

Application for a §1915(c) Home and Community-Based Services Waiver

PURPOSE OF THE HCBS WAIVER PROGRAM

The Medicaid Home and Community-Based Services (HCBS) waiver program is authorized in §1915(c) of the Social Security Act. The program permits a State to furnish an array of home and community-based services that assist Medicaid beneficiaries to live in the community and avoid institutionalization. The State has broad discretion to design its waiver program to address the needs of the waiver’s target population. Waiver services complement and/or supplement the services that are available to participants through the Medicaid State plan and other federal, state and local public programs as well as the supports that families and communities provide.

The Centers for Medicare & Medicaid Services (CMS) recognizes that the design and operational features of a waiver program will vary depending on the specific needs of the target population, the resources available to the State, service delivery system structure, State goals and objectives, and other factors. A State has the latitude to design a waiver program that is cost-effective and employs a variety of service delivery approaches, including participant direction of services.

Request for an Amendment to a §1915(c) Home and Community-Based Services Waiver

1. Request Information

A. The **State of Colorado** requests approval for an amendment to the following Medicaid home and community-based services waiver approved under authority of §1915(c) of the Social Security Act.

B. Program Title:

Supported Living Services (SLS)

C. Waiver Number: CO.0293

Original Base Waiver Number: CO.0293.

D. Amendment Number:

E. Proposed Effective Date: (mm/dd/yy)

07/01/15

Approved Effective Date of Waiver being Amended: 07/01/14

2. Purpose(s) of Amendment

Purpose(s) of the Amendment. Describe the purpose(s) of the amendment:

The purpose of this amendment is to include a consumer directed service delivery option. Consumer Directed Attendant Support Services (CDASS) is one of Colorado's consumer directed options that provides both employer and budget authority to clients.

Appendix B-5 a was revised per CMS changes to the waiver application. As of January 1, 2014, states must apply the eligibility and post-eligibility methodologies described in section 1924 of the Social Security Act (the spousal impoverishment statute) to all married individuals seeking eligibility under the category described at 42 C.F.R. §435.217 (the 217 category). This requirement applies to all new 1915(c) waivers. The revision modifies the terms of this waiver to conform its provisions to section 1924 if the 217 category is covered under the waiver.

3. Nature of the Amendment

A. Component(s) of the Approved Waiver Affected by the Amendment. This amendment affects the following component(s) of the approved waiver. Revisions to the affected subsection(s) of these component(s) are being submitted concurrently (check each that applies):

Component of the Approved Waiver	Subsection(s)
<input type="checkbox"/> Waiver Application	

Component of the Approved Waiver	Subsection(s)
<input checked="" type="checkbox"/> Appendix A – Waiver Administration and Operation	
<input type="checkbox"/> Appendix B – Participant Access and Eligibility	
<input checked="" type="checkbox"/> Appendix C – Participant Services	
<input type="checkbox"/> Appendix D – Participant Centered Service Planning and Delivery	
<input checked="" type="checkbox"/> Appendix E – Participant Direction of Services	
<input type="checkbox"/> Appendix F – Participant Rights	
<input type="checkbox"/> Appendix G – Participant Safeguards	
<input type="checkbox"/> Appendix H	
<input type="checkbox"/> Appendix I – Financial Accountability	
<input type="checkbox"/> Appendix J – Cost-Neutrality Demonstration	

B. Nature of the Amendment. Indicate the nature of the changes to the waiver that are proposed in the amendment (check each that applies):

- Modify target group(s)
- Modify Medicaid eligibility
- Add/delete services**
- Revise service specifications**
- Revise provider qualifications**
- Increase/decrease number of participants
- Revise cost neutrality demonstration**
- Add participant-direction of services**
- Other

Specify:

Application for a §1915(c) Home and Community-Based Services Waiver

1. Request Information (1 of 3)

A. The State of Colorado requests approval for a Medicaid home and community-based services (HCBS) waiver under the authority of §1915(c) of the Social Security Act (the Act).

B. Program Title (optional - this title will be used to locate this waiver in the finder):

Supported Living Services (SLS)

C. Type of Request: amendment

Requested Approval Period: (For new waivers requesting five year approval periods, the waiver must serve individuals who are dually eligible for Medicaid and Medicare.)

- 3 years 5 years

Original Base Waiver Number: CO.0293

Draft ID: CO.012.04.01

D. Type of Waiver (select only one):

E. Proposed Effective Date of Waiver being Amended: 07/01/14

Approved Effective Date of Waiver being Amended: 07/01/14

1. Request Information (2 of 3)

F. Level(s) of Care. This waiver is requested in order to provide home and community-based waiver services to individuals who, but for the provision of such services, would require the following level(s) of care, the costs of which would be reimbursed under the approved Medicaid State plan (*check each that applies*):

Hospital

Select applicable level of care

Hospital as defined in 42 CFR §440.10

If applicable, specify whether the State additionally limits the waiver to subcategories of the hospital level of care:

Inpatient psychiatric facility for individuals age 21 and under as provided in 42 CFR §440.160

Nursing Facility

Select applicable level of care

Nursing Facility as defined in 42 CFR §440.40 and 42 CFR §440.155

If applicable, specify whether the State additionally limits the waiver to subcategories of the nursing facility level of care:

Institution for Mental Disease for persons with mental illnesses aged 65 and older as provided in 42 CFR §440.140

Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF/IID) (as defined in 42 CFR §440.150)

If applicable, specify whether the State additionally limits the waiver to subcategories of the ICF/IID level of care:

1. Request Information (3 of 3)

G. Concurrent Operation with Other Programs. This waiver operates concurrently with another program (or programs) approved under the following authorities
Select one:

Not applicable

Applicable

Check the applicable authority or authorities:

Services furnished under the provisions of §1915(a)(1)(a) of the Act and described in Appendix I

Waiver(s) authorized under §1915(b) of the Act.

Specify the §1915(b) waiver program and indicate whether a §1915(b) waiver application has been submitted or previously approved:

Specify the §1915(b) authorities under which this program operates (*check each that applies*):

§1915(b)(1) (mandated enrollment to managed care)

§1915(b)(2) (central broker)

§1915(b)(3) (employ cost savings to furnish additional services)

§1915(b)(4) (selective contracting/limit number of providers)

A program operated under §1932(a) of the Act.

Specify the nature of the State Plan benefit and indicate whether the State Plan Amendment has been submitted or previously approved:

A program authorized under §1915(i) of the Act.

A program authorized under §1915(j) of the Act.

A program authorized under §1115 of the Act.

Specify the program:

H. Dual Eligibility for Medicaid and Medicare.

Check if applicable:

This waiver provides services for individuals who are eligible for both Medicare and Medicaid.

2. Brief Waiver Description

Brief Waiver Description. *In one page or less*, briefly describe the purpose of the waiver, including its goals, objectives, organizational structure (e.g., the roles of state, local and other entities), and service delivery methods.

The Supported Living Services waiver is characterized by the delivery of services and supports targeted specifically to identified and prioritized needs of the participant which assist the participant to live in his or her home and/or to be included as active participants in work and/or social communities and activities. With the assistance of the case manager, through a client-centered planning process, the participant chooses and directs the types of services to be included in the Service Plan. Additionally, the participant selects from among available qualified service providers who are willing to deliver supported living services. The participant retains maximum control over his/her life's circumstances by controlling his or her own living arrangements through such means as home ownership, a freely-executed rental agreement, or a family residence; and by selecting and tailoring only those services and supports necessary to meet his or her needs. Supported living services may be provided under this waiver when the assistance or support is identified in the participant's Service Plan, is directly tied to a need identified and prioritized in the participant's Service Plan, and when the service is not available from the Medicaid State Plan or a third party source.

The purpose of the Supported Living Services waiver is:

- To provide necessary services and supports to an individual with a developmental disability so that the individual can remain in his or her own home and community with minimal intrusion into the Individual's community life and social supports;
- To promote individual choice and decision-making through the individualized planning process and the tailoring of services and supports to address prioritized unmet needs; and
- To supplement existing natural supports and generic community resources with targeted and cost-effective services and supports

3. Components of the Waiver Request

The waiver application consists of the following components. *Note: Item 3-E must be completed.*

- A. Waiver Administration and Operation.** Appendix A specifies the administrative and operational structure of this waiver.
- B. Participant Access and Eligibility.** Appendix B specifies the target group(s) of individuals who are served in this waiver, the number of participants that the State expects to serve during each year that the waiver is in effect, applicable Medicaid eligibility and post-eligibility (if applicable) requirements, and procedures for the evaluation and reevaluation of level of care.
- C. Participant Services.** Appendix C specifies the home and community-based waiver services that are furnished through the waiver, including applicable limitations on such services.
- D. Participant-Centered Service Planning and Delivery.** Appendix D specifies the procedures and methods that the State uses to develop, implement and monitor the participant-centered service plan (of care).
- E. Participant-Direction of Services.** When the State provides for participant direction of services, Appendix E specifies the participant direction opportunities that are offered in the waiver and the supports that are available to participants who direct their services. (*Select one*):

Yes. This waiver provides participant direction opportunities. Appendix E is required.

No. This waiver does not provide participant direction opportunities. *Appendix E is not required.*

- F. Participant Rights.** Appendix F specifies how the State informs participants of their Medicaid Fair Hearing rights and other procedures to address participant grievances and complaints.
- G. Participant Safeguards.** Appendix G describes the safeguards that the State has established to assure the health and welfare of waiver participants in specified areas.
- H. Quality Improvement Strategy.** Appendix H contains the Quality Improvement Strategy for this waiver.
- I. Financial Accountability.** Appendix I describes the methods by which the State makes payments for waiver services, ensures the integrity of these payments, and complies with applicable federal requirements concerning payments and federal financial participation.
- J. Cost-Neutrality Demonstration.** Appendix J contains the State's demonstration that the waiver is cost-neutral.

4. Waiver(s) Requested

- A. Comparability.** The State requests a waiver of the requirements contained in §1902(a)(10)(B) of the Act in order to provide the services specified in **Appendix C** that are not otherwise available under the approved Medicaid State plan to individuals who: (a) require the level(s) of care specified in Item 1.F and (b) meet the target group criteria specified in **Appendix B**.
- B. Income and Resources for the Medically Needy.** Indicate whether the State requests a waiver of §1902(a)(10)(C)(i) (III) of the Act in order to use institutional income and resource rules for the medically needy (*select one*):
 - Not Applicable
 - No
 - Yes
- C. Statewide.** Indicate whether the State requests a waiver of the statewide requirements in §1902(a)(1) of the Act (*select one*):
 - No
 - Yes

If yes, specify the waiver of statewide that is requested (*check each that applies*):

- Geographic Limitation.** A waiver of statewide is requested in order to furnish services under this waiver only to individuals who reside in the following geographic areas or political subdivisions of the State.

Specify the areas to which this waiver applies and, as applicable, the phase-in schedule of the waiver by geographic area:

- Limited Implementation of Participant-Direction.** A waiver of statewide is requested in order to make *participant-direction of services* as specified in **Appendix E** available only to individuals who reside in the following geographic areas or political subdivisions of the State. Participants who reside in these areas may elect to direct their services as provided by the State or receive comparable services through the service delivery methods that are in effect elsewhere in the State.

Specify the areas of the State affected by this waiver and, as applicable, the phase-in schedule of the waiver by geographic area:

5. Assurances

In accordance with 42 CFR §441.302, the State provides the following assurances to CMS:

- A. Health & Welfare:** The State assures that necessary safeguards have been taken to protect the health and welfare of persons receiving services under this waiver. These safeguards include:

1. As specified in **Appendix C**, adequate standards for all types of providers that provide services under this waiver;
 2. Assurance that the standards of any State licensure or certification requirements specified in **Appendix C** are met for services or for individuals furnishing services that are provided under the waiver. The State assures that these requirements are met on the date that the services are furnished; and,
 3. Assurance that all facilities subject to §1616(e) of the Act where home and community-based waiver services are provided comply with the applicable State standards for board and care facilities as specified in **Appendix C**.
- B. Financial Accountability.** The State assures financial accountability for funds expended for home and community-based services and maintains and makes available to the Department of Health and Human Services (including the Office of the Inspector General), the Comptroller General, or other designees, appropriate financial records documenting the cost of services provided under the waiver. Methods of financial accountability are specified in **Appendix I**.
- C. Evaluation of Need:** The State assures that it provides for an initial evaluation (and periodic reevaluations, at least annually) of the need for a level of care specified for this waiver, when there is a reasonable indication that an individual might need such services in the near future (one month or less) but for the receipt of home and community-based services under this waiver. The procedures for evaluation and reevaluation of level of care are specified in **Appendix B**.
- D. Choice of Alternatives:** The State assures that when an individual is determined to be likely to require the level of care specified for this waiver and is in a target group specified in **Appendix B**, the individual (or, legal representative, if applicable) is:
1. Informed of any feasible alternatives under the waiver; and,
 2. Given the choice of either institutional or home and community-based waiver services. **Appendix B** specifies the procedures that the State employs to ensure that individuals are informed of feasible alternatives under the waiver and given the choice of institutional or home and community-based waiver services.
- E. Average Per Capita Expenditures:** The State assures that, for any year that the waiver is in effect, the average per capita expenditures under the waiver will not exceed 100 percent of the average per capita expenditures that would have been made under the Medicaid State plan for the level(s) of care specified for this waiver had the waiver not been granted. Cost-neutrality is demonstrated in **Appendix J**.
- F. Actual Total Expenditures:** The State assures that the actual total expenditures for home and community-based waiver and other Medicaid services and its claim for FFP in expenditures for the services provided to individuals under the waiver will not, in any year of the waiver period, exceed 100 percent of the amount that would be incurred in the absence of the waiver by the State's Medicaid program for these individuals in the institutional setting(s) specified for this waiver.
- G. Institutionalization Absent Waiver:** The State assures that, absent the waiver, individuals served in the waiver would receive the appropriate type of Medicaid-funded institutional care for the level of care specified for this waiver.
- H. Reporting:** The State assures that annually it will provide CMS with information concerning the impact of the waiver on the type, amount and cost of services provided under the Medicaid State plan and on the health and welfare of waiver participants. This information will be consistent with a data collection plan designed by CMS.
- I. Habilitation Services.** The State assures that prevocational, educational, or supported employment services, or a combination of these services, if provided as habilitation services under the waiver are: (1) not otherwise available to the individual through a local educational agency under the Individuals with Disabilities Education Act (IDEA) or the Rehabilitation Act of 1973; and, (2) furnished as part of expanded habilitation services.
- J. Services for Individuals with Chronic Mental Illness.** The State assures that federal financial participation (FFP) will not be claimed in expenditures for waiver services including, but not limited to, day treatment or partial hospitalization, psychosocial rehabilitation services, and clinic services provided as home and community-based services to individuals with chronic mental illnesses if these individuals, in the absence of a waiver, would be placed in an IMD and are: (1) age 22 to 64; (2) age 65 and older and the State has not included the optional Medicaid benefit

cited in 42 CFR §440.140; or (3) age 21 and under and the State has not included the optional Medicaid benefit cited in 42 CFR § 440.160.

6. Additional Requirements

Note: Item 6-I must be completed.

- A. Service Plan.** In accordance with 42 CFR §441.301(b)(1)(i), a participant-centered service plan (of care) is developed for each participant employing the procedures specified in **Appendix D**. All waiver services are furnished pursuant to the service plan. The service plan describes: (a) the waiver services that are furnished to the participant, their projected frequency and the type of provider that furnishes each service and (b) the other services (regardless of funding source, including State plan services) and informal supports that complement waiver services in meeting the needs of the participant. The service plan is subject to the approval of the Medicaid agency. Federal financial participation (FFP) is not claimed for waiver services furnished prior to the development of the service plan or for services that are not included in the service plan.
- B. Inpatients.** In accordance with 42 CFR §441.301(b)(1)(ii), waiver services are not furnished to individuals who are in-patients of a hospital, nursing facility or ICF/IID.
- C. Room and Board.** In accordance with 42 CFR §441.310(a)(2), FFP is not claimed for the cost of room and board except when: (a) provided as part of respite services in a facility approved by the State that is not a private residence or (b) claimed as a portion of the rent and food that may be reasonably attributed to an unrelated caregiver who resides in the same household as the participant, as provided in **Appendix I**.
- D. Access to Services.** The State does not limit or restrict participant access to waiver services except as provided in **Appendix C**.
- E. Free Choice of Provider.** In accordance with 42 CFR §431.151, a participant may select any willing and qualified provider to furnish waiver services included in the service plan unless the State has received approval to limit the number of providers under the provisions of §1915(b) or another provision of the Act.
- F. FFP Limitation.** In accordance with 42 CFR §433 Subpart D, FFP is not claimed for services when another third-party (e.g., another third party health insurer or other federal or state program) is legally liable and responsible for the provision and payment of the service. FFP also may not be claimed for services that are available without charge, or as free care to the community. Services will not be considered to be without charge, or free care, when (1) the provider establishes a fee schedule for each service available and (2) collects insurance information from all those served (Medicaid, and non-Medicaid), and bills other legally liable third party insurers. Alternatively, if a provider certifies that a particular legally liable third party insurer does not pay for the service(s), the provider may not generate further bills for that insurer for that annual period.
- G. Fair Hearing:** The State provides the opportunity to request a Fair Hearing under 42 CFR §431 Subpart E, to individuals: (a) who are not given the choice of home and community-based waiver services as an alternative to institutional level of care specified for this waiver; (b) who are denied the service(s) of their choice or the provider(s) of their choice; or (c) whose services are denied, suspended, reduced or terminated. **Appendix F** specifies the State's procedures to provide individuals the opportunity to request a Fair Hearing, including providing notice of action as required in 42 CFR §431.210.
- H. Quality Improvement.** The State operates a formal, comprehensive system to ensure that the waiver meets the assurances and other requirements contained in this application. Through an ongoing process of discovery, remediation and improvement, the State assures the health and welfare of participants by monitoring: (a) level of care determinations; (b) individual plans and services delivery; (c) provider qualifications; (d) participant health and welfare; (e) financial oversight and (f) administrative oversight of the waiver. The State further assures that all problems identified through its discovery processes are addressed in an appropriate and timely manner, consistent with the severity and nature of the problem. During the period that the waiver is in effect, the State will implement the Quality Improvement Strategy specified in **Appendix H**.
- I. Public Input.** Describe how the State secures public input into the development of the waiver: The Department of Health Care Policy and Financing (The Department) notified, in writing on October 31, 2013, the Tribal Governments that maintain a primary office and/or majority population in the State. These Tribal Governments include the Ute Mountain Ute Tribe and the Southern Ute Tribe. Evidence of each notice is available

through the Department.

The Department consulted with the Medical Advisory Committee on August 28, 2013. The committee had no recommendations at that time.

The Department coordinated a comment period open from January 15, 2014 through February 14, 2014. Stakeholders were able to submit input by email, phone, letter, and fax.

The Department of Health Care Policy and Financing (The Department) will notify, in writing by January 30, 2015, the Tribal Governments that maintain a primary office and/or majority population in the State of the HCBS-SLS waiver amendment. These Tribal Governments include the Ute Mountain Ute Tribe and the Southern Ute Tribe. Evidence of each notice is available through the Department.

The Department will be consulted with the Medical Advisory Committee on February 13, 2015 regarding the amendment.

The Department coordinated a comment period for this amendment open from January 9, 2015 through February 8, 2015. Stakeholders were able to submit input by email, phone, letter, and fax.

J. Notice to Tribal Governments. The State assures that it has notified in writing all federally-recognized Tribal Governments that maintain a primary office and/or majority population within the State of the State's intent to submit a Medicaid waiver request or renewal request to CMS at least 60 days before the anticipated submission date is provided by Presidential Executive Order 13175 of November 6, 2000. Evidence of the applicable notice is available through the Medicaid Agency.

K. Limited English Proficient Persons. The State assures that it provides meaningful access to waiver services by Limited English Proficient persons in accordance with: (a) Presidential Executive Order 13166 of August 11, 2000 (65 FR 50121) and (b) Department of Health and Human Services "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons" (68 FR 47311 - August 8, 2003). **Appendix B** describes how the State assures meaningful access to waiver services by Limited English Proficient persons.

7. Contact Person(s)

A. The Medicaid agency representative with whom CMS should communicate regarding the waiver is:

Last Name:

Thompson

First Name:

Lori

Title:

Assistant Director for Program Services

Agency:

Colorado Department of Health Care Policy and Financing - Division for Intellectual and

Address:

1570 Grant Street

Address 2:

City:

Denver

State:

Colorado

Zip:

80203

Phone:

(303) 866-5142 Ext: TTY

Fax:

(303) 866-2573

E-mail:

lori.thompson@state.co.us

B. If applicable, the State operating agency representative with whom CMS should communicate regarding the waiver is:

Last Name:

First Name:

Title:

Agency:

Address:

Address 2:

City:

State:

Colorado

Zip:

Phone:

Ext: TTY

Fax:

E-mail:

8. Authorizing Signature

This document, together with the attached revisions to the affected components of the waiver, constitutes the State's request to amend its approved waiver under §1915(c) of the Social Security Act. The State affirms that it will abide by all provisions of the waiver, including the provisions of this amendment when approved by CMS. The State further attests that it will continuously operate the waiver in accordance with the assurances specified in Section V and the additional requirements specified in Section VI of the approved waiver. The State certifies that additional proposed revisions to the waiver request will be submitted by the Medicaid agency in the form of additional waiver amendments.

Signature:

State Medicaid Director or Designee

Submission Date:

Note: The Signature and Submission Date fields will be automatically completed when the State Medicaid Director submits the application.

Last Name:

First Name:

Title:

Agency:

Address:

Address 2:

City:

State:

Zip:

Phone: Ext: TTY

Fax:

E-mail:

Attachments

Attachment #1: Transition Plan

Check the box next to any of the following changes from the current approved waiver. Check all boxes that apply.

- Replacing an approved waiver with this waiver.
- Combining waivers.
- Splitting one waiver into two waivers.
- Eliminating a service.
- Adding or decreasing an individual cost limit pertaining to eligibility.
- Adding or decreasing limits to a service or a set of services, as specified in Appendix C.
- Reducing the unduplicated count of participants (Factor C).
- Adding new, or decreasing, a limitation on the number of participants served at any point in time.
- Making any changes that could result in some participants losing eligibility or being transferred to another waiver under 1915(c) or another Medicaid authority.
- Making any changes that could result in reduced services to participants.

Specify the transition plan for the waiver:

Attachment #2: Home and Community-Based Settings Waiver Transition Plan

Specify the state's process to bring this waiver into compliance with federal home and community-based (HCB) settings requirements at 42 CFR 441.301(c)(4)-(5), and associated CMS guidance.

Consult with CMS for instructions before completing this item. This field describes the status of a transition process at the point in time of submission. Relevant information in the planning phase will differ from information required to describe attainment of milestones.

To the extent that the state has submitted a statewide HCB settings transition plan to CMS, the description in this field may reference that statewide plan. The narrative in this field must include enough information to demonstrate that this waiver complies with federal HCB settings requirements, including the compliance and transition requirements at 42 CFR 441.301 (c)(6), and that this submission is consistent with the portions of the statewide HCB settings transition plan that are germane to this waiver. Quote or summarize germane portions of the statewide HCB settings transition plan as required.

Note that Appendix C-5 HCB Settings describes settings that do not require transition; the settings listed there meet federal HCB setting requirements as of the date of submission. Do not duplicate that information here.

Update this field and Appendix C-5 when submitting a renewal or amendment to this waiver for other purposes. It is not necessary for the state to amend the waiver solely for the purpose of updating this field and Appendix C-5. At the end of the state's HCB settings transition process for this waiver, when all waiver settings meet federal HCB setting requirements, enter "Completed" in this field, and include in Section C-5 the information on all HCB settings in the waiver.

Conduct a review of Colorado regulations and supporting documents for HCBS-SLS waiver with non-residential settings.

Start Date: 05/21/2014 Projected End Dates: 06/30/2014

Key Stakeholders: The Department, the Lewin Group

Create a two level provider survey process to better understand what service setting look like in the state currently, and to better identify those service setting that are going to be in compliance, in compliance with minor changes and which setting are not going to meet the new HCBS service setting rules.

Start Date: 05/21/2014 Projected End Dates: 03/01/2015

Key Stakeholders: The Department, the Lewin Group

Develop a survey for individuals and families to provide input on settings by type and location.

Start Date: 01/02/2015 Projected End Dates: 04/01/2015

Key Stakeholders: The Department, the Lewin Group

Conduct onsite review of service setting at CCB's around the state.

Start Date: 03/01/2015 Projected End Date: 06/01/2014

Key Stakeholders: The Department, Program Approved Service Agencies, CCB's, CDPHE

Based on the Data collected from the surveys, onsite reviews and the review of Colorado regulations, create a list of settings that do not meet the service setting requirements, may meet the requirements with changes, and settings Colorado chooses to submit under CMS heightened scrutiny.

Start Date: 02/15/2015 Projected End Dates: 08/01/2015

Key Stakeholders: The Department, disability specific organizations, Program Approved Service Agencies, Alliance, Assisted Living Residences, PADCO, Self-Advocacy Network, Advocacy Communication Group, Participant Directed Programs Policy Collaborative, Waiver Simplification Workgroup, CDPHE, GAL, Family Voices, Parent to Parent, Division of Vocational Rehabilitation, Colorado Cross-Disability Coalition (CCDC), Colorado Legal Services, Leading Age, Ombudsman, ResCare inc., other organizations as identified

Develop and update ongoing, an external stakeholder communication plan.

Start Date: 09/30/2014 Projected End Dates: ongoing

Key Stakeholders: The Department, disability specific organizations, Program Approved Service Agencies, Alliance, PADCO, Self-Advocacy Network, Advocacy Communication Group, Participant Directed Programs Policy Collaborative, Waiver Simplification Workgroup, CDPHE, GAL, Family Voices, Parent to Parent, Division of Vocational Rehabilitation, Colorado Cross-Disability Coalition (CCDC), , Rooster Ranch, Colorado Legal Services, Leading Age, Ombudsman, ResCare inc., other organizations as identified

Create training, both in person and web based, on the new rules, what services will need to be changed and what the Department considers compliant for CCB's and Service Agencies.
Start Date: 06/01/2015 Projected End Date: 12/01/2015
Key Stakeholders: The Department, CCB's, Program Approved Service Agency's

Develop training for Case Managers to help them support clients concerning changes to service setting.
Start Date: 06/01/2015 Projected End Dates: 12/01/2015
Key Stakeholders: The Department, CCB's

Create a Provider Scorecard to track the services setting transition that are not currently in compliance
Start Date: 06/01/2015 Projected End Date: 12/01/2015
Key Stakeholders: The Department, CDPHE, The Lewin Group

Develop and convene a stakeholder group, with no less the 4 individuals/families or community advocates, 2 service providers, 2 CCB's (including Case Management). No more the 2/3 of this group can consist of individuals working or living in the main metro areas in Colorado, this is to ensure rural communities are represented on this group. The charge of this group is to track and evaluate on an on-going bases the changes to service setting.
Start Date: 09/01/2015 Projected End Date: Ongoing until Colorado meets statewide compliance.
Key Stakeholders: The Department, disability specific organizations, Program Approved Service Agencies, Alliance, Assisted Living Residences, PADCO, Self-Advocacy Network, Advocacy Communication Group, Participant Directed Programs Policy Collaborative, Waiver Simplification Workgroup, CDPHE, GAL, Family Voices, Parent to Parent, Division of Vocational Rehabilitation, Colorado Cross-Disability Coalition (CCDC), Colorado Legal Services, Leading Age, Ombudsman, ResCare inc., other organizations as identified

Work with the Colorado State agency to develop on-going monitoring service setting reviews to ensure ongoing provider compliance with the new HCBS Services Setting Rules.
Start Date: 12/01/2015 Projected End Date: 02/01/2016
Key Stakeholders: The Department, CDPHE,

Additional Needed Information (Optional)

Provide additional needed information for the waiver (optional):

Appendix A: Waiver Administration and Operation

1. State Line of Authority for Waiver Operation. Specify the state line of authority for the operation of the waiver (*select one*):

- The waiver is operated by the State Medicaid agency.**

Specify the Medicaid agency division/unit that has line authority for the operation of the waiver program (*select one*):

- The Medical Assistance Unit.**

Specify the unit name:

(Do not complete item A-2)

- Another division/unit within the State Medicaid agency that is separate from the Medical Assistance Unit.**

Specify the division/unit name. This includes administrations/divisions under the umbrella agency that has been identified as the Single State Medicaid Agency.

