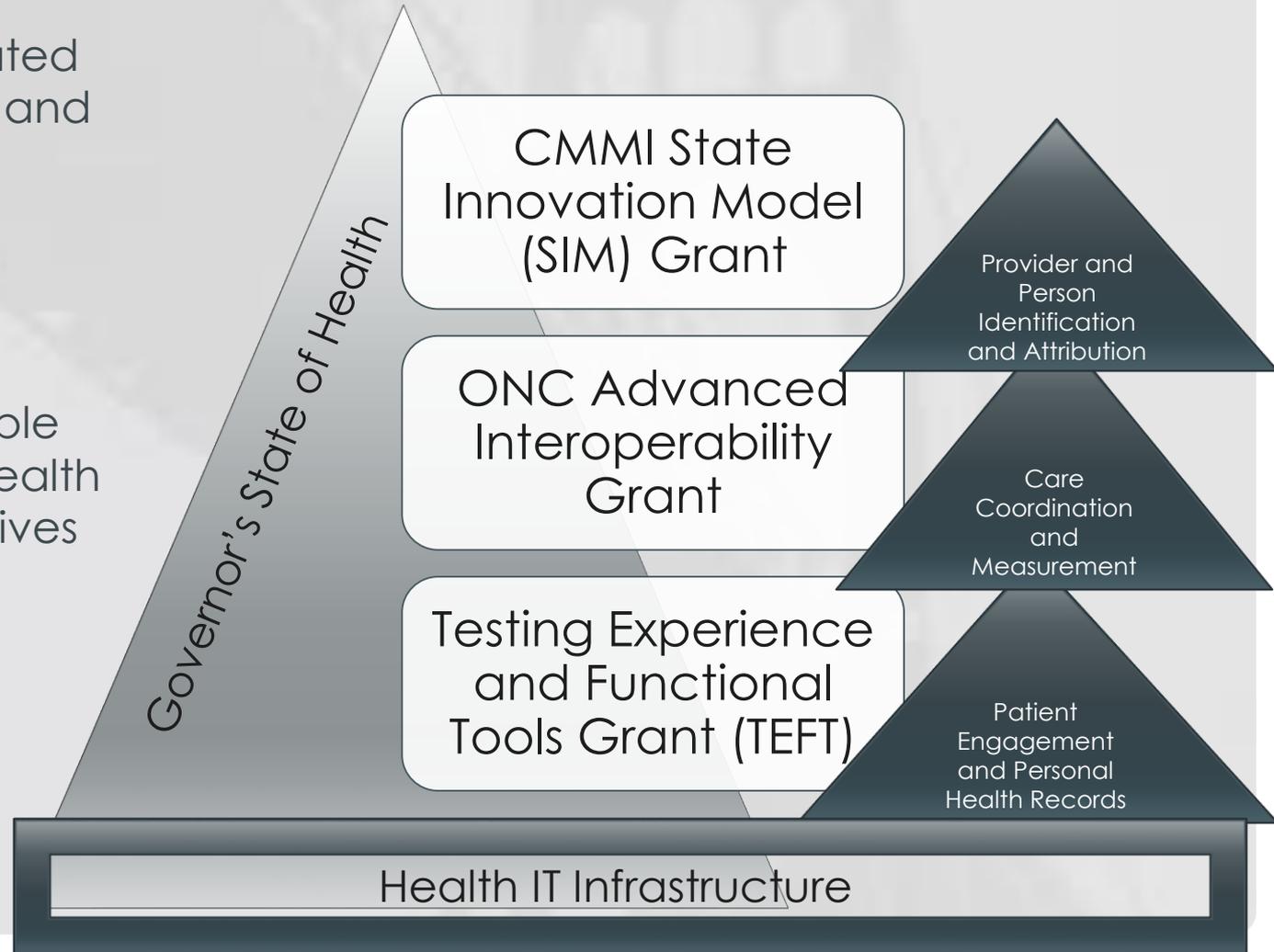
COLORADO'S HIE IAPD UNDER REVIEW



<https://www.medicaid.gov/medicaid-chip-program-information/by-topics/data-and-systems/federal-financial-participation-for-hit-and-hie.html>

LEVERAGING FUNDING ACROSS TRANSFORMATION INITIATIVES

As the State Designated Entity for overseeing and prioritizing health IT investments, the **Colorado Office of eHealth Innovation** provides statewide coordination to enable current and future health transformation initiatives and ensures federal funding is leveraged effectively.



NEXT STEPS: COMING IN MARCH

Discussion will focus on key technology components, including use cases and value propositions



Next Steps

Next Steps for Commission Members

In preparation for the March eHealth Commission meeting:

- Review Organizational Charter and submit points of feedback
- Be prepared to vote at the eHealth Commission meeting in March to approve the Charter
- Begin thinking about nominations for Chair and Vice-Chair