

# STATE OF COLORADO

Colorado Department Health Care Policy and Financing  
*Susan E. Birch, MBA, BSN, RN, Executive Director*



Colorado Department of Human Services  
*Reggie Bicha, Executive Director*

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John W. Hickenlooper  
Governor

March 9, 2012

The Honorable Cheri Gerou, Chair  
Joint Budget Committee  
200 East 14th Avenue, Third Floor  
Denver, CO 80203

Dear Representative Gerou:

In a letter to you dated February 9, 2012, the Departments indicated that:

*The Departments have been doing a significant amount of data analysis related to the expenditures in the DD waiver programs. Once the analyses have been verified, no later than March 9, 2012, the Departments will provide the JBC with both a summary of the results of the analyses as well as the detailed analyses.*

The Departments are pleased to provide the JBC a copy of the completed report. Attached, please find a report containing our analyses of the primary expenditure drivers in the Division for Developmental Disabilities' Medicaid waiver programs. The report is intended to be the first of an ongoing series.

The Departments continue to review data related to the DD waiver programs to better understand patterns of service utilization and expenditures. The goal of the Departments is to improve the efficiency and effectiveness of the DD waiver programs without impacting some of the state's most vulnerable populations. The Departments look forward to continuing to work with a broad range of stakeholder groups, including clients, client advocates, the CCBs, and General Assembly members to achieve this goal.

Questions regarding the information in the report can be addressed to Joscelyn Gay, Director, Office of Long Term Care, Colorado Department of Human Services, 303-866-2806 or to Suzanne Brennan, Medicaid Director, Colorado Department of Health Care Policy and Financing, 303-866-5929.

Sincerely,

Handwritten signature of Susan E. Birch in black ink.

Susan E. Birch, MBA, BSN, RN  
Executive Director

Handwritten signature of Reggie Bicha in black ink.

Reggie Bicha  
Executive Director

Cc: Senator Mary Hodge, Vice-Chair, Joint Budget Committee  
Senator Pat Steadman, Joint Budget Committee  
Senator Kent Lambert, Joint Budget Committee  
Representative Jon Becker, Joint Budget Committee  
Representative Claire Levy, Joint Budget Committee  
Senator Brandon Shaffer, President of the Senate  
Senator John Morse, Senate Majority Leader  
Senator Bill Cadman, Senate Minority Leader  
Representative Frank McNulty, Speaker of the House  
Representative Amy Stephens, House Majority Leader  
Representative Mark Ferrandino, House Minority Leader  
John Ziegler, Staff Director, JBC  
Kevin Neimond, JBC Staff  
Eric Kurtz, JBC Analyst  
Lorez Meinhold, Policy Director, Health, Human Services and Education, Governor's Office of Policy and Research  
Henry Sobanet, Director, Office of State Planning and Budgeting  
Erick Scheminske, Deputy Director, Office of State Planning and Budgeting  
Bettina Schneider, Budget Analyst, Office of State Planning and Budgeting  
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Susan E. Birch, MBA, BSN, RN, Executive Director  
John Bartholomew, Financial & Administrative Services Office Director  
Suzanne Brennan, Medical and CHP+ Program Administration Office Director  
Antoinette Taranto, Client and Community Relations Office Director  
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Joanne Zahora, Public Information Officer  
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Joscelyn Gay, Long Term Care Office Director  
Dee Martinez, Deputy Executive Director of Enterprise Partnerships  
Nikki Hatch, Deputy Executive Director of Operations  
Will Kugel, Budget Director  
Julia Martinez, Executive and Legislative Liaison