Office of Community Living - Division for Intellectual and Developmental Disabilities
(Complete item A-2-a).

- The waiver is operated by a separate agency of the State that is not a division/unit of the Medicaid agency.**

Specify the division/unit name:

In accordance with 42 CFR §431.10, the Medicaid agency exercises administrative discretion in the administration and supervision of the waiver and issues policies, rules and regulations related to the waiver. The interagency agreement or memorandum of understanding that sets forth the authority and arrangements for this policy is available through the Medicaid agency to CMS upon request. (Complete item A-2-b).

Appendix A: Waiver Administration and Operation

2. Oversight of Performance.

- a. Medicaid Director Oversight of Performance When the Waiver is Operated by another Division/Unit within the State Medicaid Agency.** When the waiver is operated by another division/administration within the umbrella agency designated as the Single State Medicaid Agency. Specify (a) the functions performed by that division/administration (i.e., the Developmental Disabilities Administration within the Single State Medicaid Agency), (b) the document utilized to outline the roles and responsibilities related to waiver operation, and (c) the methods that are employed by the designated State Medicaid Director (in some instances, the head of umbrella agency) in the oversight of these activities:
 - (a) The Division for Intellectual and Developmental Disabilities (DIDD) is responsible for the design, implementation, and administration of all activities associated with this waiver.

- (b) The Department maintains regulations, organizational charts, and individual position descriptions and performance plans that describe the roles and responsibilities related to this waiver program. The waiver application also serves as the authoritative document used to designate the persons and positions responsible for the ensuring waiver requirements are met.

- (c) The designated State Medicaid Director and his/her designee are ultimately responsible for the administration of this waiver and must approve all amendment, renewal, or new waiver applications prior to their submission and implementation.

- b. Medicaid Agency Oversight of Operating Agency Performance.** When the waiver is not operated by the Medicaid agency, specify the functions that are expressly delegated through a memorandum of understanding (MOU) or other written document, and indicate the frequency of review and update for that document. Specify the methods that the Medicaid agency uses to ensure that the operating agency performs its assigned waiver operational and administrative functions in accordance with waiver requirements. Also specify the frequency of Medicaid agency assessment of operating agency performance:
As indicated in section 1 of this appendix, the waiver is not operated by a separate agency of the State. Thus this section does not need to be completed.

Appendix A: Waiver Administration and Operation

- 3. Use of Contracted Entities.** Specify whether contracted entities perform waiver operational and administrative functions on behalf of the Medicaid agency and/or the operating agency (if applicable) (*select one*):

- Yes. Contracted entities perform waiver operational and administrative functions on behalf of the Medicaid agency and/or operating agency (if applicable).**

Specify the types of contracted entities and briefly describe the functions that they perform. *Complete Items A-5 and A-6.*

The Department of Health Care and Policy Financing (the Department) maintains an Interagency Agreement with the Colorado Department of Public Health and Environment (CDPHE) to perform quality assurance and quality improvement activities. This agreement allows CDPHE to conduct surveys of and investigate complaints against supported living service providers.

The Department contracts with a Fiscal Agent to maintain the Medicaid Management Information System (MMIS), process claims, assist in the provider enrollment and application processes, prior authorization data entry, maintain a call center, respond to provider questions and complaints, and produce reports.

The Department contracts with three Financial Management Service (FMS) vendors. The FMS vendors conduct employment-related activities and financial transactions on behalf of participants who choose the Consumer-Directed Attendant Support Services delivery option. The Department contracts with a Training and Operations vendor to provide mandatory skills training to participants and/or authorized representatives, provide training to case managers on participant direction, and provide customer service related to participant direction. Additional information on the functions performed by the FMS and Training and Operations vendors is included in Appendix E of this application.

- No. Contracted entities do not perform waiver operational and administrative functions on behalf of the Medicaid agency and/or the operating agency (if applicable).**

Appendix A: Waiver Administration and Operation

4. Role of Local/Regional Non-State Entities. Indicate whether local or regional non-state entities perform waiver operational and administrative functions and, if so, specify the type of entity (*Select One*):

- Not applicable**
- Applicable** - Local/regional non-state agencies perform waiver operational and administrative functions. Check each that applies:

- Local/Regional non-state public agencies** perform waiver operational and administrative functions at the local or regional level. There is an **interagency agreement or memorandum of understanding** between the State and these agencies that sets forth responsibilities and performance requirements for these agencies that is available through the Medicaid agency.

Specify the nature of these agencies and complete items A-5 and A-6:

- Local/Regional non-governmental non-state entities** conduct waiver operational and administrative functions at the local or regional level. There is a contract between the Medicaid agency and/or the operating agency (when authorized by the Medicaid agency) and each local/regional non-state entity that sets forth the responsibilities and performance requirements of the local/regional entity. The **contract(s)** under which private entities conduct waiver operational functions are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Specify the nature of these entities and complete items A-5 and A-6:

The Department of Health Care and Policy Financing (The Department) contracts with 20 non-state, private, non-profit corporations called Community Centered Boards (CCBs) to act as the single entry point agencies to perform Home and Community Based (HCBS) waiver operational and administrative services including intake, verification of target criteria, completion of the level of care assessment, enrollment, utilization review and quality assurance. These agencies also operate as Organized Health Care Delivery Systems and contract with other service providers for the provision of services under this HCBS waiver. These local non-governmental non-state entities also provide Targeted Case Management and waiver services through Medicaid Provider Agreements.

Appendix A: Waiver Administration and Operation

- 5. Responsibility for Assessment of Performance of Contracted and/or Local/Regional Non-State Entities.** Specify the state agency or agencies responsible for assessing the performance of contracted and/or local/regional non-state entities in conducting waiver operational and administrative functions:

The Department of Health Care Policy and Financing is responsible for assessing the performance of the contracted and local/regional non-state entities conducting waiver operational and administrative functions.

Appendix A: Waiver Administration and Operation

- 6. Assessment Methods and Frequency.** Describe the methods that are used to assess the performance of contracted and/or local/regional non-state entities to ensure that they perform assigned waiver operational and administrative functions in accordance with waiver requirements. Also specify how frequently the performance of contracted and/or local/regional non-state entities is assessed:

The Department of Health Care and Policy Financing (The Department) provides on-going oversight of the Interagency Agreement with the Colorado Department of Public Health and Environment (CDPHE) through monthly meetings and reports. Issues that impact the agreement, problems discovered at specific agencies or widespread issues and solutions are discussed. In addition, the Department is provided with monthly and annual reports detailing the number of agencies that have been surveyed, the number of agencies that have deficiencies, the number of complaints received, complaints investigated, and complaints that have been substantiated. The Interagency Agreement between the Department and CDPHE requires that all complaints be investigated and reported to the Department. By gathering this information, the Department is able to develop strategies to resolve issues that have been identified. Further information about the relationship between CDPHE and the Department is provided in Appendix G of this waiver application.

The Department oversees the Community Centered Boards (CCB). As a part of the overall administrative and programmatic evaluation, the Department conducts annual monitoring for each CCB. The Department reviews agency compliance with regulations at 10 C.C.R. 2505-10 Section 8.500, 8.500.90, and 8.503 et seq.

The administrative evaluation is used to monitor compliance with agency operations and functions as outlined in waiver and department contract requirements. The Department reviews documents used by the CCBs during the administrative evaluation. These documents include: job descriptions (to assure appropriateness of qualifications), release of information forms, prior authorization forms, complaint logs and procedures, service provider choice forms, tracking worksheets and/or databases, agency case review tool, professional medical information (to assure licensed medical professional completion, and all other pertinent client signature pages including intake forms and service plan agreements. The administrative review also evaluates agency specific resource development plans, community advisory activity, and provider or other community service coordination. Should the monitors find that a CCB is not in compliance with policy or regulations, the agency is required to take corrective action. Technical assistance is provided to CCBs in person or via phone and e-mail. The Department conducts follow-up monitoring to assure corrective action implementation and ongoing compliance. If a compliance issue extends to multiple CCBs, the Department provides clarification through Dear Administrator Letters (DALs), formal training, or both. The programmatic evaluation consists of a desk audit using a standardized tool in conjunction with the Benefits Utilization System (BUS) to audit client files and assure that all components of the CCB contract have been performed according to necessary waiver requirements. The BUS is an electronic record used by each CCB to maintain client specific data. Data includes: client referrals, screening, Level of Care (LOC) assessments, individualized service plans, case notes, reassessment documentation, and all other case management activities. Additionally, the BUS is used to track and evaluate timelines for assessments, reassessments, and notice of action requirements to assure that processes are completed according to Department prescribed schedules. The Department reviews a sample of client files to measure accuracy of documentation and track appropriateness of services based upon the LOC determination. Additionally, the sample is used to evaluate compliance with the aforementioned case management functions. These methods are outlined in more detail in Appendix H of this waiver application.

The Department oversees the fiscal agent operating the Medicaid Management Information System (MMIS). The fiscal agent is required to submit weekly reports to the Department on meeting performance standards as established in the contract. The reports include summary data on timely and accurate coding, claims submission, and claims reimbursement, time frames for completion of data entry, processing of claims and Prior Authorizations. The Department monitors the fiscal agent's compliance with Service Level Agreements through reports submitted by the

fiscal agent on customer service activities included provider enrollment, provider publication, and provider training. The Department is able to request ad hoc reports as needed to monitor any additional issues or concerns.

Financial Management Services (FMS) contractors and a Training and Operations contractor are used for functions related to participant direction. Information on the Department's performance methods for assessing the performance of these contractors is included in Appendix E of this waiver application.

Appendix A: Waiver Administration and Operation

- 7. Distribution of Waiver Operational and Administrative Functions.** In the following table, specify the entity or entities that have responsibility for conducting each of the waiver operational and administrative functions listed (check each that applies):

In accordance with 42 CFR §431.10, when the Medicaid agency does not directly conduct a function, it supervises the performance of the function and establishes and/or approves policies that affect the function. All functions not performed directly by the Medicaid agency must be delegated in writing and monitored by the Medicaid Agency.

Note: More than one box may be checked per item. Ensure that Medicaid is checked when the Single State Medicaid Agency (1) conducts the function directly; (2) supervises the delegated function; and/or (3) establishes and/or approves policies related to the function.

Function	Medicaid Agency	Contracted Entity	Local Non-State Entity
Participant waiver enrollment	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Waiver enrollment managed against approved limits	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Waiver expenditures managed against approved levels	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Level of care evaluation	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Review of Participant service plans	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Prior authorization of waiver services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Utilization management	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Qualified provider enrollment	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Execution of Medicaid provider agreements	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Establishment of a statewide rate methodology	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rules, policies, procedures and information development governing the waiver program	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Quality assurance and quality improvement activities	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Appendix A: Waiver Administration and Operation

Quality Improvement: Administrative Authority of the Single State Medicaid Agency

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Administrative Authority

The Medicaid Agency retains ultimate administrative authority and responsibility for the operation of the waiver program by exercising oversight of the performance of waiver functions by other state and local/regional non-state agencies (if appropriate) and contracted entities.

i. Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance, complete the following. Performance measures for administrative authority should not duplicate measures found in other appendices of the waiver application. As necessary and applicable, performance measures should focus on:

- Uniformity of development/execution of provider agreements throughout all geographic areas covered by the waiver
- Equitable distribution of waiver openings in all geographic areas covered by the waiver
- Compliance with HCB settings requirements and other new regulatory components (for waiver actions submitted on or after March 17, 2014)

Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of Case Management Agencies (CMAs) that performed delegated functions as identified in the Administrative Tool Numerator: Number of CMAs that performed delegated functions as identified in the Administrative Tool Denominator: Total number of CMAs serving waiver participants

Data Source (Select one):

Other

If 'Other' is selected, specify:

Administrative Tool

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify:
	<input type="checkbox"/> Other Specify:	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of data reports as specified in the Interagency Agreement (IA) with the Colorado Department of Public Health & Environment (CDPHE) that were submitted on time and in the correct format. Numerator: Number of data reports, as specified in the IA, that were submitted on time and in the correct format Denominator: Number of data reports specified in the IA

Data Source (Select one):

Reports to State Medicaid Agency on delegated Administrative functions

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input checked="" type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other	

	Specify:	
	<input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of CMAs determined to have met all contractual obligations by on-site monitoring visits by the Department during the performance period, based on a four year cycle. Numerator: Number of CMAs determined to have met all contractual obligations Denominator: Number of CMAs reviewed during the performance period

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>

	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The Department uses the information gathered from annual CMA evaluations and reports from the Colorado Department of Public Health & Environment as the primary methods of discovery. The Administrative Tool used to evaluate CMA operations provides for reportable data to be used in the Department.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

In accordance with the State Operations Manual, the Department maintains an interagency agreement with Department of Public Health and Environment (CDPHE) to manage aspects of provider qualifications, surveys and complaints/critical incidents; and contracts with the CMAs to perform operations, case management, utilization review and prior authorization. Delegated responsibilities of these entities are monitored, corrected and remediated by the Department.

During routine annual evaluation or by notice of an occurrence, the Department works with the agencies to provide technical assistance or some other appropriate means of resolution based on the identified deficiency.

If issues or problems are identified during the course of a CMA audit, Department contract managers will communicate findings directly with the CMA administrator, as well as document findings within the agency’s annual report of audit findings and where needed, require a plan of correction.

If issues or problems arise at any other time during the non-certification period, the Department will work with the responsible parties (case manager, case management supervisor, CMA administrator) to ensure appropriate remediation has occurred.

The Department maintains administrative authority over this waiver through its contracts, interagency agreements, and provider agreements with CMAs, other state agencies, and waiver service providers. The Department has the access and authority to review any required documentation.

The Department also monitors the report generated by its fiscal agent in order to track and trend claims.

ii. Remediation Data Aggregation

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input checked="" type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Administrative Authority that are currently non-operational.

- No
- Yes

Please provide a detailed strategy for assuring Administrative Authority, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix B: Participant Access and Eligibility

B-1: Specification of the Waiver Target Group(s)

- a. Target Group(s).** Under the waiver of Section 1902(a)(10)(B) of the Act, the State limits waiver services to one or more groups or subgroups of individuals. Please see the instruction manual for specifics regarding age limits. *In accordance with 42 CFR §441.301(b)(6), select one or more waiver target groups, check each of the subgroups in the selected target group(s) that may receive services under the waiver, and specify the minimum and maximum (if any) age of individuals served in each subgroup:*

Target Group	Included	Target SubGroup	Minimum Age	Maximum Age	
				Maximum Age Limit	No Maximum Age Limit
<input type="checkbox"/> Aged or Disabled, or Both - General					
	<input type="checkbox"/>	Aged	<input type="text"/>	<input type="text"/>	<input type="checkbox"/>

Target Group	Included	Target SubGroup	Minimum Age	Maximum Age	
				Maximum Age Limit	No Maximum Age Limit
	<input type="checkbox"/>	Disabled (Physical)			
	<input type="checkbox"/>	Disabled (Other)			
<input type="checkbox"/> Aged or Disabled, or Both - Specific Recognized Subgroups					
	<input type="checkbox"/>	Brain Injury			<input type="checkbox"/>
	<input type="checkbox"/>	HIV/AIDS			<input type="checkbox"/>
	<input type="checkbox"/>	Medically Fragile			<input type="checkbox"/>
	<input type="checkbox"/>	Technology Dependent			<input type="checkbox"/>
<input checked="" type="checkbox"/> Intellectual Disability or Developmental Disability, or Both					
	<input type="checkbox"/>	Autism			<input type="checkbox"/>
	<input checked="" type="checkbox"/>	Developmental Disability	18		<input checked="" type="checkbox"/>
	<input type="checkbox"/>	Intellectual Disability			<input type="checkbox"/>
<input type="checkbox"/> Mental Illness					
	<input type="checkbox"/>	Mental Illness			
	<input type="checkbox"/>	Serious Emotional Disturbance			

b. Additional Criteria. The State further specifies its target group(s) as follows:

"Developmental Disability" means a disability that is manifested before the person reaches twenty-two years of age, which constitutes a substantial disability to the affected individual, and is attributable to mental retardation or related conditions which include cerebral palsy, epilepsy, autism, or other neurological conditions when such conditions result in impairment of general intellectual functioning or adaptive behavior similar to that of a person with mental retardation. (C.R.S. 27-10.5-102 11(a), as amended).

c. Transition of Individuals Affected by Maximum Age Limitation. When there is a maximum age limit that applies to individuals who may be served in the waiver, describe the transition planning procedures that are undertaken on behalf of participants affected by the age limit (*select one*):

- Not applicable. There is no maximum age limit**
- The following transition planning procedures are employed for participants who will reach the waiver's maximum age limit.**

Specify:

Appendix B: Participant Access and Eligibility

B-2: Individual Cost Limit (1 of 2)

a. Individual Cost Limit. The following individual cost limit applies when determining whether to deny home and community-based services or entrance to the waiver to an otherwise eligible individual (*select one*). Please note that a State may have only ONE individual cost limit for the purposes of determining eligibility for the waiver:

- No Cost Limit.** The State does not apply an individual cost limit. Do not complete Item B-2-b or item B-2-c.
- Cost Limit in Excess of Institutional Costs.** The State refuses entrance to the waiver to any otherwise eligible individual when the State reasonably expects that the cost of the home and community-based services furnished to that individual would exceed the cost of a level of care specified for the waiver up to an amount specified by the State. Complete Items B-2-b and B-2-c.

The limit specified by the State is *(select one)*

- A level higher than 100% of the institutional average.

Specify the percentage:

- Other

Specify:

- Institutional Cost Limit.** Pursuant to 42 CFR 441.301(a)(3), the State refuses entrance to the waiver to any otherwise eligible individual when the State reasonably expects that the cost of the home and community-based services furnished to that individual would exceed 100% of the cost of the level of care specified for the waiver. Complete Items B-2-b and B-2-c.
- Cost Limit Lower Than Institutional Costs.** The State refuses entrance to the waiver to any otherwise qualified individual when the State reasonably expects that the cost of home and community-based services furnished to that individual would exceed the following amount specified by the State that is less than the cost of a level of care specified for the waiver.

Specify the basis of the limit, including evidence that the limit is sufficient to assure the health and welfare of waiver participants. Complete Items B-2-b and B-2-c.

The cost limit specified by the State is *(select one)*:

- The following dollar amount:

Specify dollar amount:

The dollar amount *(select one)*

- Is adjusted each year that the waiver is in effect by applying the following formula:

Specify the formula:

- May be adjusted during the period the waiver is in effect. The State will submit a waiver amendment to CMS to adjust the dollar amount.
- The following percentage that is less than 100% of the institutional average:

Specify percent:

- Other:

Specify:

Appendix B: Participant Access and Eligibility

B-2: Individual Cost Limit (2 of 2)

Answers provided in Appendix B-2-a indicate that you do not need to complete this section.

- b. Method of Implementation of the Individual Cost Limit.** When an individual cost limit is specified in Item B-2-a, specify the procedures that are followed to determine in advance of waiver entrance that the individual's health and welfare can be assured within the cost limit:

- c. Participant Safeguards.** When the State specifies an individual cost limit in Item B-2-a and there is a change in the participant's condition or circumstances post-entrance to the waiver that requires the provision of services in an amount that exceeds the cost limit in order to assure the participant's health and welfare, the State has established the following safeguards to avoid an adverse impact on the participant (*check each that applies*):

- The participant is referred to another waiver that can accommodate the individual's needs.**
 Additional services in excess of the individual cost limit may be authorized.

Specify the procedures for authorizing additional services, including the amount that may be authorized:

- Other safeguard(s)**

Specify:

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (1 of 4)

- a. Unduplicated Number of Participants.** The following table specifies the maximum number of unduplicated participants who are served in each year that the waiver is in effect. The State will submit a waiver amendment to CMS to modify the number of participants specified for any year(s), including when a modification is necessary due to legislative appropriation or another reason. The number of unduplicated participants specified in this table is basis for the cost-neutrality calculations in Appendix J:

Table: B-3-a

Waiver Year	Unduplicated Number of Participants
Year 1	4623
Year 2	5698
Year 3	5753
Year 4	5808
Year 5	5863

- b. Limitation on the Number of Participants Served at Any Point in Time.** Consistent with the unduplicated number of participants specified in Item B-3-a, the State may limit to a lesser number the number of participants who will be served at any point in time during a waiver year. Indicate whether the State limits the number of participants in this way: (*select one*):

- The State does not limit the number of participants that it serves at any point in time during a waiver year.**

- The State limits the number of participants that it serves at any point in time during a waiver year.

The limit that applies to each year of the waiver period is specified in the following table:

Table: B-3-b

Waiver Year	Maximum Number of Participants Served At Any Point During the Year
Year 1	[]
Year 2	[]
Year 3	[]
Year 4	[]
Year 5	[]

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (2 of 4)

c. **Reserved Waiver Capacity.** The State may reserve a portion of the participant capacity of the waiver for specified purposes (e.g., provide for the community transition of institutionalized persons or furnish waiver services to individuals experiencing a crisis) subject to CMS review and approval. The State (*select one*):

- Not applicable. The state does not reserve capacity.
- The State reserves capacity for the following purpose(s).

Purpose(s) the State reserves capacity for:

Purposes
Deinstitutionalization for Nursing Facility, ICF/IID, Mental Health Institutes
18-21 Transition
Emergency

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (2 of 4)

Purpose (*provide a title or short description to use for lookup*):

Deinstitutionalization for Nursing Facility, ICF/IID, Mental Health Institutes

Purpose (*describe*):

Capacity is reserved for individuals transitioning from an institutional setting to community-based services through the Money Follows the Person Demonstration Grant referred to as Colorado Choice Transitions (CCT) and for other requests for deinstitutionalization. Institutions include skilled nursing facilities, Intermediate Care Facilities for Individuals with Intellectual Disabilities (ICF/ID), and Mental Health Institutes.

Describe how the amount of reserved capacity was determined:

The amount of reserve capacity for deinstitutionalization is determined by the number of individuals identified as requesting community placement.

The capacity that the State reserves in each waiver year is specified in the following table:

Waiver Year	Capacity Reserved
Year 1	5
Year 2	5
Year 3	5
Year 4	5
Year 5	5

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (2 of 4)

Purpose (provide a title or short description to use for lookup):

18-21 Transition

Purpose (describe):

Positions are made available for children who age out of foster care or the HCBS-Children's Extensive Supports Waiver in order to continue access to services without interruption that will allow them to continue living safely in the community.

Describe how the amount of reserved capacity was determined:

The number of positions reserved is based on the average number actual transitions over the last three waiver years.

The capacity that the State reserves in each waiver year is specified in the following table:

Waiver Year	Capacity Reserved
Year 1	64
Year 2	52
Year 3	63
Year 4	81
Year 5	88

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (2 of 4)

Purpose (provide a title or short description to use for lookup):

Emergency

Purpose (describe):

Capacity is reserved for individuals on the waiting list in emergent/crisis situations that require immediate assistance in order to assure their health, safety, and welfare.

Describe how the amount of reserved capacity was determined:

The amount of reserve capacity was determined by taking an average of the annual emergency enrollments authorized during the last five fiscal years.

The capacity that the State reserves in each waiver year is specified in the following table:

Waiver Year	Capacity Reserved
Year 1	32
Year 2	32
Year 3	32
Year 4	32
Year 5	32

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served (3 of 4)

d. Scheduled Phase-In or Phase-Out. Within a waiver year, the State may make the number of participants who are served subject to a phase-in or phase-out schedule (*select one*):

- The waiver is not subject to a phase-in or a phase-out schedule.
- The waiver is subject to a phase-in or phase-out schedule that is included in Attachment #1 to Appendix B-3. This schedule constitutes an intra-year limitation on the number of participants who are served in the waiver.

e. Allocation of Waiver Capacity.

Select one:

- Waiver capacity is allocated/managed on a statewide basis.
- Waiver capacity is allocated to local/regional non-state entities.

Specify: (a) the entities to which waiver capacity is allocated; (b) the methodology that is used to allocate capacity and how often the methodology is reevaluated; and, (c) policies for the reallocation of unused capacity among local/regional non-state entities:

(a) The waiver enrollments are distributed throughout the state to the local non-governmental non-state agencies (called Community Centered Boards– {CCBs}).

(b) The number of on-going placements distributed to one of these agencies is reviewed annually and based on the current year utilization. Any new positions are distributed by the Department based on the combination of statewide order of selection on the waiting list, equity, and/or based on the purpose stated within the appropriation document from the State legislature.

(c) There is currently a waiting list for services in all CCB service regions and therefore there is no unused capacity. When there is a vacancy, the placement is filled by CCBs in accordance with 10 CCR 2505-10 8.500.7 which outlines the State's waitling list protocol, except when emergency situations related to reserve capacity occur requiring statewide management of vacancies by the Department as further described below.

(1) When emergency situations occur requiring statewide management of vacancies for the purpose of providing entrance into the waiver for individuals identified for reserved capacity, then the State will notify CCBs that the Department shall use waiver vacancies to fill requests on a statewide basis.

(i) Upon receiving this notice, the CCB shall not fill any vacancy that occurs due to turnover.

(ii) At such time that an enrollment authorization is needed to address a placement for reserved capacity in the state, the CCB with a current vacancy will be notified by the Department that the contract shall be adjusted to reflect a reduction in enrollment authorization numbers. The enrollment authorization shall then be reassigned by the Department to address the need for entrance into the waiver for the individual identified for reserved capacity in the affected CCB service area.

(iii) The Department will consider equity issues at such time additional enrollment authorizations may become available.

(2) If the need for state level management of vacancies to address emergency situations is no longer required, the Department will then notify CCBs that they can return to the process of filling vacancies in accordance with 10 CCR 2505-10 8.500.94.

(d) Waiver participants have comparable access to waiver services across the geographic areas of the state and are not prevented from moving across geographic areas.

f. Selection of Entrants to the Waiver. Specify the policies that apply to the selection of individuals for entrance to the waiver:

Each Community Centered Board administers the waiting list for its service area. Waiting lists must be administered in accordance with Department rules set forth at 10 CCR 2505-10 8.500.96. The guidelines apply to all persons, children and adults, who would receive services through the Community Centered Board (CCB). As vacancies occur in waiver enrollments, the state grants enrollments to the next person on the waiting list based on order of selection date. This method ensures comparable access, as the allocation and management of the enrollment is determined based on the Order of Selection Date and not geographical factors. Once enrolled into the HCBS-SLS waiver, an individual can move to any location in the state and maintain waiver enrollment and full choice of available and willing providers.

Exceptions to this process occur for individuals meeting the criteria for reserve capacity. The Division for Intellectual and Developmental Disabilities works with CCBs to identify individuals meeting the criteria for reserve capacity and manages the allocation of those enrollments to coincide with the transition for the individual, legislative appropriation, and waiver capacity.

Reserve Capacity:

1. Individuals transitioning from foster care placement.
2. Deinstitutionalization
3. Individuals who meet the high risk criteria or have emergency needs

Vacancies will be held prospectively, on-going, as they occur for all transition placements. When a sufficient number of vacancies do not occur in the month prior to the month needed for transition placements, a position will be made available at the time needed and the next occurring vacancies will be applied towards those placements.

Appendix B: Participant Access and Eligibility

B-3: Number of Individuals Served - Attachment #1 (4 of 4)

Waiver Phase-In/Phase-Out Schedule

Based on Waiver Proposed Effective Date: 07/01/14

a. The waiver is being (select one):

- Phased-in**
- Phased-out**

b. Phase-In/Phase-Out Time Schedule. Complete the following table:

Beginning (base) number of Participants:

Phase-In/Phase-Out Schedule

Waiver Year 1				Waiver Year 2			
Unduplicated Number of Participants: 4623				Unduplicated Number of Participants: 5698			
Month	Base Number of Participants	Change	Participant Limit	Month	Base Number of Participants	Change	Participant Limit
Jul	3241	100	3341	Jul	4451	89	4540
Aug	3341		3441	Aug	4540		4629

Phase-In/Phase-Out Schedule

Month	Base Number of Participants	Change	Participant Limit
		100	
Sep	3441	101	3542
Oct	3542	101	3643
Nov	3643	101	3744
Dec	3744	101	3845
Jan	3845	101	3946
Feb	3946	101	4047
Mar	4047	101	4148
Apr	4148	101	4249
May	4249	101	4350
Jun	4350	101	4451

Month	Base Number of Participants	Change	Participant Limit
		89	
Sep	4629	89	4718
Oct	4718	88	4806
Nov	4806	88	4894
Dec	4894	88	4982
Jan	4982	88	5070
Feb	5070	88	5158
Mar	5158	88	5246
Apr	5246	88	5334
May	5334	88	5422
Jun	5422	88	5510

Waiver Year 3
Unduplicated Number of Participants: 5753

Month	Base Number of Participants	Change	Participant Limit
Jul	5510	0	5510
Aug	5510	0	5510
Sep	5510	0	5510
Oct	5510	0	5510
Nov	5510	0	5510
Dec	5510	0	5510
Jan	5510	0	5510
Feb	5510	0	5510
Mar	5510	0	5510
Apr	5510	0	5510
May	5510	0	5510
Jun	5510	0	5510

Waiver Year 4
Unduplicated Number of Participants: 5808

Month	Base Number of Participants	Change	Participant Limit
Jul	5510	0	5510
Aug	5510	0	5510
Sep	5510	0	5510
Oct	5510	0	5510
Nov	5510	0	5510
Dec	5510	0	5510
Jan	5510	0	5510
Feb	5510	0	5510
Mar	5510	0	5510
Apr	5510	0	5510
May	5510	0	5510
Jun	5510	0	5510

Waiver Year 5
Unduplicated Number of Participants: 5863

Month	Base Number of Participants	Change	Participant Limit
Jul	5510	0	5510
Aug	5510	0	5510
Sep	5510	0	5510
Oct	5510	0	5510
Nov	5510	0	5510
Dec	5510	0	5510
Jan	5510		5510

Phase-In/Phase-Out Schedule

Month	Base Number of Participants	Change	Participant Limit
		0	
Feb	5510	0	5510
Mar	5510	0	5510
Apr	5510	0	5510
May	5510	0	5510
Jun	5510	0	5510

c. Waiver Years Subject to Phase-In/Phase-Out Schedule

Year One	Year Two	Year Three	Year Four	Year Five
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

d. Phase-In/Phase-Out Time Period

	Month	Waiver Year
Waiver Year: First Calendar Month	Jul	
Phase-in/Phase-out begins	Jul	1
Phase-in/Phase-out ends	Jun	2

Appendix B: Participant Access and Eligibility

B-4: Eligibility Groups Served in the Waiver

a.

1. State Classification. The State is a (select one):

- §1634 State
- SSI Criteria State
- 209(b) State

2. Miller Trust State.

Indicate whether the State is a Miller Trust State (select one):

- No
- Yes

b. Medicaid Eligibility Groups Served in the Waiver. Individuals who receive services under this waiver are eligible under the following eligibility groups contained in the State plan. The State applies all applicable federal financial participation limits under the plan. Check all that apply:

Eligibility Groups Served in the Waiver (excluding the special home and community-based waiver group under 42 CFR §435.217)

- Low income families with children as provided in §1931 of the Act
- SSI recipients
- Aged, blind or disabled in 209(b) states who are eligible under 42 CFR §435.121
- Optional State supplement recipients
- Optional categorically needy aged and/or disabled individuals who have income at:

Select one:

- 100% of the Federal poverty level (FPL)

- % of FPL, which is lower than 100% of FPL.

Specify percentage:

- Working individuals with disabilities who buy into Medicaid (BBA working disabled group as provided in §1902(a)(10)(A)(ii)(XIII) of the Act)
- Working individuals with disabilities who buy into Medicaid (TWWIA Basic Coverage Group as provided in §1902(a)(10)(A)(ii)(XV) of the Act)
- Working individuals with disabilities who buy into Medicaid (TWWIA Medical Improvement Coverage Group as provided in §1902(a)(10)(A)(ii)(XVI) of the Act)
- Disabled individuals age 18 or younger who would require an institutional level of care (TEFRA 134 eligibility group as provided in §1902(e)(3) of the Act)
- Medically needy in 209(b) States (42 CFR §435.330)
- Medically needy in 1634 States and SSI Criteria States (42 CFR §435.320, §435.322 and §435.324)
- Other specified groups (include only statutory/regulatory reference to reflect the additional groups in the State plan that may receive services under this waiver)

Specify:

Special home and community-based waiver group under 42 CFR §435.217) Note: When the special home and community-based waiver group under 42 CFR §435.217 is included, Appendix B-5 must be completed

- No. The State does not furnish waiver services to individuals in the special home and community-based waiver group under 42 CFR §435.217. Appendix B-5 is not submitted.
- Yes. The State furnishes waiver services to individuals in the special home and community-based waiver group under 42 CFR §435.217.

Select one and complete Appendix B-5.

- All individuals in the special home and community-based waiver group under 42 CFR §435.217
- Only the following groups of individuals in the special home and community-based waiver group under 42 CFR §435.217

Check each that applies:

- A special income level equal to:

Select one:

- 300% of the SSI Federal Benefit Rate (FBR)
- A percentage of FBR, which is lower than 300% (42 CFR §435.236)

Specify percentage:

- A dollar amount which is lower than 300%.

Specify dollar amount:

- Aged, blind and disabled individuals who meet requirements that are more restrictive than the SSI program (42 CFR §435.121)
- Medically needy without spenddown in States which also provide Medicaid to recipients of SSI (42 CFR §435.320, §435.322 and §435.324)
- Medically needy without spend down in 209(b) States (42 CFR §435.330)
- Aged and disabled individuals who have income at:

Select one:

- 100% of FPL
- % of FPL, which is lower than 100%.

Specify percentage amount:

- Other specified groups (include only statutory/regulatory reference to reflect the additional groups in the State plan that may receive services under this waiver)**

Specify:

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (1 of 7)

In accordance with 42 CFR §441.303(e), Appendix B-5 must be completed when the State furnishes waiver services to individuals in the special home and community-based waiver group under 42 CFR §435.217, as indicated in Appendix B-4. Post-eligibility applies only to the 42 CFR §435.217 group.

- a. Use of Spousal Impoverishment Rules.** Indicate whether spousal impoverishment rules are used to determine eligibility for the special home and community-based waiver group under 42 CFR §435.217:

Note: For the five-year period beginning January 1, 2014, the following instructions are mandatory. The following box should be checked for all waivers that furnish waiver services to the 42 CFR §435.217 group effective at any point during this time period.

- Spousal impoverishment rules under §1924 of the Act are used to determine the eligibility of individuals with a community spouse for the special home and community-based waiver group. In the case of a participant with a community spouse, the State uses spousal post-eligibility rules under §1924 of the Act. Complete Items B-5-e (if the selection for B-4-a-i is SSI State or §1634) or B-5-f (if the selection for B-4-a-i is 209b State) and Item B-5-g unless the state indicates that it also uses spousal post-eligibility rules for the time periods before January 1, 2014 or after December 31, 2018.**

Note: The following selections apply for the time periods before January 1, 2014 or after December 31, 2018 (select one).

- Spousal impoverishment rules under §1924 of the Act are used to determine the eligibility of individuals with a community spouse for the special home and community-based waiver group.**

In the case of a participant with a community spouse, the State elects to (*select one*):

- Use spousal post-eligibility rules under §1924 of the Act.**
(Complete Item B-5-b (SSI State) and Item B-5-d)
- Use regular post-eligibility rules under 42 CFR §435.726 (SSI State) or under §435.735 (209b State)**
(Complete Item B-5-b (SSI State). Do not complete Item B-5-d)
- Spousal impoverishment rules under §1924 of the Act are not used to determine eligibility of individuals with a community spouse for the special home and community-based waiver group. The State uses regular post-eligibility rules for individuals with a community spouse.**
(Complete Item B-5-b (SSI State). Do not complete Item B-5-d)

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (2 of 7)

Note: The following selections apply for the time periods before January 1, 2014 or after December 31, 2018.

- b. Regular Post-Eligibility Treatment of Income: SSI State.**

The State uses the post-eligibility rules at 42 CFR 435.726 for individuals who do not have a spouse or have a spouse who is not a community spouse as specified in §1924 of the Act. Payment for home and community-based waiver services is reduced by the amount remaining after deducting the following allowances and expenses from the waiver participant's income:

i. Allowance for the needs of the waiver participant (select one):

- The following standard included under the State plan**

Select one:

- SSI standard
- Optional State supplement standard
- Medically needy income standard
- The special income level for institutionalized persons**

(select one):

- 300% of the SSI Federal Benefit Rate (FBR)**
- A percentage of the FBR, which is less than 300%

Specify the percentage:

- A dollar amount which is less than 300%.

Specify dollar amount:

- A percentage of the Federal poverty level

Specify percentage:

- Other standard included under the State Plan

Specify:

- The following dollar amount

Specify dollar amount: If this amount changes, this item will be revised.

- The following formula is used to determine the needs allowance:

Specify:

- Other

Specify:

ii. Allowance for the spouse only (select one):

- Not Applicable**

- The state provides an allowance for a spouse who does not meet the definition of a community spouse in §1924 of the Act. Describe the circumstances under which this allowance is provided:

Specify:

Specify the amount of the allowance (select one):

- SSI standard
- Optional State supplement standard
- Medically needy income standard
- The following dollar amount:

Specify dollar amount: If this amount changes, this item will be revised.

- The amount is determined using the following formula:

Specify:

iii. Allowance for the family (select one):

- Not Applicable (see instructions)
- AFDC need standard
- Medically needy income standard
- The following dollar amount:

Specify dollar amount: The amount specified cannot exceed the higher of the need standard for a family of the same size used to determine eligibility under the State's approved AFDC plan or the medically needy income standard established under 42 CFR §435.811 for a family of the same size. If this amount changes, this item will be revised.

- The amount is determined using the following formula:

Specify:

- Other

Specify:

iv. Amounts for incurred medical or remedial care expenses not subject to payment by a third party, specified in 42 §CFR 435.726:

- a. Health insurance premiums, deductibles and co-insurance charges
- b. Necessary medical or remedial care expenses recognized under State law but not covered under the State's Medicaid plan, subject to reasonable limits that the State may establish on the amounts of these expenses.

Select one:

- Not Applicable (see instructions) *Note: If the State protects the maximum amount for the waiver participant, not applicable must be selected.*
- The State does not establish reasonable limits.

- The State establishes the following reasonable limits**

Specify:

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (3 of 7)

Note: The following selections apply for the time periods before January 1, 2014 or after December 31, 2018.

c. Regular Post-Eligibility Treatment of Income: 209(B) State.

Answers provided in Appendix B-4 indicate that you do not need to complete this section and therefore this section is not visible.

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (4 of 7)

Note: The following selections apply for the time periods before January 1, 2014 or after December 31, 2018.

d. Post-Eligibility Treatment of Income Using Spousal Impoverishment Rules

The State uses the post-eligibility rules of §1924(d) of the Act (spousal impoverishment protection) to determine the contribution of a participant with a community spouse toward the cost of home and community-based care if it determines the individual's eligibility under §1924 of the Act. There is deducted from the participant's monthly income a personal needs allowance (as specified below), a community spouse's allowance and a family allowance as specified in the State Medicaid Plan. The State must also protect amounts for incurred expenses for medical or remedial care (as specified below).

i. Allowance for the personal needs of the waiver participant

(select one):

- SSI standard
- Optional State supplement standard
- Medically needy income standard
- The special income level for institutionalized persons
- A percentage of the Federal poverty level

Specify percentage:

- The following dollar amount:

Specify dollar amount: If this amount changes, this item will be revised

- The following formula is used to determine the needs allowance:

Specify formula:

- Other

Specify:

ii. If the allowance for the personal needs of a waiver participant with a community spouse is different from the amount used for the individual's maintenance allowance under 42 CFR §435.726 or 42 CFR §435.735, explain why this amount is reasonable to meet the individual's maintenance needs in the community.

Select one:

- Allowance is the same
- Allowance is different.

Explanation of difference:

iii. Amounts for incurred medical or remedial care expenses not subject to payment by a third party, specified in 42 CFR §435.726:

- a. Health insurance premiums, deductibles and co-insurance charges
- b. Necessary medical or remedial care expenses recognized under State law but not covered under the State's Medicaid plan, subject to reasonable limits that the State may establish on the amounts of these expenses.

Select one:

- Not Applicable (see instructions) *Note: If the State protects the maximum amount for the waiver participant, not applicable must be selected.*
- The State does not establish reasonable limits.
- The State uses the same reasonable limits as are used for regular (non-spousal) post-eligibility.

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (5 of 7)

Note: The following selections apply for the five-year period beginning January 1, 2014.

e. Regular Post-Eligibility Treatment of Income: §1634 State - 2014 through 2018.

Answers provided in Appendix B-5-a indicate the selections in B-5-b also apply to B-5-e.

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (6 of 7)

Note: The following selections apply for the five-year period beginning January 1, 2014.

f. Regular Post-Eligibility Treatment of Income: 209(B) State - 2014 through 2018.

Answers provided in Appendix B-4 indicate that you do not need to complete this section and therefore this section is not visible.

Appendix B: Participant Access and Eligibility

B-5: Post-Eligibility Treatment of Income (7 of 7)

Note: The following selections apply for the five-year period beginning January 1, 2014.

g. Post-Eligibility Treatment of Income Using Spousal Impoverishment Rules - 2014 through 2018.

The State uses the post-eligibility rules of §1924(d) of the Act (spousal impoverishment protection) to determine the contribution of a participant with a community spouse toward the cost of home and community-based care. There is deducted from the participant's monthly income a personal needs allowance (as specified below), a community spouse's allowance and a family allowance as specified in the State Medicaid Plan. The State must also protect amounts for incurred expenses for medical or remedial care (as specified below).

Answers provided in Appendix B-5-a indicate the selections in B-5-d also apply to B-5-g.

Appendix B: Participant Access and Eligibility

B-6: Evaluation/Reevaluation of Level of Care

As specified in 42 CFR §441.302(c), the State provides for an evaluation (and periodic reevaluations) of the need for the level(s) of care specified for this waiver, when there is a reasonable indication that an individual may need such services in the near future (one month or less), but for the availability of home and community-based waiver services.

a. Reasonable Indication of Need for Services. In order for an individual to be determined to need waiver services, an individual must require: (a) the provision of at least one waiver service, as documented in the service plan, and (b) the provision of waiver services at least monthly or, if the need for services is less than monthly, the participant requires regular monthly monitoring which must be documented in the service plan. Specify the State's policies concerning the reasonable indication of the need for services:

i. Minimum number of services.

The minimum number of waiver services (one or more) that an individual must require in order to be determined to need waiver services is:

ii. Frequency of services. The State requires (select one):

- The provision of waiver services at least monthly**
- Monthly monitoring of the individual when services are furnished on a less than monthly basis**

If the State also requires a minimum frequency for the provision of waiver services other than monthly (e.g., quarterly), specify the frequency:

b. Responsibility for Performing Evaluations and Reevaluations. Level of care evaluations and reevaluations are performed (*select one*):

- Directly by the Medicaid agency**
- By the operating agency specified in Appendix A**
- By an entity under contract with the Medicaid agency.**

Specify the entity:

Community Centered Boards (CCBs)

- Other**
Specify:

c. Qualifications of Individuals Performing Initial Evaluation: Per 42 CFR §441.303(c)(1), specify the educational/professional qualifications of individuals who perform the initial evaluation of level of care for waiver applicants:

CCBs employ staff to conduct the level of care evaluations. Staff is required to have:

A Bachelor's level degree of education, or five (5) years of experience in the field of developmental disabilities, or some combination of education and experience appropriate to the requirements of the position.

- d. Level of Care Criteria.** Fully specify the level of care criteria that are used to evaluate and reevaluate whether an individual needs services through the waiver and that serve as the basis of the State's level of care instrument/tool. Specify the level of care instrument/tool that is employed. State laws, regulations, and policies concerning level of care criteria and the level of care instrument/tool are available to CMS upon request through the Medicaid agency or the operating agency (if applicable), including the instrument/tool utilized.

The CCB case manager uses the Uniform Long-Term Care (ULTC) functional needs assessment form, also known as the ULTC-100.2, to determine an individual's institutional level of care need, along with the Professional Medical Information Page (PMIP) Regulations for the use of the ULTC 100.2 and PMIP, are set forth at 2505-10 CCR, §8.401. To qualify for services, an individual must demonstrate deficits in 2 of 6 Activities of Daily Living (ADL) or require at least moderate assistance in Behaviors or Memory/Cognition under Supervision. The ADLs include bathing, dressing, toileting, mobility, transferring, and eating. An individual is also required to be determined in need of long term care by a medical professional that will attest to the fact that without long term care services, the individual would need care in an institution. Copies of the ULTC 100.2 form and the laws, regulations, policies concerning the level of care criteria are available to the Centers for Medicare and Medicaid Services (CMS) upon request.

- e. Level of Care Instrument(s).** Per 42 CFR §441.303(c)(2), indicate whether the instrument/tool used to evaluate level of care for the waiver differs from the instrument/tool used to evaluate institutional level of care (*select one*):

- The same instrument is used in determining the level of care for the waiver and for institutional care under the State Plan.**
- A different instrument is used to determine the level of care for the waiver than for institutional care under the State plan.**

Describe how and why this instrument differs from the form used to evaluate institutional level of care and explain how the outcome of the determination is reliable, valid, and fully comparable.

- f. Process for Level of Care Evaluation/Reevaluation:** Per 42 CFR §441.303(c)(1), describe the process for evaluating waiver applicants for their need for the level of care under the waiver. If the reevaluation process differs from the evaluation process, describe the differences:

The case manager performs a face to face assessment of the participant's abilities to perform activities of daily living and need for supervision due to behavioral, memory or cognitive issues. Case managers are required to complete a participant assessment within twelve months of the previous assessment. A re-assessment may be completed sooner if the participant's condition changes, if required by program criteria, or if requested by the participant or the participant's guardian. The assessment is conducted at the individual's place of residence through observation, participant and collateral interviews (e.g. family, legal guardian and natural supports). The participant's primary care provider and medical professionals may also provide information.

- g. Reevaluation Schedule.** Per 42 CFR §441.303(c)(4), reevaluations of the level of care required by a participant are conducted no less frequently than annually according to the following schedule (*select one*):

- Every three months**
- Every six months**
- Every twelve months**
- Other schedule**

Specify the other schedule:

- h. Qualifications of Individuals Who Perform Reevaluations.** Specify the qualifications of individuals who perform reevaluations (*select one*):

- The qualifications of individuals who perform reevaluations are the same as individuals who perform initial evaluations.**
- The qualifications are different.**

Specify the qualifications:

- i. Procedures to Ensure Timely Reevaluations.** Per 42 CFR §441.303(c)(4), specify the procedures that the State employs to ensure timely reevaluations of level of care (*specify*):

The CCB is required to track the re-evaluation due dates and complete them on a timely basis for each participant. The Department of Health Care and Policy Financing (the Department) uses two processes to assure timeliness.

1. The Prior Authorization Request (PAR) contains the long term care certification span. The detailed PAR information, including the certification end date is uploaded into the Medicaid Management Information System (MMIS) and controls the time period for which claims pay. A new PAR cannot be submitted without the re-evaluation being completed so payment is not made when the re-evaluation is not completed.

2. The Department surveys CCBs for timely completion of annual re-evaluations during on-site reviews and through desk audits of participants' electronic records using the Benefits Utilization System (BUS). The annual program evaluation includes review of a representative sample of participant records to ensure assessments are being completed correctly and timely.

- j. Maintenance of Evaluation/Reevaluation Records.** Per 42 CFR §441.303(c)(3), the State assures that written and/or electronically retrievable documentation of all evaluations and reevaluations are maintained for a minimum period of 3 years as required in 45 CFR §92.42. Specify the location(s) where records of evaluations and reevaluations of level of care are maintained:

CCBs maintain the evaluation/re-evaluation records in the BUS. The Department electronically accesses the documentation through the BUS for the purpose of monitoring.

Appendix B: Evaluation/Reevaluation of Level of Care

Quality Improvement: Level of Care

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Level of Care Assurance/Sub-assurances

The state demonstrates that it implements the processes and instrument(s) specified in its approved waiver for evaluating/reevaluating an applicant's/waiver participant's level of care consistent with level of care provided in a hospital, NF or ICF/IID.

i. Sub-Assurances:

- a. Sub-assurance: An evaluation for LOC is provided to all applicants for whom there is reasonable indication that services may be needed in the future.**

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of new waiver enrollees with a level of care assessment indicating a need for institutional care prior to receipt of services. Numerator:
Number of new waiver enrollees who received a Level of Care assessment

indicating a need for institutional level of care prior to the receipt of waiver services Denominator: Total number of new waiver enrollees

Data Source (Select one):

Other

If 'Other' is selected, specify:

Benefits Utilization System (BUS) Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- b. **Sub-assurance: The levels of care of enrolled participants are reevaluated at least annually or as specified in the approved waiver.**

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

This subassurance has been removed from HCBS waiver requirements by the Centers for Medicare & Medicaid Services (CMS). The state continues to conduct annual level of care re-evaluations but is no longer required to report evidence of those re-evaluations as part of its Quality Improvement Strategy.

Data Source (Select one):

Other

If 'Other' is selected, specify:

N/A

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input checked="" type="checkbox"/> Other Specify: N/A	<input type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>

	<input type="checkbox"/> Continuously and Ongoing	<input checked="" type="checkbox"/> Other Specify: N/A
	<input checked="" type="checkbox"/> Other Specify: N/A	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input checked="" type="checkbox"/> Other Specify: N/A

c. **Sub-assurance:** *The processes and instruments described in the approved waiver are applied appropriately and according to the approved description to determine participant level of care.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of new waiver participants assessed with the ULTC assessment tool prior to receiving waiver services. Numerator: Number of new wavier participants receiving waiver services that were assessed with the ULTC assessment tool **Denominator:** Total number of new waiver participants receiving waiver services

Data Source (Select one):

Other

If 'Other' is selected, specify:

Benefits Utilization System (BUS) Data

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Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:
Number and percent of cases in a representative sample in which the ULTC 100.2 Tool was applied appropriately
Denominator: Total number of clients reviewed in sample

Data Source (Select one):

Record reviews, off-site

If 'Other' is selected, specify:

Program Review Tool

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = + or - 5%
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input type="checkbox"/>	
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The Department uses data from the Benefits Utilization System (BUS) as its primary method for discovery.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

Department contract managers and program administrators remediate problems as they arise based on the severity of the problem or by nature of the compliance issues in addition to annual data collection and analysis.

The Department delegates responsibility to 20 Case Management Agencies (CMAs) to perform waiver functions including case management, utilization review, and prior authorization.

If complaints are raised by the participant about the service planning process, case manager, or other CMA functions, case managers are required to document the complaint on the CMA complaint log and assist the participant to resolve the complaint. This complaint log comes to the Department on a quarterly basis. The Department is then able to review the log and note trends to discern if further remediation by the Department is necessary.

In addition to being available to the participant as needed, case managers are required to contact participants quarterly and inquire about the quality of services participants receive. If on-going or system-wide issues are identified by a CMA, the CMA administrator will bring the issue to the Department's attention for resolution. The participant may also contact the case manager’s supervisor or the Department if they do not feel comfortable contacting the case manager directly. The contact information for the case manager's supervisor, the CMA administrator, and the Department are included on the copy of the service plan that is provided to the participant. The participant also has the option of lodging an anonymous complaint to case manager, CMA, or the Department.

- ii. **Remediation Data Aggregation**

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party(check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually

Responsible Party(<i>check each that applies</i>):	Frequency of data aggregation and analysis (<i>check each that applies</i>):
<input type="checkbox"/>	
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Level of Care that are currently non-operational.

- No**
- Yes**

Please provide a detailed strategy for assuring Level of Care, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix B: Participant Access and Eligibility

B-7: Freedom of Choice

Freedom of Choice. As provided in 42 CFR §441.302(d), when an individual is determined to be likely to require a level of care for this waiver, the individual or his or her legal representative is:

- i. informed of any feasible alternatives under the waiver; and
- ii. given the choice of either institutional or home and community-based services.

a. Procedures. Specify the State's procedures for informing eligible individuals (or their legal representatives) of the feasible alternatives available under the waiver and allowing these individuals to choose either institutional or waiver services. Identify the form(s) that are employed to document freedom of choice. The form or forms are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

The Community Centered Board (CCB) case manager informs the individual, the family, the guardian and/or authorized representative, of the feasible alternatives available under the waiver and provides the choice of institutional or community based services. Information is provided during the initial assessment, the Service Plan development process and during the annual re-evaluation on alternatives for service delivery, including choice of types of services available through the waiver and among qualified providers. The case manager documents that the choice was offered in the Service Plan on the Business Utilization System (BUS).

b. Maintenance of Forms. Per 45 CFR §92.42, written copies or electronically retrievable facsimiles of Freedom of Choice forms are maintained for a minimum of three years. Specify the locations where copies of these forms are maintained.

A hard copy of the Choice Form is maintained in the master record of each individual at the case management agency's office. Freedom of choice is documented in the Benefits Utilization System (BUS).

Appendix B: Participant Access and Eligibility

B-8: Access to Services by Limited English Proficiency Persons

Access to Services by Limited English Proficient Persons. Specify the methods that the State uses to provide meaningful access to the waiver by Limited English Proficient persons in accordance with the Department of Health and Human Services "Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons" (68 FR 47311 - August 8, 2003):

The Community Centered Board (CCB) agencies employ several methods to assure meaningful access to waiver services by Limited English Proficiency persons. The CCB agencies either employ or have access to Spanish and other language speaking persons to provide translation to participants. Documents include a written statement in Spanish instructing participants how to obtain assistance with translation. For languages where there are no staff who can translate on site, translation occurs by first attempting to have a family member translate, or aligning with specific language or ethnic centers such as the Asian/Pacific Center, or by using the Language Line available through the American Telephone & Telegram.

Appendix C: Participant Services

C-1: Summary of Services Covered (1 of 2)

- a. **Waiver Services Summary.** List the services that are furnished under the waiver in the following table. If case management is not a service under the waiver, complete items C-1-b and C-1-c:

Service Type	Service		
Statutory Service	Day Habilitation		
Statutory Service	Homemaker		
Statutory Service	Personal Care		
Statutory Service	Prevocational Services		
Statutory Service	Respite		
Statutory Service	Supported Employment		
Extended State Plan Service	Dental Services		
Extended State Plan Service	Vision Services		
Other Service	Assistive Technology		
Other Service	Behavioral Services		
Other Service	Health Maintenance Activities		
Other Service	Home Accessibility Adaptations		
Other Service	Mentorship		
Other Service	Non Medical Transportation		
Other Service	Personal Emergency Response		
Other Service	Professional Services		
Other Service	Specialized Medical Equipment and Supplies		
Other Service	Vehicle Modifications		

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Service:

Alternate Service Title (if any):

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Day Habilitation includes assistance with acquisition, retention or improvement in self-help, socialization and adaptive skills that takes place in a non-residential setting, separate from the participant's private residence or other residential living arrangement, except when due to medical and/or safety needs. Activities and environments are designed to foster the acquisition of skills, appropriate behavior, greater independence, and personal choice. These services are individually coordinated through the person's Service Plan. Day Habilitation Services and Supports encompass two types of habilitative environments: Specialized Habilitation (SH) and Supported Community Connections (SCC). Day Habilitation Services does not include sheltered workshops.

Specialized habilitation (SH) services focus on enabling the participant to attain his or her maximum functional level, or to be supported in such a manner, which allows the person to gain an increased level of self-sufficiency. These services are generally provided in non-integrated settings where a majority of the persons have a disability, such as program sites. Such services include assistance with self-feeding, toileting, self-care, sensory stimulation and integration, self-sufficiency, maintenance skills, and supervision. Specialized habilitation services may serve to reinforce skills or lessons taught in school, therapy, or other settings and, where appropriate, are coordinated with any physical, occupational, or speech therapies listed in the Service Plan.

Supported Community Connection (SCC) supports the abilities and skills necessary to enable the participant to access typical activities and functions of community life such as those chosen by the general population, including community education or training, retirement and volunteer activities. Supported Community Connection provides a wide variety of opportunities to facilitate and build relationships and natural supports in the community, while utilizing the community as a learning environment to provide services and supports as identified in a participant's Service Plan. These activities are conducted in a variety of settings in which participants interact with non-disabled individuals (other than those individuals who are providing services to the participant). These types of services may include socialization, adaptive skills and personnel to accompany and support the participant in community settings, resources necessary for participation in activities and supplies related to skill acquisition, retention or improvement. Supported Community Connections may be provided in a group setting (or groups traveling together into the community) and/or may be provided on a one-to-one basis as a learning environment to provide instruction when identified in the Service Plan.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The number of units available for Day Habilitation Services in combination with Prevocational Services and Supported Employment Services is 7112 units.

The HCBS-SLS waiver is not targeted to participant's requiring care 24 hours a day, seven days a week. In the event the combined 7,112 unit limitation of Day Habilitation Services and Supports, Prevocational Services and Supported Employment is not sufficient to meet a participant's needs, the client will be referred to another waiver program such as the HCBS-DD waiver.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Program Approved Service Agency (approved by the Department of Health Care Policy and Financing): Supported Community Connections
Agency	Community Centered Board/Organized Health Care Delivery System
Agency	Program Approved Service Agency(approved by the Department of Health Care Policy and Financing)

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Day Habilitation

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by the Department of Health Care Policy and Financing):
 Supported Community Connections

Provider Qualifications

License (specify):

None

Certificate (specify):

Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

DDD Rules: 2-CCR-503-1 16.221 B; CDHCPF Rules: 10CCR 2505-10 § 8.500.5

Program Management: Baccalaureate or higher Degree from an accredited college or university in the area of Education, Social Work, Psychology or related field and one year of successful experience in human services, or an Associates Degree from an Accredited college and two years of successful experience in human services, or Four years successful experience in human services. Direct Care Staff: Be at least 18 years of age, have the ability to communicate effectively, be able to complete required forms and reports and to follow verbal and written instructions. Have the ability to provide services in accordance with an Individual Services and Support Plan (ISSP). Have completed minimum training based on State training guidelines. Have necessary ability to perform the required job tasks, and have interpersonal skills needed to effectively interact with persons with developmental disabilities.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or the Community Centered Board (CCB) as the Organized Health Care Delivery System (OHCDS)

Frequency of Verification:

Initially and every 3 years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Day Habilitation

Provider Category:

Agency

Provider Type:

Community Centered Board/Organized Health Care Delivery System

Provider Qualifications

License (specify):

N/A

Certificate (specify):

Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

DHS/DDD Rules: 2-CCR-503-1 § 16.221 B; CDHCPF Rules: 10CCR 2505-10 § 8.500.5

Program Management: Baccalaureate or higher Degree from an accredited college or university in the area of Education, Social Work, Psychology or related field and one year of successful experience in human services, or

an Associates Degree from an Accredited college and two years of successful experience in human services, or Four years successful experience in human services.

Direct Care Staff: Be at least 18 years of age, have the ability to communicate effectively, be able to complete required forms and reports and to follow verbal and written instructions. Have the ability to provide services in accordance with an Individual Services and Support Plan (ISSP). Have completed minimum training based on State training guidelines. Have necessary ability to perform the required job tasks, and have interpersonal skills needed to effectively interact with persons with developmental disabilities.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Day Habilitation

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Provider Qualifications

License (specify):

N/A

Certificate (specify):

DHS/DDD Program Approval

Other Standard (specify):

DDD Rules: 2-CCR-503-1 § 16.221 B; CDHCPF Rules: 10CCR 2505-10 § 8.500.5

Program Management: Baccalaureate or higher Degree from an accredited college or university in the area of Education, Social Work, Psychology or related field and one year of successful experience in human services, or an Associates Degree from an Accredited college and two years of successful experience in human services, or Four years successful experience in human services.

Direct Care Staff: Be at least 18 years of age, have the ability to communicate effectively, be able to complete required forms and reports and to follow verbal and written instructions. Have the ability to provide services in accordance with an Individual Services and Support Plan (ISSP). Have

completed minimum training based on State training guidelines. Have necessary ability to perform the required job tasks, and have interpersonal skills needed to effectively interact with persons with developmental disabilities.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or the Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every 3 years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Statutory Service

Service:

Homemaker

Alternate Service Title (if any):

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Basic Homemaker Services:

Services that consist of the performance of basic household tasks within the participant’s primary residence (i.e., cleaning, laundry, or household care) including maintenance which are related to the participant’s disability and provided by a qualified homemaker, when the parent or primary caretaker is unable to manage the home and care for the participant in the home. This assistance must be due to the participant’s disability that results in additional household tasks and increases the parent/caregiver’s ability to provide care needed by the participant. This assistance may take the form of hands-on assistance (actually performing a task for the participant) or cuing to prompt the participant to perform a task.

Enhanced Homemaker:

Services provided by a qualified homemaker that consist of the same household tasks as described under Basic Homemaker services with the addition of either habilitation or extraordinary cleaning. Habilitation includes direct training and instruction to the participant, which is more than basic cuing to prompt the participant to perform a task. Habilitation shall include a training program with specific objectives and anticipated outcomes. There may be some amount of incidental basic homemaker services that is provided in combination with enhanced homemaker services, however, the primary intent must be to provide habilitative services to increase independence of the participant. Habilitation may include some hands-on assistance (actually performing a task for the participant) or cuing to prompt the participant to perform a task, only when such support is incidental to the habilitative services being provided and the primary duties must be to provide habilitative services to increase independence of the participant. Enhanced Homemaker services also include the need for extraordinary cleaning as a result of the participant's behavioral or medical needs.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E**
- Provider managed**

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person**
- Relative**
- Legal Guardian**

Provider Specifications:

Provider Category	Provider Type Title
Individual	Attendants employed under the Consumer Directed Attendent Support Services (CDASS) delivery option
Agency	Community Centered Board/Organized Health Care Delivery System
Agency	Program Approved Service Agency

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Homemaker

Provider Category:

Provider Type:

Attendants employed under the Consumer Directed Attendent Support Services (CDASS) delivery option

Provider Qualifications

License (specify):

N/A

Certificate (specify):

N/A

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

Financial Management Services contractor

Frequency of Verification:

Upon employment and as requested by the participant

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Homemaker

Provider Category:

Agency

Provider Type:

Community Centered Board/Organized Health Care Delivery System

Provider Qualifications

License (specify):

N/A

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

The Department of Public Health and Environment

Frequency of Verification:

Initially and every 3 Years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Homemaker

Provider Category:

Agency

Provider Type:

Program Approved Service Agency

Provider Qualifications

License (specify):

N/A

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

The Department of Public Health and Environment

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Service:

Alternate Service Title (if any):

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

A range of assistance to enable participants to accomplish tasks that they would normally do for themselves (i.e. hygiene, bathing, eating, dressing, grooming, bowel and bladder care, menstrual care, transferring, money management, grocery shopping), if they did not have a developmental disability. This assistance may take the form of hands-on assistance (actually performing a task for the person) or cuing to prompt the participant to perform a task. Personal Care services may be provided on an episodic, emergency or on a continuing basis. When Personal Care and health-related services are needed, they may be covered to the extent the Medicaid State Plan, Third Party Resource or another waiver service is not responsible. Waiver participants age 18-21 must access all medically necessary Personal Care services via the state plan under Early and Periodic Screening, Diagnostic and Treatment (EPSDT). Waiver Participants age 18-21 would only access the waiver service for those Personal Care services in the waiver that are outside of the scope of the medically necessary Personal Care service in the state plan.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Attendants employed under the Consumer Directed Attendent Support Services (CDASS) delivery option
Agency	Community Centered Board/Organized Health Care Delivery System
Agency	Program Approved Service Agency

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Personal Care

Provider Category:

Individual

Provider Type:

Attendants employed under the Consumer Directed Attendent Support Services (CDASS) delivery option

Provider Qualifications

License (specify):

N/A

Certificate (specify):

N/A

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

Financial Management Services contractor

Frequency of Verification:

Upon employment and as requested by the participant

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Personal Care

Provider Category:

Agency

Provider Type:

Community Centered Board/Organized Health Care Delivery System

Provider Qualifications

License (specify):

Home Care Agency, Class A or B

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing
The Department of Public Health and Environment

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service

Service Name: Personal Care

Provider Category:

Agency

Provider Type:

Program Approved Service Agency

Provider Qualifications

License (specify):

Home Care Agency, Class A or B

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing
The Department of Public Health and Environment

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Statutory Service

Service:

Prevocational Services

Alternate Service Title (if any):

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Prevocational Services prepare a participant for paid community employment. Services include teaching such concepts as following directions, attendance, task completion, problem solving and safety that are associated with performing compensated work. Services are identified in the participant's Service Plan and are directed to habilitative rather than explicit employment objectives. Services are provided in a variety of locations separate from the participant's private residence or other residential living arrangement. Participants are compensated in accordance with applicable federal laws and regulations. Prevocational services can be differentiated from supported employment services by using the following criteria: 1) Compensation is paid at less than 50 percent of the minimum wage (agencies that pay less than minimum wage shall ensure compliance with department of labor regulations); and, 2) Goals for prevocational services are general in nature and are not primarily directed at teaching job specific skills.

The intended outcome of prevocational services is to obtain paid or unpaid community employment within five years. Prevocational services may continue longer than five years when documentation in the annual service plan demonstrates this need and the need is based on an annual assessment. A comprehensive assessment and review for each person enrolled in prevocational services shall occur at least once every five years. The purpose of this assessment and review is to determine whether or not the person has developed the skills necessary for paid or unpaid community employment.

While Prevocational Services may continue longer than five years when appropriate documentation show this need, the intended outcome of the service is employment within five years. If at the time of the five year evaluation or any time during those previous five years it is determined the participant is not demonstrating progress toward their goal of community employment, the interdisciplinary team shall review other day program options and the Prevocational Services shall be discontinued.

Participants who receive prevocational services may also receive Supported Employment and/or Day Habilitation Services. A participant's Service Plan may include two or more types of day services (i.e. Day Habilitation Services and Supports, Supported Employment or Prevocational Services), however different types of day services may not be billed during the same period of the day. Documentation is maintained in the file of each participant receiving this service that the service is not available under a program funded under Section 110 of the Rehabilitation Act of 1973 or the IDEA (20 U.S.C 1401 et seq.).

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The number of units available for Prevocational Services in combination with Day Habilitation Services and Supported Employment Services is 7112 units.

The HCBS-SLS waiver is not targeted to participant's requiring care 24 hours a day, seven days a week. In the event the combined 7,112 unit limitation of Day Habilitation Services and Supports, Prevocational Services and Supported Employment is not sufficient to meet a participant's needs, the client will be referred to another waiver program such as the HCBS-DD waiver.

This language regarding Prevocational Services has been added to the application.

Service Delivery Method (*check each that applies*):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (*check each that applies*):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Community Centered Board/Organized Health Care Delivery System
Agency	Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Prevocational Services

Provider Category:

Agency

Provider Type:

Community Centered Board/Organized Health Care Delivery System

Provider Qualifications

License (*specify*):

N/A

Certificate (*specify*):

The Department of Health Care Policy and Financing Program Approval
 Department of Labor Certificate

Other Standard (*specify*):

DHS/DDD Rules: 2-CCR-503-1 § 16.221 B; CDHCPF Rules: 10CCR 2505-10 § 8.500.5

Program Management: Baccalaureate or higher degree from an accredited college or university in the area of Education, Social Work, Psychology or related field and one year of successful experience in human services, or

an Associates degree from an accredited college and two years of successful experience in human services, or four years successful experience in human services.

Direct Care Staff: Be at least 18 years of age, have the ability to communicate effectively, be able to complete required forms and reports and to follow verbal and written instructions. Have the ability to provide services in accordance with an Individual Services and Support Plan (ISSP). Have completed minimum training based on State training guidelines. Have necessary ability to perform the required job tasks, and have interpersonal skills needed to effectively interact with persons with developmental disabilities.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:
Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Prevocational Services

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Provider Qualifications

License (specify):

N/A

Certificate (specify):

The Department of Health Care Policy and Financing program approval
Department of Labor Certificate

Other Standard (specify):

DHS/DDD Rules: 2-CCR-503-1 § 16.221 B; CDHCPF Rules: 10CCR 2505-10 § 8.500.5

Program Management: Baccalaureate or higher degree from an accredited college or university in the area of Education, Social Work, Psychology or related field and one year of successful experience in human services, or

an Associates degree from an accredited college and two years of successful experience in human services, or four years successful experience in human services.

Direct Care Staff: Be at least 18 years of age, have the ability to communicate effectively, be able to complete required forms and reports and to follow verbal and written instructions. Have the ability to provide services in accordance with an Individual Services and Support Plan (ISSP). Have completed minimum training based on State training guidelines. Have necessary ability to perform the required job tasks, and have interpersonal skills needed to effectively interact with persons with developmental disabilities.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Statutory Service

Service:

Respite

Alternate Service Title (if any):

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Respite services provided on a short-term basis, because of the absence or need for relief to those persons who normally provide care for the participant.

Respite may be provided on an individual or group basis in home/private place of residence of the participant(s) or in the private residence of a respite care provider. Respite may be provided on an overnight group basis only by facilities approved to provide supervised overnight group accommodations.

Federal financial participation is not available for the cost of room and board except when provided as part of respite care furnished overnight group facilities. Respite services shall be billed according to a unit rate or daily rate whichever is less.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

A full day is 10 hours (15 minute units x 4 x 10) or greater within a twenty-four (24) service period.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Independent Contractor
Agency	Community Centered Board/Organized Health Care Delivery System
Agency	Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Respite

Provider Category:

Individual ▾

Provider Type:

Independent Contractor

Provider Qualifications

License (specify):

N/A

Certificate (specify):

N/A

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or the Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Respite

Provider Category:

Agency ▾

Provider Type:

Community Centered Board/Organized Health Care Delivery System

Provider Qualifications

License (specify):

N/A

Certificate (specify):

Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Respite

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Provider Qualifications

License (specify):

N/A

Certificate (specify):

Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

Department of Health Care Policy and Financing or the Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Statutory Service

Service:

Supported Employment

Alternate Service Title (if any):

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Supported Employment services consists of intensive, ongoing supports that enable participants, for whom competitive employment at or above the minimum wage is unlikely absent the provision of supports, and who, because of their disabilities, need supports, to perform in a regular work setting. Supported employment is conducted in a variety of settings in which participants interact with non-disabled individuals (other than those individuals who are providing services to the participant) to the same extent that individuals employed in comparable positions would interact. Participants must be involved in work outside of a base site. Included are participants who work in community jobs, in enclaves, and on mobile crews. Group employment (e.g. mobile crews and enclaves) shall not exceed eight persons.

Job Development services focus on assessment and identification of vocational interests and capabilities in preparation for job development as well as assisting the participant to locate a job or job development on behalf of the participant.

Job Coaching services focus on activities needed to sustain paid work by participants, including supervision and training. When supported employment services are provided at a work site where persons without disabilities are employed, payment is made only for the adaptations, supervision and training required by participants receiving waiver services as a result of their disabilities. This does not include payment for the supervisory activities rendered as a normal part of the business setting.

Job Placement services may be used to purchase items that a participant needs to obtain and/or sustain employment that are not otherwise the responsibility of the employer to provide under the Americans with Disabilities Act of 1990.

Participants are required to apply for services through the Division for Vocational Rehabilitation. Supported employment does not take the place of nor is it duplicative of services received through the Division for Vocational Rehabilitation. Documentation is maintained in the file of each participant receiving this service that the service is not available under a program funded under section 110 of the Rehabilitation Act of 1973 or the Individuals with Disabilities Education Act (20 U.S.C. 1401 et seq.).

Federal financial participation is not claimed for incentive payments, subsidies, or unrelated vocational training expenses such as incentive payments made to an employer to encourage or subsidize the employer's participation in a supported employment program; payments that are passed through to users of supported employment programs; or payments for training that are not directly related to an individual's supported employment program.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The number of units available for Supported Employment Services in combination with Day Habilitation Services and Prevocational Services is 7,112 units. This number of units is the equivalent of 1,778 hours of service per year or on average 7 hours a day for 254 service days.

The HCBS-SLS waiver is not targeted to participant's requiring care 24 hours a day, seven days a week. In the event the combined 7,112 unit limitation of Day Habilitation Services and Supports, Prevocational Services and Supported Employment is not sufficient to meet a participant's needs, the client will be referred to another waiver program such as the HCBS-DD waiver.

Service Delivery Method *(check each that applies):*

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by *(check each that applies):*

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Community Centered Board/Organized Health Care Delivery System

Provider Category	Provider Type Title
Agency	Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Supported Employment

Provider Category:

Agency

Provider Type:

Community Centered Board/Organized Health Care Delivery System

Provider Qualifications

License (specify):

N/A

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

DHS/DDD Rules: 2-CCR-503-1 16.221 B; HCPF Rules: 10 CCR 2505-10 § 8.500.5

Supported Employment Agency Program Management: Baccalaureate or higher degree from an accredited college or university in the area of Vocational Rehabilitation, Education, Social Work, Psychology, or related field, and one year of successful experience in employment counseling, job placement, job coaching, or vocational rehabilitation; or, An associate degree from an accredited college, four years of successful experience in employment counseling, job placement, job coaching, or vocational rehabilitation.

Employment Consultant/Job Coach: Same requirements listed under Residential and Day Program Direct Care.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Statutory Service
Service Name: Supported Employment

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Provider Qualifications

License (specify):

N/A

Certificate (specify):

Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

DHS/DDD Rules: 2-CCR-503-1 16.221 B; HCPF Rules: 10CCR 2505-10 § 8.500.5

Supported Employment Agency Program Management: Baccalaureate or higher degree from an accredited college or university in the area of Vocational Rehabilitation, Education, Social Work, Psychology, or related field, and one year of successful experience in employment counseling, job placement, job coaching, or vocational rehabilitation; or, An associate degree from an accredited college, four years of successful experience in employment counseling, job placement, job coaching, or vocational rehabilitation.

Employment Consultant/Job Coach: Same requirements listed under Residential and Day Program Direct Care.

Verification of Provider Qualifications

Entity Responsible for Verification:

Department of Health Care Policy and Financing or the Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Extended State Plan Service

Service Title:

Dental Services

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Dental services through the waiver are available to individuals age 21 and over. Covered Dental Services are for diagnostic and preventative care to abate tooth decay, restore dental health and are medically appropriate. Services include preventative, basic and major services. These dental services require prior authorization at the local Community Centered Board (CCB) level pursuant to the Department of Health Care Policy and Financing Prior Authorization Request (PAR) Process.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Dental services under the waiver are provided only when the services are not available through the Medicaid State Plan or through a third party. General limitations to dental services (i.e. frequency) will follow Department Guidelines using industry standards and are limited to the most cost effective and efficient means to alleviate or rectify the dental issues associated with the individual. Implants are not a covered service for participants who smoke daily due to substantiated increased rate of implant failures for chronic smokers. Subsequent implants are not a covered service when prior implants fail. Full mouth implants and/or crowns are not covered. Services not covered under the waiver Dental Services include, but are not limited to cosmetic dentistry, orthodontia, emergency extractions, intravenous sedation, general anesthesia and hospital fees. Cosmetic dentistry is defined as aesthetic treatments designed to improve the appearance of the teeth and/or smile (e.g. whitening, contouring, veneers).

Preventative and Basic services are limited to \$2,000 per Service Plan year. Major services are limited to \$10,000 for the five (5) year renewal period of the waiver.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Dental Hygienist/ Assistant
Individual	Dentist

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Extended State Plan Service

Service Name: Dental Services

Provider Category:

Individual

Provider Type:

Dental Hygienist/ Assistant

Provider Qualifications

License (specify):

Per State Board of Dental Examiners

Certificate (specify):

Other Standard (specify):

C.R.S. 12-35-101 et. seq.3 CCR 709.1: Colorado Board of Dental Examiners, Rules and Regulations

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and as identified by the QIS Qualified Provider Workgroup

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Extended State Plan Service
Service Name: Dental Services

Provider Category:

Individual

Provider Type:

Dentist

Provider Qualifications

License (*specify*):

Per State Board of Dental Examiners

Certificate (*specify*):

Other Standard (*specify*):

C.R.S. 12-35-101 et. seq.3 CCR 709.1: Colorado Board of Dental Examiners, Rules and Regulations

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and as determined by the QIS Qualified Provider Workgroup

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Extended State Plan Service

Service Title:

Vision Services

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Vision services are provided only when the services are not available through the Medicaid State Plan or available through a third party resource. Vision services under the waiver are not available to a participants eligible for Early and Periodic Screening, Diagnostic, and Treatment (EPSDT) services. Vision services are provided by a licensed Optometrist or physician and include eye exams and diagnosis, glasses, contacts, and other medically necessary methods used to improve specific dysfunctions of the vision systems. Lasik and other similar types of procedures shall be approved prior to service delivery and are allowable when the procedure is necessary due to documented specific behavioral complexities (i.e. constant destruction of eye glasses) associated with the participant that make other more traditional remedies impractical.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Ophthalmologist
Individual	Optometrist

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Extended State Plan Service
Service Name: Vision Services

Provider Category:

Provider Type:

Ophthalmologist

Provider Qualifications

License (specify):

C.R.S. 12-40-101 et. Seq.

Certificate (specify):

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing
 The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and as determined by the QIS Qualified Provider Workgroup

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Extended State Plan Service

Service Name: Vision Services

Provider Category:

Individual

Provider Type:

Optometrist

Provider Qualifications

License (specify):

C.R.S. 12-40-101 et. Seq.

Certificate (specify):

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and as determined by the QIS Qualified Provider Workgroup

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Assistive Technology

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Assistive technology device means an item, piece of equipment, or product system, whether acquired commercially, modified, or customized, that is used to increase, maintain, or improve functional capabilities of participants. Assistive technology service means a service that directly assists a participant in the selection, acquisition, or use of an assistive technology device. Assistive technology includes:

1. The evaluation of the assistive technology needs of a participant, including a functional evaluation of the impact of the provision of appropriate assistive technology and appropriate services to the participant in the customary environment of the participant;
2. Services consisting of selecting, designing, fitting, customizing, adapting, applying, maintaining, repairing, or replacing assistive technology devices;
3. Training or technical assistance for the participant, or, where appropriate, the family members, guardians, advocates, or authorized representatives of the participant; and
4. Devices that help the participant to communicate such as electronic communication devices (excluding cell phones, pagers, and internet access unless prior authorized by the state); skill acquisition devices which are proven to be a cost effective and efficient means to meet the need and which make learning easier, such as adaptations to computers, or computer software related to the person's disability.

Assistive technology devices and services are only available when the cost is above and beyond that of typical expenses and are not available through the Medicaid State Plan or third party resource.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The total cost of home accessibility adaptations, vehicle modifications, and assistive technology may not exceed \$10,000 over the life of the waiver except that on a case by case basis the Department of Health Care Policy and Financing may approve a higher amount, to ensure the health, welfare and safety of the participant or that enable the participant to function with greater independence in the home, or if it decreases the need for paid assistance in another waiver service on a long-term basis.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Vendor
Agency	Community Centered Boards/Organized Health Care Delivery System
Individual	Independent Contractor

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Assistive Technology

Provider Category:

Provider Type:

Vendor

Provider Qualifications

License (specify):

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Certificate (specify):

The provider shall have all certifications required by the State of Colorado for the performance of the service or support being provided.

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Assistive Technology

Provider Category:

Agency

Provider Type:

Community Centered Boards/Organized Health Care Delivery System

Provider Qualifications

License (specify):

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Certificate (specify):

DDD/DHS Program Approval

The provider shall have all certifications required by the State of Colorado for the performance of the service or support being provided.

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Assistive Technology

Provider Category:

Individual

Provider Type:

Independent Contractor

Provider Qualifications

License (specify):

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Certificate (specify):

The provider shall have all certifications required by the State of Colorado for the performance of the service or support being provided.

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing
or the Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Behavioral Services

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

1) Behavioral Consultation Services include consultations and recommendations for behavioral interventions and development of behavioral support plans that are related to the individual's developmental disability and are necessary for the individual to acquire or maintain appropriate adaptive behaviors, interactions with others and

behavioral self management. Intervention modalities shall relate to an identified challenging behavioral need of the individual. Specific goals and procedures for the Behavioral Services must be established. Individuals with co-occurring diagnoses of developmental disabilities and Medicaid covered mental health conditions shall have identified needs met by each of the appropriate systems without duplication but with coordination by the Behavioral Services professional to obtain the best outcome for the individual.

2) Behavioral Plan Assessment Services include observations, interviews of direct staff, functional behavioral analysis and assessment, evaluations and completion of a written assessment document.

3) Individual/Group Counseling Services include psychotherapeutic or psychoeducational intervention related to the developmental disability in order for the individual to acquire or maintain appropriate adaptive behaviors, interactions with others and behavioral self-management, to positively impact the individual's behavior or functioning. Counseling may be provided in an individual or group setting and may include Cognitive Behavior Therapy, Systematic Desensitization, Anger Management, Biofeedback, and Relaxation Therapy.

4) Behavioral Line Services include direct 1:1 implementation of the behavioral support plan, under the supervision and oversight of a Behavioral Consultant for acute, short term intervention at the time of enrollment from an institutional setting or to address an identified challenging behavior of an individual at risk of institutional placement and that puts the individual's health and safety and/or the safety of others at risk.

Behavioral services to not duplicate or supplant Behavioral Health Organization services offered under the Medicaid State Plan.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Exclusions:

Services covered under Medicaid EPSDT, for a covered mental health diagnosis in the Medicaid State Plan, covered by a third party source or available from a natural support shall not be reimbursed.

Services for the sole purpose of training in basic life skills such as activities of daily living, social skills and adaptive responding are excluded and shall not be reimbursed under Behavioral Services.

Limits:

1) Behavioral Consultation Services are limited to 80 units per Service Plan Year. One unit is equal to 15 minutes of service.

2) Behavioral Plan Assessment Services are limited to 40 units. There is a limit of one Behavioral Assessment per Service Plan year. One unit is equal to 15 minutes of service.

3) Counseling Services are limited to 208 units per Service Plan year. One unit is equal to 15 minutes of service.

4) Behavioral Line Services are limited to 960 units per Service Plan year. One unit is equal to 15 minutes of service. Requests for Behavioral Line Services units must be prior authorized by the Department's Operating Agency in accordance with Prior Authorization Request procedures that include specific approval criteria.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Behavioral Consultant
Individual	Counselor

Provider Category	Provider Type Title
Individual	Behavioral Line Staff
Agency	Program Approved Service Agency
Individual	Behavioral Plan Assessor

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Behavioral Services

Provider Category:

Individual ▾

Provider Type:

Behavioral Consultant

Provider Qualifications

License (specify):

This provider may be qualified in several ways as described in the "Other Standard" below. One option is to be licensed in their field of practice as described in #1 below.

Certificate (specify):

This provider may be qualified in several ways as described in "Other Standard" below. One option is to be nationally certified as a "Board Certified Behavior Analyst" or certified by a similar nationally recognized organization with established standards of practice, as described in #3 below.

Other Standard (specify):

2-CCR-503-1 16.220-DDCHCPF Rules: 8.500.5

Behavioral Consultant shall meet one of the following requirements:

1. Shall have a Master's degree or higher in behavioral, social or health sciences or education and be nationally certified as a "Board Certified Behavior Analyst" (BCBA), or certified by a similar nationally recognized organization. Shall have at least 2 years of directly supervised experience developing and implementing behavioral support plans utilizing established approaches including Behavioral Analysis or Positive Behavioral Supports that are consistent with best practice and research on effectiveness for people with developmental disabilities; or
2. Shall have a Baccalaureate degree or higher in behavioral, social or health sciences or education and be 1) certified as a "Board Certified Associate Behavior Analyst" (BCABA) or 2) be enrolled in a BCABA or BCBA certification program or completed a Positive Behavior Supports training program and 3) working under the supervision of a certified or licensed Behavioral Services Provider.

Verification of Provider Qualifications

Entity Responsible for Verification:

Qualified Provider, Qualified Provider Agency, Program Approved Service Agency/Community Centered Board as the Organized Health Care Delivery System, The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and as determined by the QIS Qualified Provider Workgroup

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Behavioral Services

Provider Category:

Individual ▾

Provider Type:

Counselor

Provider Qualifications

License (specify):

This provider may be qualified in several ways as described in "Other Standard" below. One option is to be licensed in field of practice as described below.

Certificate (specify):

This provider may be qualified in several ways as described in "Other Standard" below. One option is to be nationally certified as a "Board Certified Behavior Analyst" (BCBA) or certified by a similar nationally recognized organization as described below.

Other Standard (specify):

Counselors shall meet one of the following minimum requirements:

1. Shall hold the appropriate license or certification for the provider's discipline according to state law or federal regulations and represent one of the following professional categories: Licensed Clinical Social Worker, Certified Rehabilitation Counselor, Licensed Professional Counselor, Licensed Clinical Psychologist, or BCBA and must demonstrate or document a minimum of two years experience in providing counseling to individuals with developmental disabilities; or
2. Have a Baccalaureate degree or higher in behavioral, social or health science or education and work under the supervision of a licensed or certified professional as set forth above in Individual/Group Counselor Provider Qualifications.

Verification of Provider Qualifications

Entity Responsible for Verification:

Qualified Provider, Qualified Provider Agency, Program Approved Service Agency (approved by DHS/DDD), the Community Centered Board as the Organized Health Care Delivery System, the Department of Health Care Policy and Financing

Frequency of Verification:

Initially and as determined by the QIS Qualified Provider Work Group

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Behavioral Services

Provider Category:

Individual ▾

Provider Type:

Behavioral Line Staff

Provider Qualifications

License (specify):

N/A

Certificate (specify):

N/A

Other Standard (specify):

Behavioral Line Staff shall meet the following minimum requirements:

Must be at least 18 years of age, graduated from high school or earned a high school equivalency degree and have a minimum of 24 hours training, inclusive of practical experience in the implementation of positive behavioral supports and/or applied behavioral analysis and that is consistent with best practice and research on effectiveness for people with developmental disabilities. Works under the direction of a Behavioral Consultant.

Verification of Provider Qualifications

Entity Responsible for Verification:

Qualified Provider, Qualified Provider Agency, Program Approved Service Agency (approved by DHS/DDD), the Community Centered Board as the Organized Health Care Delivery System, the Department of Health Care Policy and Financing.

Frequency of Verification:

Initially and on-going by the Behavioral Consultant under whom the Behavioral Line Staff works.

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Behavioral Services

Provider Category:

Agency

Provider Type:

Program Approved Service Agency

Provider Qualifications

License (specify):

N/A

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

When the provider is a Program Approved Service Agency then the qualifying staff member must meet the qualifications of the Behavioral Consultant in order to bill for Behavioral Services.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing
or the Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initial and as determined by the QIS Qualified Provider Work Group

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Behavioral Services

Provider Category:

Individual

Provider Type:

Behavioral Plan Assessor

Provider Qualifications

License (specify):

This provider may be qualified in several ways as described in "Other Standard" below. One option is to be licensed in field of practice as described below.

Certificate (specify):

This provider may be qualified in several ways as described in "Other Standard" below. One option is to be nationally certified as a "Board Certified Behavior Analyst" (BCBA) or certified by a similar nationally recognized organization as described below

Other Standard (specify):

Behavioral Plan Assessor shall meet one of the following minimum qualifications:

1. Shall have a Master's degree or higher in behavioral, social or health science or education and be nationally certified as a BCBA or certified by a similar nationally recognized organization. Shall have at least 2 years of directly supervised experience developing and implementing behavioral support plans utilizing established approaches including Behavioral Analysis or Positive Behavioral

Supports that are consistent with best practice and research on effectiveness for people with developmental disabilities; or

2. Shall have a Baccalaureate degree or higher in behavioral, social or health science or education and be 1)certified as a "Board Certified Associate Behavior Analyst" (BCABA) or 2)be enrolled in a BCABA or BCBA certification program or completed a Positive Behavior Supports training program and working under the supervision of a certified or licensed Behavioral Services provider.

Verification of Provider Qualifications

Entity Responsible for Verification:

Qualified Provider, Qualified Provider Agency, Program Approved Service Agency (approved by DHS/DDD), the Community Centered Board as the Organized Health Care Delivery System, the Department of Health Care Policy and Financing

Frequency of Verification:

Initially and as determined by the QIS Qualified Provider Work Group

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Health Maintenance Activities

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Health Maintenance Activities are those routine and repetitive health related tasks which are necessary for health and normal bodily functioning and would be carried out by the individual with a disability if he or she were physically/cognitively able. Services may include: skin care, nail care, mouth care, feeding, exercise, transferring, bowel and bladder care, medical management, and respiratory care. Health Maintenance Activities are available only through the Consumer Directed Attendant Supports and Services (CDASS) delivery option and may be furnished in the participant's home or community.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Attendants employed under the Consumer Directed Attendent Support Services (CDASS) delivery option

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Health Maintenance Activities

Provider Category:

Individual ▼

Provider Type:

Attendants employed under the Consumer Directed Attendent Support Services (CDASS) delivery option

Provider Qualifications

License (specify):

N/A

Certificate (specify):

N/A

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

Financial Management Services contractor

Frequency of Verification:

Upon employment and as requested by the participant

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service ▼

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Home Accessibility Adaptations

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Those physical adaptations to the primary residence of the participant’s family, required by the participant's Service Plan, that are necessary to ensure the health, welfare and safety of the participant or that enable the participant to function with greater independence in the home. All adaptations shall be the most cost effective means to meet the identified need. Such adaptations include the installation of ramps and grab-bars, widening of doorways, modification of bathroom facilities, or the installation of specialized electric and plumbing systems that are necessary to accommodate the medical equipment and supplies that are necessary for the welfare of the participant. Excluded are those adaptations or improvements to the home that are of general utility (e.g., carpeting, roof repair, central air conditioning, etc.) and are not of direct medical or remedial benefit to the participant. Adaptations that add to the total square footage of the home are excluded from this benefit except when necessary to complete an adaptation (e.g., in order to improve entrance/egress to a residence or to configure a bathroom to accommodate a wheelchair). Prior authorization is required for any adaptation adding square footage to a home. All devices and adaptations shall be provided in accordance with applicable State or local building codes and/or applicable standards of manufacturing, design and installation. Medicaid State Plan or third party resources shall be utilized prior to accessing waiver funds

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The total cost of home accessibility adaptations, vehicle modifications, and assistive technology may not exceed \$10,000 over the life of the waiver except that on a case by case basis the DHS/DDD may approve a higher amount, to ensure the health, welfare and safety of the participant or that enable the participant to function with greater independence in the home, or if it decreases the need for paid assistance in another waiver service on a long-term basis. Any request to add square footage to the home shall be prior authorized.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Individual	Vendor
Individual	Independent Contractor
Agency	Community Centered Board/ Organized Health Care Delivery System

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Home Accessibility Adaptations

Provider Category:

Individual

Provider Type:

Vendor

Provider Qualifications

License (specify):

The product or service to be delivered shall meet all applicable state licensing requirements

Certificate (specify):

The product or service to be delivered shall meet all applicable state certification requirements

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards. The provider shall have all certifications and or licensures required by the State of Colorado for the performance of the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Home Accessibility Adaptations

Provider Category:

Individual

Provider Type:

Independent Contractor

Provider Qualifications

License (specify):

The product or service to be delivered shall meet all applicable state licensing requirements

Certificate (specify):

The product or service to be delivered shall meet all applicable state certification requirements

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards. The provider shall have all certifications and or licensures required by the State of Colorado for the performance of the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System.

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Home Accessibility Adaptations

Provider Category:

Agency

Provider Type:

Community Centered Board/ Organized Health Care Delivery System

Provider Qualifications

License (specify):

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every 3 years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Mentorship

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Service provided to participants to promote self-advocacy through methods such as instructing, providing experiences, modeling and advising. This service includes assistance in interviewing potential providers, understanding complicated health and safety issues, and assistance with participation on private and public boards, advisory groups and commissions. This service may also include training in child and infant care for parent(s) who themselves have a developmental disability. This service does not duplicate case management or waiver services such as Day Habilitation.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Mentorship is limited to 192 units per year. Units to provide training to participants for child and infant care may be authorized beyond the 192 units per year.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)
Agency	Community Centered Board/ Organized Health Care Delivery System
Individual	Independent Contractor

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Mentorship

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Provider Qualifications

License (specify):

N/A

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Mentorship

Provider Category:

Agency ▾

Provider Type:

Community Centered Board/ Organized Health Care Delivery System

Provider Qualifications

License (specify):

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every 3 years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Mentorship

Provider Category:

Individual ▾

Provider Type:

Independent Contractor

Provider Qualifications

License (specify):

Certificate (specify):

Other Standard (specify):

Any individual providing this service must be at least 18 years of age and must have training and/or experience commensurate with the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Non Medical Transportation

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Service provided in order to enable waiver participants to gain access to waiver and other community services, activities and resources, as specified by the Service Plan. Transportation to and from work is a benefit in conjunction with Supported Employment service except when the Supported Employment service occurs at a frequency less than the number of days worked. In that case, transportation to and from the place of employment is a benefit when the participant does not have resources available, including personal funds, natural supports and/or third party resources. This service is offered in addition to medical transportation required under 42 CFR §431.53 and transportation services under the State plan, defined at 42 CFR §440.170(a) (if applicable), and does not replace them. Transportation services under the waiver are offered in accordance with the participant’s Service Plan. Whenever possible, family, neighbors, friends, or community agencies, which can provide this service without charge, are utilized.

Specifiy applicable (if any) limits on the amount, frequency, or duration of this service:

Transportation to and from day program shall be reimbursed based on the applicable transportation band. The number of units available for Transportation Services is 508 units per Service Plan year or approximately 42 trips per month. A unit is a per-trip charge for to and from Day Habilitation and Supported Employment services. Transportation in addition to Day Habilitation and Supported Employment is limited to 4 trips per week reimbursed at transportation band one.

Service Delivery Method (*check each that applies*):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (*check each that applies*):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Program Approved Service Agency (approved by The Department of Health Care Policy and Financing)
Agency	Public Transportation Agency
Agency	Community Centered Board/ Organized Health Care Delivery System

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Non Medical Transportation

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by The Department of Health Care Policy and Financing)

Provider Qualifications

License (*specify*):

Colorado Drivers License, or Commercial Drivers License, or C.R.S. 40-10-101 et.seq.

Certificate (*specify*):

Other Standard (*specify*):

DHS Rules:2-CCR-503-116.640-16.644Appropriate amount of liability coverage.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or

The Community Centered Board (CCB) as the Organized Health Care Delivery System

Frequency of Verification:

Initially and annually by the CCB

Every 3 years by The Department of Health Care Policy and Financing

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Non Medical Transportation

Provider Category:

Agency

Provider Type:

Public Transportation Agency

Provider Qualifications

License (specify):

Public Utilities Commission

Certificate (specify):

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

Program Approved Service Agency (The Department of Health Care Policy and Financing)

Frequency of Verification:

On-going, Program Approved Service Agency uses only PUC licensed public transportation

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Non Medical Transportation

Provider Category:

Agency

Provider Type:

Community Centered Board/ Organized Health Care Delivery System

Provider Qualifications

License (specify):

Colorado Drivers License, or Commercial Drivers License, or C.R.S. 40-10-101 et.seq.

Certificate (specify):

Other Standard (specify):

DHS Rules:2-CCR-503-116.640-16.644 Appropriate amount of liability coverage.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every 3 years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Personal Emergency Response

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

PERS is an electronic device that enables waiver participants to secure help in an emergency. The participant may also wear a portable "help" button to allow for mobility. The system is connected to the participant's phone and programmed to signal a response center once a "help" button is activated. The response center is staffed by trained professionals. The participant and their case manager develop a protocol for identifying who is to be contacted if/when the system is activated.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Community Centered Board/ Organized Health Care Delivery System
Individual	Vendor

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Personal Emergency Response

Provider Category:

Agency

Provider Type:

Community Centered Board/ Organized Health Care Delivery System

Provider Qualifications

License (specify):

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

Other Standard (specify):

The product or service to be delivered must meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards. The provider must have all certifications and or licensures required by the State of Colorado for the performance of the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every 3 Years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Personal Emergency Response

Provider Category:

Individual

Provider Type:

Vendor

Provider Qualifications

License (specify):

The product or service to be delivered must meet all applicable state licensing requirements

Certificate (specify):

Other Standard (specify):

The product or service to be delivered must meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards. The provider must have all certifications and or licensures required by the State of Colorado for the performance of the service or support being provided.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or

The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Professional Services

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Professional services include Hippo-therapy, Movement Therapy and Massage. These services can be funded only when the provider is licensed, certified, registered and/or accredited by an appropriate national accreditation association in that profession and the intervention is related to an identified medical or behavioral need. The service must be an identified need in the Service Plan. In addition, the service must be an identified need by a licensed Medicaid State Plan therapist/physician and that therapist/physician has identified a goal for the treatment and shall monitor the progress of that goal at least quarterly. The identified "Professional Service cannot be available under the regular Medicaid State Plan or from a third party source. Passes to community recreation centers when used to access professional services is allowed. Recreational passess shall be purchased in the most cost effective manner(i.e. day passses or monthly passses.)

Hippotherapy: A therapeutic treatment strategy that uses the movement of the horse to assist in the development/enhancement of skills: gross motor, sensory integration, attention, cognitive, social, behavioral and communication.

Movement Therapy: The use of music and/or dance as a therapeutic tool for the habilitation, rehabilitation and maintenance of behavioral, developmental, physical, social, communication, pain management, cognition and gross motor skills.

Massage: Massage therapy promotes the physical well-being for waiver participants to ease pain and associated symptoms of conditions such as spasms, muscle contracture, and muscle tension to increase the participant’s mobility so they may live and participate more actively in their home and community. The waiver renewal application has been revised to include this expanded service definition for massage therapy.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

YYou

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Community Centered Board/ Organized Health Care Delivery System
Individual	Independent Contractor
Agency	Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Professional Services

Provider Category:

Agency

Provider Type:

Community Centered Board/ Organized Health Care Delivery System

Provider Qualifications

License (specify):

The service to be delivered shall meet all applicable state licensing requirements for the performance of the support or service being provided.

Certificate (specify):

The service to be delivered shall meet all applicable state certification requirements for the performance of the support or service being provided.

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service
Service Name: Professional Services

Provider Category:

Individual

Provider Type:

Independent Contractor

Provider Qualifications

License (specify):

The service to be delivered shall meet all applicable state licensing requirements for the performance of the support or service being provided.

Certificate (specify):

The service to be delivered shall meet all applicable state certification requirements for the performance of the support or service being provided.

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Professional Services

Provider Category:

Agency

Provider Type:

Program Approved Service Agency (approved by the Department of Health Care Policy and Financing)

Provider Qualifications

License (specify):

The service to be delivered shall meet all applicable state licensing requirements for the performance of the support or service being provided.

Certificate (specify):

The service to be delivered shall meet all applicable state certification requirements for the performance of the support or service being provided.

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Specialized Medical Equipment and Supplies

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Specialized Medical Equipment and supplies include:

1. Devices, controls, or appliances, specified in the Service Plan, that enable participant to increase their ability to perform activities of daily living;
2. Kitchen equipment required for the preparation of special diets if this results in a cost saving over prepared foods. Examples may include: food processors, food scales, and portion measurement devices.
3. General care items such as distilled water for saline solutions, supplies such as specialized eating utensils, etc., required by a participant with a developmental disability and related to the disability.
4. Specially designed clothing (e.g. velcro) for participant if the cost is over and above the costs generally incurred for a participant's clothing.
5. Maintenance and upkeep of the equipment

Items reimbursed with waiver funds are in addition to any medical equipment and supplies furnished under the State plan and exclude those items that are not of direct medical or remedial benefit to the participant. All items shall meet applicable standards of manufacture, design and installation.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Medical Supply Company
Individual	Vendor
Agency	Pharmacy

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Specialized Medical Equipment and Supplies

Provider Category:

Agency

Provider Type:

Medical Supply Company

Provider Qualifications

License (specify):

Business License

Certificate (specify):

The Department of Health Care Policy and Financing

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Upon provider enrollment

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Specialized Medical Equipment and Supplies

Provider Category:

Individual

Provider Type:

Vendor

Provider Qualifications

License (specify):

The product or service to be delivered shall meet all applicable state licensing requirements

Certificate (specify):

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or

The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Specialized Medical Equipment and Supplies

Provider Category:

Agency

Provider Type:

Pharmacy

Provider Qualifications

License (specify):

Pharmacy License

Certificate (specify):

The Department of Health Care Policy and Financing

Other Standard (specify):

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Upon provider enrollment

Appendix C: Participant Services

C-1/C-3: Service Specification

State laws, regulations and policies referenced in the specification are readily available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Service Type:

Other Service

As provided in 42 CFR §440.180(b)(9), the State requests the authority to provide the following additional service not specified in statute.

Service Title:

Vehicle Modifications

HCBS Taxonomy:

Category 1:

Sub-Category 1:

Category 2:

Sub-Category 2:

Category 3:

Sub-Category 3:

Category 4:

Sub-Category 4:

Service Definition (Scope):

Adaptations or alterations to an automobile or van that is the participant’s primary means of transportation in order to accommodate the special needs of the participant. Vehicle adaptations are specified by the Service Plan as necessary to enable the participant to integrate more fully into the community and to ensure the health, welfare and safety of the participant. The following are specifically excluded:

- (1) Adaptations or improvements to the vehicle that are of general utility, and are not of direct medical or remedial benefit to the participant;
- (2) Purchase or lease of a vehicle; and
- (3) Regularly scheduled upkeep and maintenance of a vehicle except upkeep and maintenance of the modifications.

Specify applicable (if any) limits on the amount, frequency, or duration of this service:

The total cost of home accessibility adaptations, vehicle modifications, and assistive technology may not exceed \$10,000 over the life of the waiver except that on a case by case basis the DHS/DDD may approve a higher amount, to ensure the health, welfare and safety of the participant or if it decreases the need for paid assistance in another waiver service on a long-term basis.

Service Delivery Method (check each that applies):

- Participant-directed as specified in Appendix E
- Provider managed

Specify whether the service may be provided by (check each that applies):

- Legally Responsible Person
- Relative
- Legal Guardian

Provider Specifications:

Provider Category	Provider Type Title
Agency	Community Centered Board/Organized Health Care Delivery System
Individual	Independent Contractor
Individual	Vendor

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Vehicle Modifications

Provider Category:

Provider Type:

Community Centered Board/Organized Health Care Delivery System

Provider Qualifications

License (specify):

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Certificate (specify):

The Department of Health Care Policy and Financing Program Approval

The provider shall have all certifications required by the State of Colorado for the performance of the service or support being provided.

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Vehicle Modifications

Provider Category:

Individual ▾

Provider Type:

Independent Contractor

Provider Qualifications

License (specify):

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Certificate (specify):

The provider shall have all certifications required by the State of Colorado for the performance of the service or support being provided.

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local building codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1/C-3: Provider Specifications for Service

Service Type: Other Service

Service Name: Vehicle Modifications

Provider Category:

Individual ▾

Provider Type:

Vendor

Provider Qualifications

License (specify):

The provider shall have all licensures required by the State of Colorado for the performance of the service or support being provided.

Certificate (specify):

The provider shall have all certifications required by the State of Colorado for the performance of the service or support being provided.

Other Standard (specify):

The product or service to be delivered shall meet all applicable manufacturer specifications, state and local codes, and Uniform Federal Accessibility Standards.

Verification of Provider Qualifications

Entity Responsible for Verification:

The Department of Health Care Policy and Financing or
The Community Centered Board as the Organized Health Care Delivery System

Frequency of Verification:

Initially and every three years

Appendix C: Participant Services

C-1: Summary of Services Covered (2 of 2)

b. Provision of Case Management Services to Waiver Participants. Indicate how case management is furnished to waiver participants (*select one*):

- Not applicable** - Case management is not furnished as a distinct activity to waiver participants.
- Applicable** - Case management is furnished as a distinct activity to waiver participants.

Check each that applies:

- As a waiver service defined in Appendix C-3.** *Do not complete item C-1-c.*
- As a Medicaid State plan service under §1915(i) of the Act (HCBS as a State Plan Option).** *Complete item C-1-c.*
- As a Medicaid State plan service under §1915(g)(1) of the Act (Targeted Case Management).** *Complete item C-1-c.*
- As an administrative activity.** *Complete item C-1-c.*

c. Delivery of Case Management Services. Specify the entity or entities that conduct case management functions on behalf of waiver participants:

Community Centered Boards provide Targeted Case Management services.

Appendix C: Participant Services

C-2: General Service Specifications (1 of 3)

a. Criminal History and/or Background Investigations. Specify the State's policies concerning the conduct of criminal history and/or background investigations of individuals who provide waiver services (*select one*):

- No. Criminal history and/or background investigations are not required.**
- Yes. Criminal history and/or background investigations are required.**

Specify: (a) the types of positions (e.g., personal assistants, attendants) for which such investigations must be conducted; (b) the scope of such investigations (e.g., state, national); and, (c) the process for ensuring that mandatory investigations have been conducted. State laws, regulations and policies referenced in this description are available to CMS upon request through the Medicaid or the operating agency (if applicable):

Administration and compliance with this requirement is reviewed at the time of survey of on-site surveys of service provider and case management agencies.

All Program Approved Service Agencies (PASA) and Community Centered Boards (CCB) are required to complete employment reference checks prior to hire. Pre-employment criminal history and background investigations are required for all applicants for positions in which the staff person or contractor can be expected to be alone with the participant or is expected to provide direct waiver services, which includes all direct care staff (e.g., personal care staff, day program staff, transportation staff, etc.), respite providers, case managers, nurses and program supervisors, managers and directors. The scope of the criminal investigations

includes statewide and federal databases. The Department of Health Care Policy and Financing's Program Quality staff review compliance with requirements for such criminal history and background investigations at the time of on-site program quality surveys of all PASAs and CCBs. Requirements for such investigations are included in Standards for Program.

b. Abuse Registry Screening. Specify whether the State requires the screening of individuals who provide waiver services through a State-maintained abuse registry (select one):

- No. The State does not conduct abuse registry screening.**
- Yes. The State maintains an abuse registry and requires the screening of individuals through this registry.**

Specify: (a) the entity (entities) responsible for maintaining the abuse registry; (b) the types of positions for which abuse registry screenings must be conducted; and, (c) the process for ensuring that mandatory screenings have been conducted. State laws, regulations and policies referenced in this description are available to CMS upon request through the Medicaid agency or the operating agency (if applicable):

Appendix C: Participant Services

C-2: General Service Specifications (2 of 3)

c. Services in Facilities Subject to §1616(e) of the Social Security Act. *Select one:*

- No. Home and community-based services under this waiver are not provided in facilities subject to §1616(e) of the Act.**
- Yes. Home and community-based services are provided in facilities subject to §1616(e) of the Act. The standards that apply to each type of facility where waiver services are provided are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).**

Appendix C: Participant Services

C-2: General Service Specifications (3 of 3)

d. Provision of Personal Care or Similar Services by Legally Responsible Individuals. A legally responsible individual is any person who has a duty under State law to care for another person and typically includes: (a) the parent (biological or adoptive) of a minor child or the guardian of a minor child who must provide care to the child or (b) a spouse of a waiver participant. Except at the option of the State and under extraordinary circumstances specified by the State, payment may not be made to a legally responsible individual for the provision of personal care or similar services that the legally responsible individual would ordinarily perform or be responsible to perform on behalf of a waiver participant. *Select one:*

- No. The State does not make payment to legally responsible individuals for furnishing personal care or similar services.**
- Yes. The State makes payment to legally responsible individuals for furnishing personal care or similar services when they are qualified to provide the services.**

Specify: (a) the legally responsible individuals who may be paid to furnish such services and the services they may provide; (b) State policies that specify the circumstances when payment may be authorized for the provision of *extraordinary care* by a legally responsible individual and how the State ensures that the provision of services by a legally responsible individual is in the best interest of the participant; and, (c) the controls that are employed to ensure that payments are made only for services rendered. *Also, specify in Appendix C-1/C-3 the personal care or similar services for which payment may be made to legally responsible individuals under the State policies specified here.*

A spouse may be paid to furnish extraordinary care through the CDASS delivery option. Extraordinary care is determined by assessing whether an individual who is the same age without a disability needs the requested level of care, the activity is one that a spouse would not normally provide as part of a normal household routine and the activity is one that a spouse is not legally responsible to provide. A spouse may not provide more than 40 hours of attendant services through the CDASS delivery option in a seven day period. A participant and/or authorized representative must provide a planned work schedule to the FMS a minimum of two weeks in advance of beginning services under the CDASS delivery option.

An individual must be offered a choice of providers. If participants or his/her authorized representative chooses a spouse as a care provider, it must be documented on the Attendant Support Management Plan. In addition to case management, monitoring and reporting activities required for all waiver services, the following additional requirements are employed when a spouse is paid as a care provider:

- a. At least quarterly reviews of expenditures, and health, safety and welfare status of the participant by the case manager.
- b. Monthly reviews by the fiscal agent of hours billed for care provided by the spouse.
- c. A spouse who is a participant's authorized representative may not also be paid to be the participant's attendant.

e. Other State Policies Concerning Payment for Waiver Services Furnished by Relatives/Legal Guardians.

Specify State policies concerning making payment to relatives/legal guardians for the provision of waiver services over and above the policies addressed in Item C-2-d. *Select one:*

- The State does not make payment to relatives/legal guardians for furnishing waiver services.
- The State makes payment to relatives/legal guardians under specific circumstances and only when the relative/guardian is qualified to furnish services.

Specify the specific circumstances under which payment is made, the types of relatives/legal guardians to whom payment may be made, and the services for which payment may be made. Specify the controls that are employed to ensure that payments are made only for services rendered. *Also, specify in Appendix C-1/C-3 each waiver service for which payment may be made to relatives/legal guardians.*

Payment may be made to family members who meet provider qualifications for the following services under the waiver: Personal Care, Homemaker, Health Maintenance Activities, Mentorship, Respite, Day Habilitation, Supported Employment, Prevocational, and Non-medical transportation. For the purpose of this section family shall be defined as all persons related to the participant by virtue of blood, marriage, adoption, or common law and legal guardians as court appointed.

The family member providing services shall meet requirements set forth by the qualified program approved service agency (PASA) through which the family member provides services. The family member must be at least 18 years of age, trained to perform appropriate tasks to meet the participant's needs, and demonstrate the ability to provide support to the participant as defined in the participant's Service Plan and Hiring Agreement.

Participants and/or legal guardians, who choose to hire a family member must document their choice on the Service Plan. The Service Plan is developed under the coordination and direction of the community centered board Interdisciplinary Team (IDT) who provide oversight regarding the appropriateness of the family member providing services. The Service Plan identifies the needs of the person and reflects discussion on how to best meet those needs. The waiver services identified in the Service Plan are submitted for approval using a Prior Authorization Request (PAR). When the PAR is approved those services are uploaded into the Medicaid Management Information System. Only those approved services may be reimbursed.

Family members may also be employed by the FMS or the participant/Authorized Representative to provide services rendered under the CDASS delivery option and are subject to the conditions below:

1. A family member who is an individual's authorized representative may not be reimbursed for the provision of services rendered under the CDASS delivery option.
2. The family member may provide up to 40 hours of services rendered under the CDASS delivery option in a seven day period.

3. Clients and/or authorized representatives who choose to hire a family member as a care provider must document their choice on the Attendant Support Management Plan.

In addition to case management, monitoring, and reporting activities required for all waiver services, the following additional requirements are employed when a family member is paid as a care provider for CDASS clients:

1. At least quarterly reviews of expenditures, and health, safety and welfare status of the client.

2. Monthly reviews by the fiscal agent of hours billed for family member provided care.

- Relatives/legal guardians may be paid for providing waiver services whenever the relative/legal guardian is qualified to provide services as specified in Appendix C-1/C-3.

Specify the controls that are employed to ensure that payments are made only for services rendered.

- Other policy.

Specify:

f. **Open Enrollment of Providers.** Specify the processes that are employed to assure that all willing and qualified providers have the opportunity to enroll as waiver service providers as provided in 42 CFR §431.51:

All parties interested in becoming Home and Community Based Service (HCBS) providers have access to required forms and instructions for completing the forms on the Department of Health Care Policy and Financing (the Department) website. Applications to become an HCBS provider are submitted to the Department, Division of Intellectual and Developmental Disabilities.

Appendix C: Participant Services

Quality Improvement: Qualified Providers

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Qualified Providers

The state demonstrates that it has designed and implemented an adequate system for assuring that all waiver services are provided by qualified providers.

i. Sub-Assurances:

- a. *Sub-Assurance: The State verifies that providers initially and continually meet required licensure and/or certification standards and adhere to other standards prior to their furnishing waiver services.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance, complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how

themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

The # and % of providers surveyed (initial or renewal licensure/certification) during the performance period, by type, that met qualifications for waiver services rendered. Numerator: # of providers surveyed that met qualifications prior to furnishing waiver services or that made any required corrections within prescribed timelines Denominator: Total # of providers surveyed

Data Source (Select one):

Reports to State Medicaid Agency on delegated Administrative functions

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input checked="" type="checkbox"/> Other Specify: Colorado Department of Public Health & Environment	<input type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input checked="" type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

b. Sub-Assurance: The State monitors non-licensed/non-certified providers to assure adherence to waiver requirements.

For each performance measure the State will use to assess compliance with the statutory assurance, complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:
The # and % of non-licensed/non-certified providers surveyed (initial or periodic) during the performance period, by type, that met qualifications for waiver services rendered. Numerator: # of providers surveyed that met qualifications prior to furnishing waiver services or that made any required corrections within prescribed timelines Denominator: Total # of providers surveyed

Data Source (Select one):
Reports to State Medicaid Agency on delegated Administrative functions
 If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>

<input checked="" type="checkbox"/> Other Specify: Colorado Department of Public Health & Environment	<input type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input checked="" type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- c. **Sub-Assurance: The State implements its policies and procedures for verifying that provider training is conducted in accordance with state requirements and the approved waiver.**

For each performance measure the State will use to assess compliance with the statutory assurance, complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percentage of providers surveyed in the performance period, by type, trained in accordance with Department regulations
Numerator: Number of

surveyed providers, trained in accordance with Department regulations
Denominator: Total number of surveyed providers that require training

Data Source (Select one):

Reports to State Medicaid Agency on delegated Administrative functions

If 'Other' is selected, specify:

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input checked="" type="checkbox"/> Other Specify: Colorado Department of Public Health & Environment	<input type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input checked="" type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The Department maintains an interagency agreement with the Colorado Department of Public Health and Environment (CDPHE) to verify provider qualifications, conduct surveys, and investigate complaints/critical incidents. Providers who have obtained a satisfactory survey are referred to the Department for enrollment as a Medicaid provider. Each certified provider is re-surveyed according to the CDPHE schedule to ensure ongoing compliance.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

Deficient practice citations from the Colorado Department of Public Health and Environment (CDPHE) are issued to providers that are surveyed and found to not be in compliance with the established standards. Citations require, at minimum, a plan of correction. Providers that are unable to correct deficient practices within prescribed timelines are recommended for termination by CDPHE and are terminated by the Department.

In addition to CDHPE surveys, individual problems are discovered and addressed through service coordination and monitoring. Case managers inquire about the quality of services during the required quarterly contact. If an issue is reported, the case manager assists the participant in its resolution. This may include changing providers or assisting the participant in resolving the issue with the provider.

Participants, family members, and/or advocates who have concerns or complaints about providers may also contact the participant’s case manager and/or the Department. Participants are provided with this information during the initial and annual service planning process using the “Client Roles and Responsibilities” and the Case Managers “Roles and Responsibilities” form. If on-going or system-wide issues are identified, the Department is notified for remediation.

- ii. **Remediation Data Aggregation**

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Qualified Providers that are currently non-operational.

No

Yes

Please provide a detailed strategy for assuring Qualified Providers, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix C: Participant Services

C-3: Waiver Services Specifications

Section C-3 'Service Specifications' is incorporated into Section C-1 'Waiver Services.'

Appendix C: Participant Services

C-4: Additional Limits on Amount of Waiver Services

a. Additional Limits on Amount of Waiver Services. Indicate whether the waiver employs any of the following additional limits on the amount of waiver services (*select one*).

Not applicable- The State does not impose a limit on the amount of waiver services except as provided in Appendix C-3.

Applicable - The State imposes additional limits on the amount of waiver services.

When a limit is employed, specify: (a) the waiver services to which the limit applies; (b) the basis of the limit, including its basis in historical expenditure/utilization patterns and, as applicable, the processes and methodologies that are used to determine the amount of the limit to which a participant's services are subject; (c) how the limit will be adjusted over the course of the waiver period; (d) provisions for adjusting or making exceptions to the limit based on participant health and welfare needs or other factors specified by the state; (e) the safeguards that are in effect when the amount of the limit is insufficient to meet a participant's needs; (f) how participants are notified of the amount of the limit. (*check each that applies*)

Limit(s) on Set(s) of Services. There is a limit on the maximum dollar amount of waiver services that is authorized for one or more sets of services offered under the waiver.
Furnish the information specified above.

(a) The Department applies a maximum expenditure of \$10,000 over the waiver renewal period (July 1, 2014 through June 30, 2019) for the combination of the following services:

- Home Accessibility Adaptations
- Vehicle Modifications
- Assistive Technology

Additionally, the Department applies a maximum expenditure of \$45,500 per service plan year for the combination of the following services:

- Assistive Technology
- Behavioral Services
- Day Habilitation
- Dental Services
- Home Accessibility Adaptations
- Homemaker
- Mentorship
- Non-Medical Transportation
- Personal Care
- Personal Emergency Response Systems
- Prevocational Services
- Professional Services
- Respite
- Specialized Medical Equipment and Supplies
- Supported Employment
- Vehicle Modifications
- Vision Services

The Health Maintenance Activities service is not subject to this limit.

(b) The State analyzes the other sources of payment/services including those provided by the family, third party payers, and the Medicaid State Plan to ensure that the individual's needs can be met within the spending limitations. The average per capita waiver services expenditure (Factor D) for the fiscal years ending 2009-2013 has been approximately \$11,500.

(c) Should there be sufficient justification based on utilization, the State will submit a waiver amendment to increase the limit

(d) The limit on Home Accessibility Adaptations, Vehicle Modifications, and Assistive Technology can be exceeded on a case by case basis based on demonstrated need to ensure the health, welfare and safety of the participant, to enable the participant to function with greater independence in the home, or if it decreases the need for paid assistance in another waiver service on a long-term basis.

There is no exception to the \$45,500 per service plan year combined limit on the set of services listed above.

(e) The HCBS-SLS waiver is designed to provide a broad range of supports for a participant and to combine waiver services with non-waiver supports in order to address the participant's needs sufficiently enough to allow the participant to live successfully in the community. Supports include paid and unpaid resources such as family, work, social and community supports. The case manager meets with the individual to develop a Service Plan that identifies discrete services to meet specific needs. The HCBS-SLS waiver does not provide full 24-hour support services. If the case manager identifies that a participant's needs are more extensive than the combined resources are able to support, the case manager informs the participant that his or her health and safety cannot be assured in the community through receipt of HCBS-SLS waiver services and therefore, he or she is not eligible to be served in the waiver. The case manager provides the participant with notification of his or her appeal rights. Please see Appendix F-1 for more information on the participant's appeal rights.

Should the participant's service needs change so that they can no longer be met in the Supported Living Services waiver, the Case Management Agency could make a request for emergency enrollment into the HCBS-DD waiver, which has reserved capacity for emergency enrollment. The HCBS-DD waiver has the ability to provide a higher level of support if criteria for emergency enrollment are met.

(f) The participant/guardian is informed at enrollment and during the Service Plan development of any limitations associated with the program.

- Prospective Individual Budget Amount.** There is a limit on the maximum dollar amount of waiver services authorized for each specific participant.
Furnish the information specified above.

- Budget Limits by Level of Support.** Based on an assessment process and/or other factors, participants are assigned to funding levels that are limits on the maximum dollar amount of waiver services.
Furnish the information specified above.

The maximum expenditure for waiver services is determined by the individual's assessed Service Plan Authorization Limit (SPAL), which the state established to justify Medicaid expenditures under this waiver and equitably distribute funds available within the appropriation.

The SPAL is based on a uniform method for assessing support levels using the Supports Intensity Scale (SIS) tool and factors related to public safety risk. The SIS assessment measures the practical support requirements of adults with developmental disabilities. Participants who are assessed with higher needs have a higher authorization limit than those assessed with lower needs. The SPAL sets an annual maximum total dollars available to address all ongoing service needs, with the following exclusions:

- Assistive Technology
- Dental Services
- **Health Maintenance Activities**
- Home Accessibility Adaptations
- Non-Medical Transportation
- Vehicle Modifications
- Vision Services

There are six support levels which correspond directly to six SPALs (SPAL 1-6) as well as to rates for services with varied levels (i.e. Day Habilitation and Group Supported Employment) as identified in Appendix I. Participants assessed at Support Level 1 are subject to Service Plan Authorization Limit 1 (SPAL-1). Participants at Support Level 2 are subject to SPAL-2, etc. The method for determining the dollar values associated with each of the SPALs is based on analysis of historical utilization of authorized waiver services by participants, appropriated funds available for the waiver, plus consideration of the affordability of minimal service expectations considering new rates (i.e. Day Habilitation).

Pursuant to 10 CCR 2505-10 8.600- Section 8.612 SUPPORTS INTENSITY SCALE ASSESSMENT AND SUPPORT LEVELS- Supports Intensity Scale (SIS) assessments are conducted the Case Management Agency (CMA) personnel certified to administer the SIS. The participant's direct Case Manager will not administer the SIS assessment for that person. The methodology for determining the budget limit based on the level of support is open to public inspection in rule 10 CCR 2505-10- Section 8.613 SUPPORT LEVELS. There two documents describing determining the level of support posted on Division's website: "Supports Intensity Scale (SIS) and Support Level Flow Chart" and "HRSI/DDD Support Level Algorithm".

These Service Plan Authorization Limits may be altered during the course of the waiver, as necessary to reflect changes in utilization patterns and changes in appropriation funds available for this waiver. SPALS are implemented in a uniform manner statewide and will not be subject to Medicaid Fair Hearing as they strictly apply to funding and the State's management of the appropriated funds. The support levels used to place a participant into a SPAL can be disputed as identified in Appendix I. Those support levels may also change based on changes to the participant's needs and re-assessment using the SIS tool, if that results in a change in level. Changes in SPALs will typically be phased-in at the time of each participant's annual Continued Stay Review to reduce disruption in service delivery. However, the Department may, at their option, require new or updated SPAL amounts to be effective at a specified point in time, such as the beginning of any fiscal year, if deemed necessary.

Pursuant to 10 CCR 2505-10 8.600- Section 8.612 SUPPORTS INTENSITY SCALE ASSESSMENT AND SUPPORT LEVELS:

A participant is assigned into one of six Support Levels according to his or her overall support needs and based upon the standardized algorithm for the HCBS-DD or HCBS-SLS waivers which includes the results of the Supports Intensity Scale (SIS) assessment. SIS Assessments are conducted the Case Management

Agency (CMA) personnel trained to administer the SIS. The participant's direct case manager will not administer the SIS for that person. Each Support Level corresponds with the standardized reimbursement rates for individual waiver services and the Service Plan Authorization Limits (SPAL) in HCBS-SLS. The CMA shall inform each client, his or her legal guardian, authorized representative, or family member, as appropriate, of his or her Support Level at the time of the Service Plan development or when the Support Level changes for any reason. Notification of a Support Level change shall occur within ten (10) business days of the date after the Service Plan development or Support Level change. The client, his or her legal guardian, authorized representative, family member, or CMA, as appropriate, may request a review regarding the Support Level assigned to meet the client's needs. The Department shall convene a review panel to examine Support Level review requests monthly or as needed. The Department shall provide the CMA and the client, his or her legal guardian, authorized representative, or family member, as appropriate, with the written decision regarding the requested review of the client's Support Level within fifteen (15) business days after the panel meeting.

- Other Type of Limit.** The State employs another type of limit.

Describe the limit and furnish the information specified above.

Appendix C: Participant Services

C-5: Home and Community-Based Settings

Explain how residential and non-residential settings in this waiver comply with federal HCB Settings requirements at 42 CFR 441.301(c)(4)-(5) and associated CMS guidance. Include:

1. Description of the settings and how they meet federal HCB Settings requirements, at the time of submission and in the future.
2. Description of the means by which the state Medicaid agency ascertains that all waiver settings meet federal HCB Setting requirements, at the time of this submission and ongoing.

Note instructions at Module 1, Attachment #2, HCBS Settings Waiver Transition Plan for description of settings that do not meet requirements at the time of submission. Do not duplicate that information here.

The following services can be utilized in the home and/or community which retains a client's right to choice:

- Day Habilitation
- Homemaker
- Personal Care
- Respite
- Supported Employment
- Dental Services
- Vision Services
- Assistive Technology
- Behavioral Services
- Health Maintenance Activities
- Home Accessibility Adaptations
- Mentorship
- Non-Medical Transportation
- Personal Emergency Response
- Professional Services
- Specialized Medical Equipment and Supplies
- Vehicle Modifications

These services are provided to increase the client's full access to the greater community and allow the individual to remain independent. Accordingly, all sections of 42 CFR 441.301(c)(4)(i-vi) are met.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (1 of 8)

State Participant-Centered Service Plan Title:

Service Plan

a. Responsibility for Service Plan Development. Per 42 CFR §441.301(b)(2), specify who is responsible for the development of the service plan and the qualifications of these individuals (*select each that applies*):

- Registered nurse, licensed to practice in the State**
- Licensed practical or vocational nurse, acting within the scope of practice under State law**
- Licensed physician (M.D. or D.O)**
- Case Manager** (qualifications specified in Appendix C-1/C-3)
- Case Manager** (qualifications not specified in Appendix C-1/C-3).

Specify qualifications:

Must meet the Medicaid State Plan requirements for Targeted Case Management

A Bachelor's degree from an accredited college or university; or,

A two year degree plus two years of experience in the field of developmental disabilities; or

Five years experience in the field of developmental disabilities

- Social Worker**

Specify qualifications:

- Other**

Specify the individuals and their qualifications:

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (2 of 8)

b. Service Plan Development Safeguards.*Select one:*

- Entities and/or individuals that have responsibility for service plan development may not provide other direct waiver services to the participant.**
- Entities and/or individuals that have responsibility for service plan development may provide other direct waiver services to the participant.**

The State has established the following safeguards to ensure that service plan development is conducted in the best interests of the participant. *Specify:*

The following safeguards to potential conflicts of interest in Service Plan development arising from Community Centered Boards (CCBs) dual roles as case management and provider agencies are as follows:

Separation of Case Management from Service Provision: 2-CCR 503-1 §16.410 requires case management to be the responsibility of the executive level of the Community Centered Board and to be separately administered from the delivery of services. This rule also requires each CCB to adopt policies and procedures that create safeguards necessary to avoid conflicts of interest between case management and service provision.

Standardized Assessment of Participant Needs: CCBs are required to complete the Support Intensity Scale (SIS) assessment for each participant. The assessment ensures that the case manager has standard information on the service and support needs of each participant prior to Service Plan development. Additionally, instructions for case managers on Service Plan development include specific reference to assessment items in the SIS.

Standardized Service Plan Documents: CCBs are required to complete each participant's Service Plan on the Benefits Utilization System (BUS). The Service Plan includes a mandatory data field to include documentation that the participant has been informed of potential conflicts of interest, the option to choose another provider or whether the participant needs/requests information on a potential new service provider.

Global Quality Improvement Strategy (QIS): Implementation of the Global QIS will include desk reviews by the Department of Health Care and Policy Financing (The Department) staff of a representative sample of participants' level of care assessments and Service Plans. The programmatic tool used in the assessment as well as the participants selected in the sample will be specified by the Department. Aggregated data from the desk reviews will be reviewed and analyzed by the Department Oversight Committee to evaluate performance and identify the need for quality improvement projects.

Standardized Process for Provider Selection: All CCBs and case managers have received specific instructions from the Department regarding processes to be implemented to assist participants with selecting a service provider. This process requires completion of the Service Provider Selection form at the time of initial enrollment in the waiver or, when a change in provider is requested, when the participant or guardian expresses dissatisfaction with the participant's current provider, or when a provider terminates services. All participants are provided with a copy of a document entitled "Selecting a Service Agency: A Guide to Provider Selection" at the time of initial enrollment and when participants and guardians request information on qualified providers. Lastly, all case managers are required to monitor participants' satisfaction with choices in service providers at the time of Service Plan development and within six months of Service Plan implementation. Such monitoring must be documented in the Service Plan and in case manager contact notes maintained on the BUS.

Client Satisfaction Survey: 2 CCR 503-1 §16.622 all agencies are required to conduct an evaluation of consumer satisfaction no less than once every three years. This is monitored during on site program quality surveys.

On-site Program Quality Surveys: Every three years, Department staff complete surveys of CCBs and review, specifically, separation of case management from service delivery, the Service Plan development process, provider selection processes and monitoring of participant satisfaction with services and provider choice. The on-site survey process also includes interviews with participants and guardians regarding Service Plan development and choice from among qualified providers. More information on this process is included Appendix H of this application.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (3 of 8)

- c. Supporting the Participant in Service Plan Development.** Specify: (a) the supports and information that are made available to the participant (and/or family or legal representative, as appropriate) to direct and be actively engaged in the service plan development process and (b) the participant's authority to determine who is included in the process.

Each Community Centered Board (CCB) is contractually obligated to provide information to participants about the potential services, supports and resources that are available. The Department has taken steps to improve access to information using the Departments website. Information continues to be added in order to assist the client and/or family members to make informed decisions about waiver services, informal supports, and State Plan benefits. The authority of a participant to determine who is included in the process is identified at 2 CCR 503-1 16.430.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (4 of 8)

- d. Service Plan Development Process.** In four pages or less, describe the process that is used to develop the participant-centered service plan, including: (a) who develops the plan, who participates in the process, and the timing of the plan; (b) the types of assessments that are conducted to support the service plan development process, including securing information about participant needs, preferences and goals, and health status; (c) how the participant is informed of the services that are available under the waiver; (d) how the plan development process ensures that the service plan addresses participant goals, needs (including health care needs), and preferences; (e) how waiver and

other services are coordinated; (f) how the plan development process provides for the assignment of responsibilities to implement and monitor the plan; and, (g) how and when the plan is updated, including when the participant's needs change. State laws, regulations, and policies cited that affect the service plan development process are available to CMS upon request through the Medicaid agency or the operating agency (if applicable):

Service planning includes development of the Service Plan on the Benefits Utilization System (BUS). Service Plan development is completed annually following the ULTC 100.2 assessment and at the time of enrollment in waiver services. The Service Plan is also reviewed every six months or when the needs or circumstances of the participant indicate that a review is needed. The Colorado Code of Regulations (10 CCR 2505-10 8.607.4 B.) specifies that: Every effort shall be made to convene the meeting at a time and place convenient to the person receiving services, their legal guardian, authorized representative and parent(s) of a minor.

(a) Participation and Timing: Service Plan development is the responsibility of the participant's targeted case manager. Participation in the process includes the case manager, the participant, guardian, and the authorized representative if one has been appointed, representatives of the service provider agencies and other persons that the participant and/or his/her guardian may wish to include. Service Plans are developed on an annual basis and coincide with the span date of the participant's level of care assessment.

(b) Assessments and Needs/Preferences: All participants have a Supports Intensity Scale (SIS) assessment completed prior to Service Plan development. The SIS does not have to be renewed annually but must be updated whenever the participant's needs change significantly. Additionally, the case manager is responsible for collecting all current assessments for the participant, specifically, all current medical exams/assessments (e.g., physical, dental, psychiatric, vision, etc.), professional evaluations (e.g., physical therapy, occupational therapy, behavioral, nursing, nutrition, etc.), and other needed evaluations (e.g., behavioral functional analysis, safety, day habilitation, residential skills, risk assessment, etc.). The BUS includes a specific section on medical information that includes information on medical care providers, diagnoses, medications, allergies, limitations or restrictions, prosthetics/adaptive equipment, participant's medical support needs (e.g., needs assistance with medications, needs health support due to age, etc.) high-risk concerns (e.g., aspiration, diabetes, bowel obstruction, etc.), advanced directives and a section to list any other health concerns including provisions for risk management plan information to be completed by the case manager to direct services to address each participant's health, medical and psychiatric/behavioral needs. When the case manager, participant and other stakeholders determine a risk management plan is needed, information regarding responsibility for developing and monitoring the plan is included in the data fields for that service plan.

(c) Informing Participants on Service and Provider Availability: At the time of Service Plan development each participant is asked about the types of services he or she needs. The Service Plan document lists each long-term care service available in the waiver. Additionally, the brochure entitled "Developmental Disabilities General Comparison Guide" includes a listing of services available under the waiver. At the time of plan development, the case manager also reviews the preferences and needs for change with the participant and the case manager documents the participant's preferences and needs for change in BUS. Needs for change includes specific areas of participant need (e.g., needs a job, etc.) and includes a data field stating "Wants a new provider". The participant or his/her guardian are offered free choice from among qualified providers at the time of initial Service Plan development. When a participant or his/her guardian state that they want a new service or provider it is documented in this section of the BUS and the participant's right to have free choice from among qualified providers is discussed. The case manager will then make available a listing of qualified providers available in the participant's geographic area and assist the participant as needed or requested. When the participant has not already selected a new provider, or if he/she requests, the case manager arranges for a request for proposal (RFP) to provide services to the participant to be developed and released to either specific qualified providers selected by the participant or to all available qualified providers in the person's geographic area. If there is no available provider meeting the participant's requirements and the participant requests additional assistance, the case manager will also send the RFP qualified providers in other geographic areas of the state. When proposals for services are received in response to the RFP, the case manager reviews the proposals with the participant and supports the participant in selecting from those proposals.

(d) Ensuring Service Plans Address Participant Goals, Needs and Preferences: The Service Plan document includes data fields to be completed by the case manager that documents service goals and individual participant goals for the Service Plan year. All case managers are trained on the use of the Service Plan document. Additionally, the Department of Health Care and Policy Financing (the Department) reviews the CCB's performance in service planning on-site at least every three years and through desk reviews on an ongoing basis. Please see Appendix H for additional information.

(e) **Coordination of Waiver and Other Services:** Coordination of all services is the responsibility of the case manager. The Service Plan provides a listing of all state plan benefits, waiver services and non-waiver services (e.g., subsidized housing, rehabilitation services, etc.), including the provider of each service, the frequency and, where applicable, the number of units and unit cost of services. Case managers are required to document coordination activities in contact notes maintained on the BUS. Coordination of services and supports by the case manager is specifically required by 2 CCR 503-1 16.430.

(f) **Responsibilities to Implement and Monitor the Plan:** Case Managers are required to monitor implementation of the Service Plan, that services are having their intended effect, that services continue to be appropriate, that health and safety needs are addressed, the participant's rights are respected, and the participant satisfaction with services and supports pursuant to 2 CCR 503-1 16.460. The Service Plan lists the responsible provider for each waiver service and specifies the frequency and number of units of service to be provided. The Service Plan also lists the responsibilities of the participant and case manager in implementing the Service Plan. The Service Plan form developed in the BUS includes specific documentation that the participant has been provided the opportunity to choose from among qualified providers. Additionally, the Department conducts interviews with participants at the time of on-site program quality surveys of CCB administration and case management to ensure participants are provided choice from among qualified providers. The Department also monitors complaint information from participants, family members/guardians, authorized representatives, and advocates to ensure any complaint regarding choice from among all qualified providers is addressed.

(g) **Service Plan Updates:** Case managers are responsible for reviewing the Service Plan at least every six months. They are required to update or revise the Service Plan at least annually, as the needs or circumstances of the participant change or upon the participant's request. Updating or revising the Service Plan usually includes convening a meeting with the participant, guardian, authorized representative and other parties involved in developing the original Service Plan. This meeting is convened when adding new services, terminating unneeded services, changing the frequency and/or number of units of services, and changing the service provider listed in the Service Plan. Such changes are documented in the Service Plan as a revision, includes the reason for the revision and the date of the revision. A face to face meeting is conducted during the Service Plan update conducted during the annual continued stay review. Upon Department approval the annual assessment and /or development of the Service Plan may be completed by the case manager at an alternate location or via the telephone. Such approval may be granted for situations in which there is a documented safety risk to the the case manager or client (e.g. natural disaster, pandemic, etc.).

The Service Plan also includes specific information on the participant's appeal rights and when services are reduced, denied or terminated, the participant is provided with a Notice of Adverse Action, which also includes information on the participant's right to a Medicaid fair hearing. Information on the state dispute process, including a termination of services from a provider agency, is included in the information provided to the participant at the time of service plan development and at any time a provider agency notifies the participant that it intends to terminate services.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (5 of 8)

- e. Risk Assessment and Mitigation.** Specify how potential risks to the participant are assessed during the service plan development process and how strategies to mitigate risk are incorporated into the service plan, subject to participant needs and preferences. In addition, describe how the service plan development process addresses backup plans and the arrangements that are used for backup.

Risk Assessment and Mitigation: The initial step of risk assessment includes completion of the Supports Intensity Scale (SIS), completion of other required assessments/exams by service providers (e.g., physical exam, psychiatric assessments, behavioral assessments, etc.) to identify conditions or circumstances that present a risk of adverse outcome for the participant. Concerns identified by the case manager in completing the level of care assessment (e.g., abuse, neglect, exploitation, mistreatment, behavior supports, eating, medical supports, etc.) are identified in the Service Plan. All case managers are with provided with training and written instructions on completing the Service Plan.

Back-up Plans- The Service Plan document includes a specific section entitled "Contingency Plan". The plan identifies the provision of necessary care for medical purposes, which may include backup residential services, in the event that the participant's family, caregiver or provider is unavailable due to emergency or unseen circumstances.

All case managers have received training and written instruction on completing this section of the Service Plan.

The Department of Health Care and Policy Financing (the Department) staff monitor Case Management Agency (CMA) performance in completing the risk assessment and risk planning activities/documentation. This monitoring occurs at the time of On-site Program Quality Surveys of Community Centered Board (CCB) Administration and Case Management and as part of the Global Quality Improvement Strategy (QIS) when completing desk reviews of Service Plans maintained on the BUS. For more information on these processes please see Appendix H.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (6 of 8)

- f. Informed Choice of Providers.** Describe how participants are assisted in obtaining information about and selecting from among qualified providers of the waiver services in the service plan.

At the time of enrollment, all participants, guardians, and authorized representatives are provided with a document entitled "Selecting a Service Agency: A Guide to Provider Selection". When a participant is selecting a service provider, he/she is provided with a statewide list of qualified providers available to provide waiver services. If the participant has pre-selected a provider, the case manager will refer him/her directly to that provider and, if the provider agrees to serve the participant, the placement is completed. If the participant has not pre-selected a provider, the case manager and the participant will develop and issue a Request for Proposals for the participant to solicit interest from among qualified providers. The participant can then select a provider from the responding qualified providers and if the provider agrees to serve the participant, the placement is completed. If the participant does not choose a provider willing to provide services to that participant, The Department of Health Care and Policy Financing (the Department) expects the Community Centered Board (CCB) to work proactively to develop a service provider option for the participant. Case managers are required to inform the participant of all qualified providers without restriction to the CCB designated service area. Additionally, during annual Service Plan development, participants are again informed of their ability to select from any qualified Medicaid provider who agrees to provide services.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (7 of 8)

- g. Process for Making Service Plan Subject to the Approval of the Medicaid Agency.** Describe the process by which the service plan is made subject to the approval of the Medicaid agency in accordance with 42 CFR §441.301(b)(1)(i):

The Department of Health Care and Policy Financing (the Department) has developed a web-based system called the Benefits Utilization System (BUS) that contains the long-term care assessment document (ULTC-100.2), the Service Plan, and the monthly case management log notes. The case manager is required to enter the Service Plan into the BUS in order to receive prior authorization of services. Community Centered Board (CCB) agencies are required to prepare Service Plans according to their contract with the Department and the Centers for Medicare and Medicaid Services (CMS) waiver requirements. The Department monitors the CCB agency annually for compliance. A sample of documentation, including individual Service Plans, is reviewed for accuracy, appropriateness, and compliance with regulations.

The Service Plan shall include the participant's assessed needs, goals, specific services, amount, duration and frequency of services, documentation of choice between waiver services and institutional care, and documentation of choice of providers. CCB agency monitoring by the Department includes a statistical sample of Service Plan reviews. During review, Service Plans and prior authorization request forms are compared with the documented level of care for appropriateness and adequacy. Targeted review of Service Plan documentation and authorization review is part of the overall administrative and programmatic evaluation by the Department. Please see the global Quality Improvement Strategy (QIS) for additional information about the Department's timelines for implementing additional procedures.

Appendix D: Participant-Centered Planning and Service Delivery

D-1: Service Plan Development (8 of 8)

h. Service Plan Review and Update. The service plan is subject to at least annual periodic review and update to assess the appropriateness and adequacy of the services as participant needs change. Specify the minimum schedule for the review and update of the service plan:

- Every three months or more frequently when necessary
- Every six months or more frequently when necessary
- Every twelve months or more frequently when necessary
- Other schedule

Specify the other schedule:

i. Maintenance of Service Plan Forms. Written copies or electronic facsimiles of service plans are maintained for a minimum period of 3 years as required by 45 CFR §92.42. Service plans are maintained by the following (*check each that applies*):

- Medicaid agency
- Operating agency
- Case manager
- Other

Specify:

Appendix D: Participant-Centered Planning and Service Delivery

D-2: Service Plan Implementation and Monitoring

a. Service Plan Implementation and Monitoring. Specify: (a) the entity (entities) responsible for monitoring the implementation of the service plan and participant health and welfare; (b) the monitoring and follow-up method(s) that are used; and, (c) the frequency with which monitoring is performed.

(a) Case managers are responsible for monitoring both implementation of the services plan and the health and welfare of the participant.

(b) Case management agencies are responsible for monitoring the overall provision of services and support at the agency and local system level per 2 CCR 501-1 16.460, 16.210 and 16.560. Specifically, the case management agency is expected to review and analyze information from incident reports and complaint information to identify trends and problematic practices and to take appropriate corrective action. Much of the data that the case management agency uses in this process is provided through the provision of case management monitoring activities completed by case managers. This 'second level' of monitoring, data aggregation and analysis is intended to improve service provider practice and to prevent problematic practices. Compliance with the above listed requirements is reviewed the time of on-site reviews of Community Centered Board (CCB) administration and case management, which are conducted at a minimum of every three years. If problems identified in case management monitoring cannot be resolved at a local level the case management agency is expected to file a complaint against the service provider with The Department of Health Care and Policy Financing.

Case managers are required to complete monitoring visits to all of the participant's provider sites (i.e., residence, day habilitation, or supported employment site, etc.), complete face-to-face visits, review written incident reports, written review of periodic (i.e. quarterly) progress reports from residential, day habilitation and supported employment providers, and document medical and dental exams and services. Case managers are required to document case management activities on the Benefits Utilization System (BUS). BUS documentation includes recording case management follow-up activities.

(c) Case Managers are required to visit each provider site at least once per year and to complete face-to-face monitoring with the participant at least once per quarter. Monitoring of other information related to health and welfare, and implementation of the Service Plan, is expected to be ongoing and commensurate to the needs of the

participant. Such monitoring is also used to determine the effectiveness of back-up plans identified in the participant's service plan.

Case manager face-to-face monitoring and review of service written provider progress reports are used to review the participant's satisfaction with access to services identified in the Service Plan and the services provided to ensure the participant's needs are met by those services, and that if a back-up plan has been used, the effectiveness of that plan, and that the participant is accessing non-waiver services for the participant as identified in the Service Plan.

Case manager monitoring of the participant's free choice for the participant from among qualified providers is reviewed at the time of service plan development and on-going (please see section D 1 d of this application), and through the monitoring of the participant's satisfaction with the service provided for the participant in the Service Plan at the time of service site and face-to-face monitoring.

b. Monitoring Safeguards.*Select one:*

- Entities and/or individuals that have responsibility to monitor service plan implementation and participant health and welfare may not provide other direct waiver services to the participant.**
- Entities and/or individuals that have responsibility to monitor service plan implementation and participant health and welfare may provide other direct waiver services to the participant.**

The State has established the following safeguards to ensure that monitoring is conducted in the best interests of the participant. *Specify:*

The Department of Health Care and Policy Financing (The Department) has established the following safeguards to potential conflicts of interest arising from Community Centered Boards (CCB) dual roles as targeted case management agencies and service provider agencies:

Separation of Case Management from Service Provision: 2-CCR 503-1 16.410 requires case management to be the responsibility of the executive level of the CCB and to be separately administered from the delivery of services. Additionally, this rule also requires each CCB to adopt policies and procedures to address safeguards necessary to avoid conflicts of interest between case management and service provision.

Standardized Documentation of Case Management Activities: All case managers are required to document case management activities, including monitoring, through case management notes on the Benefits Utilization System (BUS).

Client Satisfaction Survey: Per 2 CCR 503-116.622, all agencies are required to conduct an evaluation of consumer satisfaction no less than once every three years. This is monitored during on site program quality surveys.

Participant Interviews: Participant and family member/guardian interviews are conducting at the time of onsite program quality surveys of CCB administration and case management.

Complaint Response: The Department receives complaints from participants, family members/guardians, authorized representatives, and guardians regarding satisfaction with targeted case management services.

On-site Program Quality Surveys: Every three years the Department staff complete surveys of CCBs and review specifically separation of case management from service delivery, implementation of the Service Plan, case management monitoring, and follow-up to problems identified through monitoring. The on-site survey process also includes interview with participants and guardians regarding Service Plan development and choice form among qualified providers.

Incident Management: The Department has implemented several processes related to incident management to ensure case managers and CCB administration detect and respond to specific types of critical incidents and allegations of mistreatment, abuse, neglect and exploitation. The procedures are detailed in Appendix G. CCB and program approved service agency staff must report a crime committed against a participant to local law enforcement and any allegation of mistreatment, abuse or neglect to county departments of social services/adult protection units. Additionally, CCBs are required to report critical incidents to The Department via the web-based critical incident reporting system monitored by the contracting agency for program quality review the Department of Public Health and Environment (DPHE). Any allegations of mistreatment, abuse, neglect or exploitation meeting the definition of a critical incident that involves the service agency or provider operated by

the CCB is given additional scrutiny by The Department. This includes that all written investigation of such incidents are reviewed by The Department's contracted entity for program quality reviews (DPHE).

Local HRC Reviews: As described in Appendix G and H, each CCB must convene a Human Rights Committee to review all responses to allegations of mistreatment, abuse, neglect and exploitation. Local HRCs are also responsible for reviewing the use of restraints, suspensions of a participant's rights, restrictive procedures and use of psychoactive medications.

Oversight by the Department: Ongoing monitoring by the Department of critical incident and complaints (as identified in Appendix G and H) are key to ensuring CCBs that also provide direct waiver services adequately monitor the health and welfare of participants and that identified problems are addressed. The Department also conducts desk reviews of case management service planning and case management contact notes to ensure case managers are monitoring Service Plan implementation.

Global Quality Improvement Strategy (QIS): As part of the approved Global QIS the Department staff complete desk reviews of a representative sample of service plans of waiver participants from each CCB and review claims data to assess if participants are receiving the type, amount and frequency of waiver services specified in their service plans.

Appendix D: Participant-Centered Planning and Service Delivery

Quality Improvement: Service Plan

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Service Plan Assurance/Sub-assurances

The state demonstrates it has designed and implemented an effective system for reviewing the adequacy of service plans for waiver participants.

i. Sub-Assurances:

- a. Sub-assurance: Service plans address all participants' assessed needs (including health and safety risk factors) and personal goals, either by the provision of waiver services or through other means.**

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

**Number and percent of waiver participants in a representative sample whose Service Plans (SPs) address the needs identified in the ULTC assessment, through waiver and other non-waiver services. Numerator: Number of waiver participants in the sample whose SPs address the needs identified in the ULTC assessment
Denominator: Total number of waiver participants in the sample**

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Program Tool

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Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input checked="" type="checkbox"/> Other Specify: Case Management Agencies	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of waiver participants in a representative sample whose SPs adequately address the waiver participant's goals. Numerator: Number of waiver participants in the sample whose SPs adequately address the waiver participant's personal goals Denominator: Total number of waiver participants in the sample

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Program Tool

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input checked="" type="checkbox"/> Other Specify: Case Management Agencies	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify:	<input checked="" type="checkbox"/> Annually

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input type="text"/>	
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of waiver participants in a representative sample whose SPs address identified health and safety risks through a contingency plan. Numerator: Number of waiver participants in the sample whose contingency plan adequately addresses identified health and safety risks **Denominator:** Total number of waiver participants in the sample

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Program Tool

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input checked="" type="checkbox"/> Other Specify: Case Management Agencies	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

b. Sub-assurance: The State monitors service plan development in accordance with its policies and procedures.

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

This subassurance has been removed from HCBS waiver requirements by the Centers for Medicare & Medicaid Services (CMS). The state continues to develop service plans in accordance with its policies and procedures but is no longer required to report evidence of these practices as part of its Quality Improvement Strategy.

Data Source (Select one):

Other

If 'Other' is selected, specify:

N/A

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	

		<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval =
<input checked="" type="checkbox"/> Other Specify: N/A	<input type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group:
	<input type="checkbox"/> Continuously and Ongoing	<input checked="" type="checkbox"/> Other Specify: N/A
	<input checked="" type="checkbox"/> Other Specify: N/A	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input checked="" type="checkbox"/> Other Specify: N/A

- c. *Sub-assurance: Service plans are updated/revised at least annually or when warranted by changes in the waiver participant's needs.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information

on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of waiver participants in a representative sample whose SPs were revised, as needed, to address changing needs. Numerator: Number of waiver participants in the sample whose SPs were revised, as needed, to address changing needs Denominator: Total number of waiver participants who needed a revision to their SP to address changing needs

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Program Tool

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input checked="" type="checkbox"/> Other Specify: Case Management Agencies	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:
 Number and percent of waiver participants in a representative sample with a prior SP that was updated within one year. Numerator: Number of waiver participants in the sample with prior SP and whose SP start date is within one year of the prior SP start date Denominator: Total number of waiver participants in the sample with a prior SP

Data Source (Select one):

Other

If 'Other' is selected, specify:

Benefits Utilization System (BUS) Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>

	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>
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Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>

- d. *Sub-assurance: Services are delivered in accordance with the service plan, including the type, scope, amount, duration and frequency specified in the service plan.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of waiver participants in a representative sample for whom at least 100% of waiver services were delivered in accordance with the service plan. Numerator: Number of waiver participants in the sample for whom the paid claims equal at least 100% of those services authorized by the service plan Denominator: Total number of waiver participants in the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Benefits Utilization System (BUS) and Medicaid Management Information System (MMIS) Data

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Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- e. **Sub-assurance: Participants are afforded choice: Between waiver services and institutional care; and between/among waiver services and providers.**

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of waiver participants in a representative sample whose SPs document a choice between/among HCBS waiver services and qualified waiver service providers. Numerator: Number of waiver participants in the sample whose SPs document these choices Denominator: Total number of waiver participants in the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Benefits Utilization System (BUS) Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of waiver participants in a representative sample provided a fact sheet with general information about HCBS and specific information about the range of services, types of providers, and contact information. Numerator: Number of waiver participants in the sample whose SPs indicate a fact sheet was provided Denominator: Total number of waiver participants in the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Benefits Utilization System (BUS) Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>

	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>
	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The Department uses information gathered by the CMA annual program evaluations and Benefits Utilization System (BUS) data as the primary methods for discovery. The Program Review Tool is used to conduct standardized record reviews on a statistically valid sample of waiver participants.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

The CMA administrator or director provides information about remediation in the agency's annual report of findings. In some cases, a plan of correction may be required. For issues or problems that arise at any other time throughout the year, technical assistance may be provided to the CMA case manager, supervisor or administrator and a confidential report will be documented in the waiver recipient care file when appropriate.

ii. Remediation Data Aggregation

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly

Responsible Party(<i>check each that applies</i>):	Frequency of data aggregation and analysis (<i>check each that applies</i>):
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Service Plans that are currently non-operational.

- No
- Yes

Please provide a detailed strategy for assuring Service Plans, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix E: Participant Direction of Services

Applicability(from Application Section 3, Components of the Waiver Request):

- Yes. This waiver provides participant direction opportunities. Complete the remainder of the Appendix.**
- No. This waiver does not provide participant direction opportunities. Do not complete the remainder of the Appendix.

CMS urges states to afford all waiver participants the opportunity to direct their services. Participant direction of services includes the participant exercising decision-making authority over workers who provide services, a participant-managed budget or both. CMS will confer the Independence Plus designation when the waiver evidences a strong commitment to participant direction.

Indicate whether Independence Plus designation is requested (*select one*):

- Yes. The State requests that this waiver be considered for Independence Plus designation.
- No. Independence Plus designation is not requested.**

Appendix E: Participant Direction of Services

E-1: Overview (1 of 13)

- a. Description of Participant Direction.**In no more than two pages, provide an overview of the opportunities for participant direction in the waiver, including: (a) the nature of the opportunities afforded to participants; (b) how participants may take advantage of these opportunities; (c) the entities that support individuals who direct their services and the supports that they provide; and, (d) other relevant information about the waiver's approach to participant direction.

(a) Participants of the HCBS-SLS waiver may direct Personal Care, Homemaker, and Health Maintenance Activities through the Department's Consumer-Directed Attendant Support Services (CDASS) delivery option. Participants and/or legal guardians may choose to direct their own services or to appoint an authorized representative to direct services on his/her behalf. An authorized representative is required for those participants whose physician has determined are unable to conduct the activities associated with participant direction. The CDASS delivery option includes both employer and budget authorities.

Employer authority grants the participant and/or an authorized representative the ability to recruit, select, discharge, train, schedule, supervise, and set wages for attendants of their choosing. Employer authority may be executed using the Agency with Choice (AwC) or the Fiscal/Employer Agent (F/EA) model.

Under the budget authority, participants and/or authorized representatives are able to direct their services within an allocated budget. The case manager calculates the client's individual allocation based on the client's needs using the Department's guidelines and prescribed methods. The needs determined for allocation must reflect the needs identified by a comprehensive assessment using the ULTC 100.2 and documented in the Service Plan. The CDASS delivery option also allows for the reallocation of funds to allow for the substitution among the services included in the allocation.

(b) As part of the service plan development process described in Appendix D-1.d of this application, the case manager informs the participant and/or legal guardian of all possible service alternatives, including opportunities for participant direction. Participants and/or legal guardians who express an interest in participant direction are assisted by the case manager in completing the required documents and are referred to the Training and Operations contractor for the mandatory skills training.

(c) Participants are referred by case managers to the Training and Operations Contractor for a mandatory skills training. This training provides the participant, legal guardian, and/or authorized representative with information about participant direction through the CDASS delivery option, participant rights, participant responsibilities, planning and organizing attendant services, managing personnel issues, recognizing and recruiting quality attendant support, managing health and emergencies, using resources effectively, and working with the FMS contractor. The Training and Operations contractor also provides training and technical assistance to case managers.

Participants may choose from the Department's contracted Financial Management Services (FMS) agencies. The FMS contractor makes financial transactions on behalf of the participant and maintains a separate account for each participant in order to track and report the expenditures and balance of the participant's allocation. The FMS contractor also supports the participant in performing certain employer-related functions such as verifying attendant citizenship or legal residency status, conducting criminal history background investigations, and processing payroll. The participant or authorized representative serves as the employer of record under the F/EA model. Under the AwC model, the FMS serves as the attendant's employer of record while the participant and/or authorized representative is delegated the responsibility to recruit, select, discharge, train, schedule, supervise, and set wages for attendants.

Case management activities also support participant direction. Case managers provide information about participant direction opportunities; determine whether participants meet the additional criteria described in Appendix E-1.d of this application; assist the participant and/or legal guardian in obtaining and completing required documents; assist in the development and execution of an Attendant Support Management Plan (ASMP); determine the participant's CDASS allocation; coordinate with the Financial Management Services and Training and Operations contractors; and monitor participant-directed service effectiveness, quality, and expenditures.

Appendix E: Participant Direction of Services

E-1: Overview (2 of 13)

b. Participant Direction Opportunities. Specify the participant direction opportunities that are available in the waiver. *Select one:*

- Participant: Employer Authority.** As specified in *Appendix E-2, Item a*, the participant (or the participant's representative) has decision-making authority over workers who provide waiver services. The participant may function as the common law employer or the co-employer of workers. Supports and protections are available for participants who exercise this authority.

- Participant: Budget Authority.** As specified in *Appendix E-2, Item b*, the participant (or the participant's representative) has decision-making authority over a budget for waiver services. Supports and protections are available for participants who have authority over a budget.
- Both Authorities.** The waiver provides for both participant direction opportunities as specified in *Appendix E-2*. Supports and protections are available for participants who exercise these authorities.

c. **Availability of Participant Direction by Type of Living Arrangement.** *Check each that applies:*

- Participant direction opportunities are available to participants who live in their own private residence or the home of a family member.**
- Participant direction opportunities are available to individuals who reside in other living arrangements where services (regardless of funding source) are furnished to fewer than four persons unrelated to the proprietor.**
- The participant direction opportunities are available to persons in the following other living arrangements**

Specify these living arrangements:

Appendix E: Participant Direction of Services

E-1: Overview (3 of 13)

d. **Election of Participant Direction.** Election of participant direction is subject to the following policy (*select one*):

- Waiver is designed to support only individuals who want to direct their services.**
- The waiver is designed to afford every participant (or the participant's representative) the opportunity to elect to direct waiver services. Alternate service delivery methods are available for participants who decide not to direct their services.**
- The waiver is designed to offer participants (or their representatives) the opportunity to direct some or all of their services, subject to the following criteria specified by the State. Alternate service delivery methods are available for participants who decide not to direct their services or do not meet the criteria.**

Specify the criteria

The Consumer Directed Attendant Support Services (CDASS) delivery option is limited to those participants who:

1. Choose the CDASS service delivery option;
2. Demonstrate a current need for the services available through the CDASS delivery option;
3. Provide a statement from the primary care physician attesting that the participant is in stable health and that necessitates a predictable pattern of attendant support and appropriateness of the services available through the CDASS delivery option;
4. Provide a statement from the primary care physician attesting to the participant's ability to direct his or her care with sound judgment or a required Authorized Representative with the ability to direct the care on the participant's behalf;
5. Demonstrate the ability to handle the financial/budgeting aspects of self-directed care and/or have an authorized representative who is able to handle financial/budgeting aspects of the eligible person's care. This ability is demonstrated through completion of the required training and approval of the Attendant Support Management Plan (ASMP); and

6. Have not been involuntarily terminated for a reason that disallows future participation in the CDASS delivery option, as described in Appendix E-1.m of this application.

Appendix E: Participant Direction of Services

E-1: Overview (4 of 13)

- e. **Information Furnished to Participant.** Specify: (a) the information about participant direction opportunities (e.g., the benefits of participant direction, participant responsibilities, and potential liabilities) that is provided to the participant (or the participant's representative) to inform decision-making concerning the election of participant direction; (b) the entity or entities responsible for furnishing this information; and, (c) how and when this information is provided on a timely basis.

As part of the service plan development process described in Appendix D-1.d of this application, participants and/or legal guardians are informed of all possible service alternatives, including opportunities for participant direction. Participants and/or legal guardians who express an interest in participant direction are informed of the potential benefits, risks, and responsibilities associated with each service delivery option. Case managers provide this information during the development of the initial service plan, at the annual service plan review, at any time the service plan is updated due to a significant change in the participant's condition, or at any other time it is requested by the participant and/or the legal guardian.

Appendix E: Participant Direction of Services

E-1: Overview (5 of 13)

- f. **Participant Direction by a Representative.** Specify the State's policy concerning the direction of waiver services by a representative (*select one*):

- The State does not provide for the direction of waiver services by a representative.
- The State provides for the direction of waiver services by representatives.

Specify the representatives who may direct waiver services: (*check each that applies*):

- Waiver services may be directed by a legal representative of the participant.
- Waiver services may be directed by a non-legal representative freely chosen by an adult participant.

Specify the policies that apply regarding the direction of waiver services by participant-appointed representatives, including safeguards to ensure that the representative functions in the best interest of the participant:

Participants and/or legal guardians may choose to direct their own services or to appoint an authorized representative to direct services on his/her behalf. All participants and/or legal guardians interested in participant direction must obtain a completed Physician Statement of Consumer Capability. This Department approved form requires the participant's physician indicate whether the participant is in stable health, is of sound judgment and has the ability to direct his/her care, or if the participant requires the assistance of an authorized representative to direct care on his/her behalf. In order to ensure that the physician's judgment can be consistently applied, the Physician Statement of Consumer Capability includes definitions of the following: stable health, ability to manage the health aspects of his/her life, ability to direct his/her own care, and authorized representative. If the physician indicates that the participant is unable to direct his/her care, the case manager must ensure that the participant or legal guardian designates an authorized representative. Participants that have been designated as able to direct his/her care may also elect to designate an authorized representative.

The authorized representative must have the judgment and ability to direct attendant support services and must complete the Authorized Representative Designation and Affidavit form. On this form, the authorized representative must assert that the he/she does not receive compensation to care for the participant; is at least eighteen years of age; has known the participant for at least two years; has not been convicted of any crime involving exploitation, abuse, or assault on another person; and does not have a mental, emotional, or physical condition that could result in harm to the participant. The form also requires that the authorized

representative disclose information about his/her relationship with the participant and informs the authorized representative about the responsibilities associated with the CDASS delivery option.

Authorized representatives may not receive compensation for providing representation nor attendant support services to the participants they have agreed to represent. In order to assess the participant's, guardian's, and/or authorized representative's effectiveness in participant direction and satisfaction with the quality of services being provided; the case manager must contact the participant and/or the authorized representative at least monthly for the first three months, quarterly for the remainder of the first year, and twice a year thereafter. During this contact the case manager assesses that the authorized representative is fulfilling the obligations of the role and acting in the best interests of the participant. The case manager reviews monthly statements provided by the FMS contractor and contacts the FMS, participant, guardian, and/or authorized representative if an issue with utilization of the monthly allocation has been identified

Should the case manager determine that the authorized representative is not acting in the best interests of the participant or demonstrates an inability to direct the attendant support services, the case manager must take action in accordance with Department guidelines. These guidelines include the development of a plan for progressive action that may include: mandatory retraining, the designation of a new authorized representative, and/or the termination of the CDASS delivery option.

Appendix E: Participant Direction of Services

E-1: Overview (6 of 13)

- g. Participant-Directed Services.** Specify the participant direction opportunity (or opportunities) available for each waiver service that is specified as participant-directed in Appendix C-1/C-3.

Waiver Service	Employer Authority	Budget Authority
Homemaker	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Personal Care	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Health Maintenance Activities	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Appendix E: Participant Direction of Services

E-1: Overview (7 of 13)

- h. Financial Management Services.** Except in certain circumstances, financial management services are mandatory and integral to participant direction. A governmental entity and/or another third-party entity must perform necessary financial transactions on behalf of the waiver participant. *Select one:*

- Yes. Financial Management Services are furnished through a third party entity.** *(Complete item E-1-i).*

Specify whether governmental and/or private entities furnish these services. *Check each that applies:*

Governmental entities

Private entities

- No. Financial Management Services are not furnished. Standard Medicaid payment mechanisms are used.** *Do not complete Item E-1-i.*

Appendix E: Participant Direction of Services

E-1: Overview (8 of 13)

- i. Provision of Financial Management Services.** Financial management services (FMS) may be furnished as a waiver service or as an administrative activity. *Select one:*

- FMS are covered as the waiver service specified in Appendix C-1/C-3**

The waiver service entitled:

- FMS are provided as an administrative activity.

Provide the following information

- i. Types of Entities:** Specify the types of entities that furnish FMS and the method of procuring these services:

The Department contracts with the FMS vendor(s) in accordance with the State of Colorado Procurement Code and Rules, 24-101-101 through 24-112-101-10. Criteria for the selection of the FMS contractor(s) includes the ability to provide appropriate and timely personnel, accounting, and fiscal management services to participants and/or their authorized representatives.

- ii. Payment for FMS.** Specify how FMS entities are compensated for the administrative activities that they perform:

The Department employs both the "Agency with Choice (AwC) and Fiscal Employer Agent (F/EA) models for financial management services." A per member per month (PMPM) fee is paid for the provision of financial management. Payments to contractors are made in accordance with the State fiscal rules and managed through the Medicaid Management Information System (MMIS).

- iii. Scope of FMS.** Specify the scope of the supports that FMS entities provide (*check each that applies*):

Supports furnished when the participant is the employer of direct support workers:

- Assist participant in verifying support worker citizenship status
- Collect and process timesheets of support workers
- Process payroll, withholding, filing and payment of applicable federal, state and local employment-related taxes and insurance
- Other

Specify:

Perform Colorado Bureau of Investigation criminal history and Board of Nursing background checks.

Ensure attendants meet minimum qualifications.

Comply with any Federal and/or State statute, regulation, or policy that requires the provision of health care insurance.

FMS contractors serve as the employer of record when the Agency with Choice model is selected. The participant serves as the employer of record when the Fiscal Employer Agent model is selected.

Supports furnished when the participant exercises budget authority:

- Maintain a separate account for each participant's participant-directed budget
- Track and report participant funds, disbursements and the balance of participant funds
- Process and pay invoices for goods and services approved in the service plan
- Provide participant with periodic reports of expenditures and the status of the participant-directed budget
- Other services and supports

Specify:

Provide monthly statement of expenditures. Maintain a participant portal that enables online access to current expenditures and participant directed budget status.

Additional functions/activities:

- Execute and hold Medicaid provider agreements as authorized under a written agreement with the Medicaid agency
- Receive and disburse funds for the payment of participant-directed services under an agreement with the Medicaid agency or operating agency
- Provide other entities specified by the State with periodic reports of expenditures and the status of the participant-directed budget
- Other

Specify:

- iv. **Oversight of FMS Entities.** Specify the methods that are employed to: (a) monitor and assess the performance of FMS entities, including ensuring the integrity of the financial transactions that they perform; (b) the entity (or entities) responsible for this monitoring; and, (c) how frequently performance is assessed.

The FMS must permit the Department and any other government agency to monitor all activities conducted by the FMS, pursuant to the terms of the contract. Monitoring consists of an internal evaluation of FMS procedures, review of reports, review of complaint logs, re-examination of program data, on-site review, formal audit examinations, and/or any other reasonable procedures. Oversight of FMS entities is assured by the Department through the establishment and oversight of a contractual agreement. The contract is overseen by an administrator at the Department and performance is assessed quarterly. An on-site review is conducted at least annually.

Appendix E: Participant Direction of Services

E-1: Overview (9 of 13)

- j. **Information and Assistance in Support of Participant Direction.** In addition to financial management services, participant direction is facilitated when information and assistance are available to support participants in managing their services. These supports may be furnished by one or more entities, provided that there is no duplication. Specify the payment authority (or authorities) under which these supports are furnished and, where required, provide the additional information requested (*check each that applies*):

- Case Management Activity.** Information and assistance in support of participant direction are furnished as an element of Medicaid case management services.

Specify in detail the information and assistance that are furnished through case management for each participant direction opportunity under the waiver:

As part of the service plan development process described in Appendix D-1.d of this application, case managers inform participants and/or legal guardians of all possible service alternatives, including opportunities for participant direction. The case manager assists with the completion of and reviews the required paperwork. The case manager then determines the level of care the client requires through the completion of an assessment including using the ULTC tool and collaborates with the client and/or AR in the development of the service plan; coordinate with the Financial Management Services and Training and Operations contractors; and monitor participant-directed service effectiveness, quality, and expenditures.

Participants and/or legal guardians who choose the CDASS delivery option are required to obtain a completed Physician Statement of Consumer Capability. If the physician indicates that the participant is unable to direct his/her care, the case manager must ensure that the participant or legal guardian designates an authorized representative as described in Appendix E-1.f of this application. If the Physician Statement of Consumer Capability indicates the participant is not in stable health, the participant is not eligible for the CDASS delivery option, and the case manager must provide the participant and/or legal guardian with his/her service options.

Case managers refer participants and/or authorized representatives to the Training and Operations contractor for

the mandatory skills training. Following successful completion of that training, the participant and/or authorized representative must submit an Attendant Support Management Plan (ASMP) to the case manager for approval. The ASMP must describe the following: the participant’s current health status; the participant’s attendant support needs; a plan for recruiting and hiring attendants; an emergency back-up plan; and a monthly budget worksheet. The case manager assists in the further development of the ASMP to address any areas of concern and must approve the ASMP before services may begin under the CDASS delivery option. The case manager also coordinates the termination of existing agency-based services to ensure continuity of care and to eliminate potential duplication.

The FMS contractor monitors documentation provided by the participant and/or authorized representative to determine that it is complete, accurate and timely. Case managers coordinate with the FMS to address any performance issues.

The participant’s allocation is determined as described in Appendix E-2.b.ii of this application. The FMS contractor provides monthly expenditure reports to the case manager and the participant and/or authorized representative for the purpose of financial reconciliation. The case manager monitors these reports for patterns of unusual spending and/or the premature depletion of the participant’s allocation, and when necessary, employs the expenditure safeguards described in Appendix E-2.b.v of this application.

In order to assess the participant and/or authorized representative's effectiveness and satisfaction with the participant-direct services; the case manager must contact the participant and/or the authorized representative at least monthly for the first three months, quarterly for the remainder of the first year, and twice a year thereafter. Should the participant and/or authorized representative report a change in functioning which requires a modification to the participant’s ASMP or allocation, the case manager conducts a reassessment.

- Waiver Service Coverage.** Information and assistance in support of participant direction are provided through the following waiver service coverage(s) specified in Appendix C-1/C-3 (check each that applies):

Participant-Directed Waiver Service	Information and Assistance Provided through this Waiver Service Coverage
Supported Employment	<input type="checkbox"/>
Vehicle Modifications	<input type="checkbox"/>
Homemaker	<input type="checkbox"/>
Respite	<input type="checkbox"/>
Home Accessibility Adaptations	<input type="checkbox"/>
Day Habilitation	<input type="checkbox"/>
Pre-vocational Services	<input type="checkbox"/>
Specialized Medical Equipment and Supplies	<input type="checkbox"/>
Behavioral Services	<input type="checkbox"/>
Personal Care	<input type="checkbox"/>
Non-Medical Transportation	<input type="checkbox"/>
Health Maintenance Activities	<input type="checkbox"/>
Vision Services	<input type="checkbox"/>
Professional Services	<input type="checkbox"/>
Mentorship	<input type="checkbox"/>
Personal Emergency Response	<input type="checkbox"/>
Assistive Technology	<input type="checkbox"/>
Dental Services	<input type="checkbox"/>

- Administrative Activity.** Information and assistance in support of participant direction are furnished as an administrative activity.

Specify (a) the types of entities that furnish these supports; (b) how the supports are procured and compensated; (c) describe in detail the supports that are furnished for each participant direction opportunity under the waiver; (d) the methods and frequency of assessing the performance of the entities that furnish these supports; and, (e) the entity or entities responsible for assessing performance:

The Department contracts with a Training and Operations vendor to provide for mandatory skills training to participants and/or authorized representatives, to provide training to case managers, and to provide customer service related to the CDASS delivery option. The mandatory skills training provides the participant and/or the authorized representative with information about participant direction through the CDASS delivery option, participant rights, participant responsibilities, planning and organizing attendant services, managing personnel issues, recognizing and recruiting quality attendant support, managing health and emergencies, using resources, and working with the FMS contractor. The Training and Operations contractor also maintains a call center and provides training and technical assistance to case managers and participants.

The Training and Operations contractor is competitively procured in accordance with the State of Colorado Procurement Code and Rules, 24-101-101 through 24-112-101-10. The Department pays a monthly fee for participant and authorized representative training. The amount of the monthly payment was determined through a competitive bid process and may be adjusted if the number of trainings varies from the forecasted number of trainings by 20%. The Department also pays a quarterly fee for case management trainings. The amount of this payment is a fixed contract amount and was demined through the competitive bid process.

The Training and Opertaions contractor may also qualify for a quarterly quality performance payment in the event that the contractor can demonstrate that it has met all performance standars detailed in the contract.

Performance of these activities is assessed by a Department contract manager. The contract manager monitors all activities conducted by the Training and Operations contractor pursuant to the terms of the contracts. Monitoring consists of an internal evaluation of procedures, review of reports, review of complaint logs, re-examination of program data, on-site review, formal audit examinations, and/or any other reasonable procedures.

Appendix E: Participant Direction of Services

E-1: Overview (10 of 13)

k. Independent Advocacy (select one).

- No. Arrangements have not been made for independent advocacy.**
- Yes. Independent advocacy is available to participants who direct their services.**

Describe the nature of this independent advocacy and how participants may access this advocacy:

Appendix E: Participant Direction of Services

E-1: Overview (11 of 13)

- l. Voluntary Termination of Participant Direction.** Describe how the State accommodates a participant who voluntarily terminates participant direction in order to receive services through an alternate service delivery method, including how the State assures continuity of services and participant health and welfare during the transition from participant direction:

CDASS is a voluntary service delivery option from which a client may choose to withdraw at anytime. Participants who choose to withdraw from the CDASS delivery option must contact their case manager. Case managers assist participants in transitioning to equivalent agency-based services in the community. A participant may choose to return to the CDASS delivery option as long as the participant remains eligible. Services may continue under the CDASS delivery option while the transition to agency-based services is in process.

Appendix E: Participant Direction of Services

E-1: Overview (12 of 13)

- m. Involuntary Termination of Participant Direction.** Specify the circumstances when the State will involuntarily terminate the use of participant direction and require the participant to receive provider-managed services instead, including how continuity of services and participant health and welfare is assured during the transition.

The Department may involuntarily terminate the use of the CDASS delivery option under the following conditions:

1. The participant and/or authorized representative no longer meet CDASS criteria due to deterioration in physical or cognitive health and refuse to designate a new authorized representative to direct services;
2. The participant and/or authorized representative demonstrate a consistent pattern of overspending the monthly allocation leading to the premature depletion of funds, and the Department has determined that adequate attempts to assist the participant and/or authorized representative to resolve the overspending have failed;
3. The participant and/or authorized representative exhibit Inappropriate Behavior toward Attendants, Case Managers, Training and Operations vendor, or the FMS vendor, and the Department has determined that the FMS vendor has made adequate attempts to assist the participant and/or authorized representative to resolve the Inappropriate Behavior, and those attempts have failed;
4. There is documented misuse of the monthly allocation by the participant and/or authorized representative;
5. There has been intentional submission of fraudulent CDASS documents to case managers, the Department, Training and Operations vendor, or the FMS vendor; and/or
6. Instances of convicted fraud and/or abuse.

Termination may be initiated immediately for participants being involuntarily terminated. Participants who are involuntarily terminated according to the above provisions may not be re-enrolled in the CDASS delivery option. The case manager must ensure equivalent agency-based services are secured to assure participant health and welfare.

Notification: Participants are notified of adverse action through issuance of a written form entitled the Long Term Care Waiver Program Notice of Action (LTC 803 Form). The LTC 803 form informs the participant that waiver services will not be discontinued during the appeal process if the participant files an appeal on or prior to the effective date of the action. The Community Centered Board (CCB) is required to generate the LTC 803 Form utilizing the Benefits Utilization System (BUS) and mail it to the participant at least ten days before the date of the intended action. Participants are also provided a copy of the brochure A Guide to Getting a Fair Medicaid Hearing at the time notification is provided. The Department of Health Care Policy and Financing (the Department) rules and regulations regarding notification are located at 10 CCR 2505-10 8.057.2.

When Notice is Provided: A waiver participant is notified of his/her right to a fair hearing upon enrollment in the waiver and when the CCB anticipates an adverse action will be taken (i.e. when the CCB is denying enrollment, or taking action to suspend, reduce or terminate services).

Participants accessing services through the CDASS delivery option are required to provide a statement from the primary care physician attesting to a pattern of stable health that necessitates a predictable pattern of attendant support and appropriateness of CDASS services. Should the participant's physician indicate that the participant is not in stable health, the case manager must ensure equivalent agency-based services are secured to assure participant health and welfare. Should the participant be determined by his/her physician to return to stable health, the participant may return to the CDASS delivery option.

Appendix E: Participant Direction of Services

E-1: Overview (13 of 13)

- n. Goals for Participant Direction.** In the following table, provide the State's goals for each year that the waiver is in effect for the unduplicated number of waiver participants who are expected to elect each applicable participant direction opportunity. Annually, the State will report to CMS the number of participants who elect to direct their waiver services.

Table E-1-n

	Employer Authority Only	Budget Authority Only or Budget Authority in Combination with Employer Authority
Waiver Year	Number of Participants	Number of Participants
Year 1		0
Year 2		261
Year 3		522
Year 4		522
Year 5		522

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant Direction (1 of 6)

- a. Participant - Employer Authority** Complete when the waiver offers the employer authority opportunity as indicated in Item E-1-b:

- i. Participant Employer Status.** Specify the participant's employer status under the waiver. *Select one or both:*

- Participant/Co-Employer.** The participant (or the participant's representative) functions as the co-employer (managing employer) of workers who provide waiver services. An agency is the common law employer of participant-selected/recruited staff and performs necessary payroll and human resources functions. Supports are available to assist the participant in conducting employer-related functions.

Specify the types of agencies (a.k.a., agencies with choice) that serve as co-employers of participant-selected staff:

The CDASS delivery option allows participants a choice in employer authority models. Participants who choose the Agency with Choice model function as the co-employer of attendants. The FMS contractor serves as the employer of record while the participant or authorized representative are delegated the managing employer responsibilities to recruit, hire, discharge, train, schedule, supervise, and set wages for attendants.

Participants who choose the Fiscal/Employer Agent model serve as the employer of record.

- Participant/Common Law Employer.** The participant (or the participant's representative) is the common law employer of workers who provide waiver services. An IRS-approved Fiscal/Employer Agent functions as the participant's agent in performing payroll and other employer responsibilities that are required by federal and state law. Supports are available to assist the participant in conducting employer-related functions.

- ii. Participant Decision Making Authority.** The participant (or the participant's representative) has decision making authority over workers who provide waiver services. *Select one or more decision making authorities that participants exercise:*

- Recruit staff**

- Refer staff to agency for hiring (co-employer)
- Select staff from worker registry
- Hire staff common law employer
- Verify staff qualifications
- Obtain criminal history and/or background investigation of staff

Specify how the costs of such investigations are compensated:

The FMS contractor completes a criminal background check for each attendant and provides the participant and/or authorized representative with its results. Compensation for this service is factored into the per member, per month administration fee.

- Specify additional staff qualifications based on participant needs and preferences so long as such qualifications are consistent with the qualifications specified in Appendix C-1/C-3.
- Determine staff duties consistent with the service specifications in Appendix C-1/C-3.
- Determine staff wages and benefits subject to State limits
- Schedule staff
- Orient and instruct staff in duties
- Supervise staff
- Evaluate staff performance
- Verify time worked by staff and approve time sheets
- Discharge staff (common law employer)
- Discharge staff from providing services (co-employer)
- Other

Specify:

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (2 of 6)

b. Participant - Budget Authority Complete when the waiver offers the budget authority opportunity as indicated in Item E-1-b:

i. Participant Decision Making Authority. When the participant has budget authority, indicate the decision-making authority that the participant may exercise over the budget. *Select one or more:*

- Reallocate funds among services included in the budget
- Determine the amount paid for services within the State's established limits
- Substitute service providers
- Schedule the provision of services
- Specify additional service provider qualifications consistent with the qualifications specified in Appendix C-1/C-3
- Specify how services are provided, consistent with the service specifications contained in Appendix C-1/C-3
- Identify service providers and refer for provider enrollment
- Authorize payment for waiver goods and services
- Review and approve provider invoices for services rendered
- Other

Specify:

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (3 of 6)

b. Participant - Budget Authority

- ii. **Participant-Directed Budget** Describe in detail the method(s) that are used to establish the amount of the participant-directed budget for waiver goods and services over which the participant has authority, including how the method makes use of reliable cost estimating information and is applied consistently to each participant. Information about these method(s) must be made publicly available.

The needs considered in the determination of the participant's allocation must reflect the needs identified by a comprehensive assessment using the ULTC 100.2 and documented in the service plan. The case manager calculates the participant's individual allocation based on the participant's needs using the Department's guidelines and prescribed methods. The established methods include the case manager's determination of the number of Personal Care, Homemaker, and Health Maintenance Activities hours needed on a weekly basis. A worksheet converts the service hours into an annual allocation amount. This is the amount of the participant-directed budget for waiver services over which the participant has authority.

The Department makes a concerted effort to ensure that the process to determine a participant's allocation is transparent to the participant and/or guardian. When a CDASS participant and/ or authorized representative participate in CDASS training, the Training and Operations contractor provides the participant and/or authorized representative with basic information about how the allocation is derived. If participants and/or authorized representatives request more detailed information, the Training and Operations contractor refers the participant to their case manager for an individualized explanation. In addition, the worksheets used to determine allocations are available to the public on the Department's website.

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (4 of 6)

b. Participant - Budget Authority

- iii. **Informing Participant of Budget Amount.** Describe how the State informs each participant of the amount of the participant-directed budget and the procedures by which the participant may request an adjustment in the budget amount.

Case managers provide the participant and/or authorized representative written notification of the approved allocation available for services under the CDASS delivery option. If there is a change in participant condition or service needs, the participant and/or authorized representative may request the case manager to perform a reassessment. Should the reassessment indicate that a change in need for attendant support is justified, the participant and/or authorized representative must amend the Attendant Management Support Plan. The case manager must also complete a PAR revision indicating the change and submit it to the Department's fiscal agent and to the FMS contractor.

In approving an increase in the allocation, the case manager will consider the following: any deterioration in the participant's functioning or change in the natural support condition, the appropriateness of attendant wages as determined by Department's established rate for equivalent services, and the appropriate use and application the CDASS allocation.

In approving a decrease in the allocation, the case manager will consider the following: any improvement of functional condition or changes in the available natural supports, inaccuracies or misrepresentation in previously reported condition or need for service, and the appropriate use and application of funds to CDASS services. The case manager notifies the participant or his/her legal representative when CDASS allocation is denied or reduced. Notice of participant appeal rights is mailed using the Department approved Notice of Action form which also includes the appeal rights and filing instructions.

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (5 of 6)

b. Participant - Budget Authority

iv. Participant Exercise of Budget Flexibility. *Select one:*

- Modifications to the participant directed budget must be preceded by a change in the service plan.**
- The participant has the authority to modify the services included in the participant directed budget without prior approval.**

Specify how changes in the participant-directed budget are documented, including updating the service plan. When prior review of changes is required in certain circumstances, describe the circumstances and specify the entity that reviews the proposed change:

Appendix E: Participant Direction of Services

E-2: Opportunities for Participant-Direction (6 of 6)

b. Participant - Budget Authority

- v. **Expenditure Safeguards.** Describe the safeguards that have been established for the timely prevention of the premature depletion of the participant-directed budget or to address potential service delivery problems that may be associated with budget underutilization and the entity (or entities) responsible for implementing these safeguards:

The case manager will review monthly reports provided by the FMS to monitor participant spending patterns and service utilization to assure appropriate budgeting. If the case manager determines that the participant's spending patterns indicate a premature depletion of the budget, the case manager will contact the participant and/or authorized representative to determine the reason for overspending. If needed, the case manager will review the service plan to ensure that the participant's needs are adequately reflected in documentation. If the participant requires an allocation increase the case manager will complete a reassessment.

If the participant requires further training, the case manager will refer the client and/or the authorized representative to the Training and Operations vendor for additional training.

If the client and/or authorized representative completes training and continues to spend in a manner indicating premature depletion of funds the client will be required to select another authorized representative.

After all the above steps have been pursued, and the pattern of spending continues which is not planned and documented in the service plan, the client may be terminated from CDASS and the case manager will assist the client in transitioning to agency services.

Appendix F: Participant Rights

Appendix F-1: Opportunity to Request a Fair Hearing

The State provides an opportunity to request a Fair Hearing under 42 CFR Part 431, Subpart E to individuals: (a) who are not given the choice of home and community-based services as an alternative to the institutional care specified in Item 1-F of the request; (b) are denied the service(s) of their choice or the provider(s) of their choice; or, (c) whose services are denied, suspended, reduced or terminated. The State provides notice of action as required in 42 CFR §431.210.

Procedures for Offering Opportunity to Request a Fair Hearing. Describe how the individual (or his/her legal representative) is informed of the opportunity to request a fair hearing under 42 CFR Part 431, Subpart E. Specify the notice (s) that are used to offer individuals the opportunity to request a Fair Hearing. State laws, regulations, policies and notices referenced in the description are available to CMS upon request through the operating or Medicaid agency.

Notification Upon Enrollment for Waiver Services: Participants are provided with written information in a consumer friendly brochure entitled "A Guide to Getting a Fair Medicaid Hearing". The brochure describes the Fair Hearing process, when the process may be used and how to request a Fair Hearing. Additionally, it provides the name of the community agency to contact if the participant wants assistance in the Fair Hearing process.

Notification: Participants are notified of adverse action through issuance of a written form entitled the Long Term Care Waiver Program Notice of Action (LTC 803 Form). The LTC 803 form informs the participant that waiver services will not be discontinued during the appeal process if the participant files an appeal on or prior to the effective date of the action. The Community Centered Board (CCB) is required to generate the LTC 803 Form utilizing the Benefits Utilization System (BUS) and mail it to the participant at least ten days before the date of the intended action. Participants are also provided a copy of the brochure A Guide to Getting a Fair Medicaid Hearing at the time notification is provided. The Department of Health Care Policy and Financing (the Department) rules and regulations regarding notification are located at 10 CCR 2505 -10 8.057.2.

When Notice is Provided: A waiver participant is notified of his/her right to a fair hearing upon enrollment in the waiver and when the CCB anticipates an adverse action will be taken (i.e. when the CCB is not providing the individual choice home and community based services an alternative to institutional services, is denying the individual choice in waiver services or choice in qualified providers, denying enrollment, or taking action to suspend, reduce or terminate services).

Location of Notice Records: Notices of adverse action and opportunity for a fair hearing are maintained in the BUS and referenced by the participant's State Medicaid identification number. Copies of participant requests for a fair hearing are maintained by the Colorado Office of Administrative Courts and in the participant's master record maintained by the CCB.

Appendix F: Participant-Rights

Appendix F-2: Additional Dispute Resolution Process

a. Availability of Additional Dispute Resolution Process. Indicate whether the State operates another dispute resolution process that offers participants the opportunity to appeal decisions that adversely affect their services while preserving their right to a Fair Hearing. *Select one:*

- No. This Appendix does not apply**
- Yes. The State operates an additional dispute resolution process**

b. Description of Additional Dispute Resolution Process. Describe the additional dispute resolution process, including: (a) the State agency that operates the process; (b) the nature of the process (i.e., procedures and timeframes), including the types of disputes addressed through the process; and, (c) how the right to a Medicaid Fair Hearing is preserved when a participant elects to make use of the process: State laws, regulations, and policies referenced in the description are available to CMS upon request through the operating or Medicaid agency.

Operational Responsibility: The Department of Health Care and Policy Financing (the Department) is responsible for operating the additional dispute resolution process. Administrative rules describing the requirements for this process are located at 2 CCR 503-1 16.322 and apply to all persons receiving services for Individuals with Intellectual Disabilities, including waiver participants.

Process Description: A waiver participant may utilize the additional process to dispute specific actions taken by the Community Centered Board (CCB), Program Approved Service Agency (PASA), or other qualified provider. This additional dispute resolution process is not a pre-requisite or substitute for the Medicaid Fair Hearing process specified in Appendix F 1. The participant is informed of his/her rights associated with each process. The additional process is available when the CCB intends to take action based on a decision that: a) the applicant is not eligible or the participant is no longer eligible for services and supports in the intellectual and developmental disabilities system, b) the participant's services and supports are to be terminated or, c) services set forth in the participant's service plan are to be provided, or d) are to be changed, reduced, or denied. Additionally, the process is available when a qualified provider decides to change, reduce or terminate services or supports. Notification of the intended

action shall be provided to the participant in writing at least 15 days prior to the effective date of the intended action. If the participant decides to contest the intended action, he/she may file a complaint with the agency intending to take the action. When a participant files a complaint the agency shall afford the participant access to the following procedures:

Local Informal Negotiations: Within 15 days of receipt of the complaint, the agency shall afford the participant and any of his/her representatives the opportunity to informally negotiate a resolution to the complaint. If both parties waive the opportunity for informal negotiations, or if such negotiations fail to resolve the complaint, the agency shall afford the participant an opportunity to present information and evidence to support his/her position to an impartial decision maker. The impartial decision maker may be the director of the agency taking the action or their designee. The impartial decision maker shall not have been directly involved in the specific decision at issue. Meeting with an Impartial Decision Maker the agency and participant shall be provided at least a 10-day notice of a meeting with the impartial decision maker. The impartial decision maker may be the director of the agency taking the action or their designee. Per 2 CCR 503-1 16.322 the impartial decision maker cannot have been directly involved in the specific decision at issue. The participant may bring a representative to the meeting and shall be provided with the opportunity to respond to or question the opposing position. A decision by the impartial decision maker shall be provided to both parties within 15 days of the meeting and shall include the reasons/rationale for the decision. If the complaint is not resolved, either party may object to the decision and request a review of the decision by the Department within 15 days of the postmark of the written decision.

Department Review of the Dispute Decision: The Department is responsible to review the dispute decision. When a complainant submits a request for review to the Department the party (agency or participant) responding to the complaint has 15 days to respond and submit additional documentation supporting their decision to the Department. The Department may request additional information from either party. The dispute resolution review by the Department is a de novo review of the dispute and a decision shall be rendered to the parties within 10 working days of submission of all relevant information. The decision rendered by the Department is considered to be the final agency action on the dispute in relation to this specific process. This process and final agency action taken in the dispute is not a substitute or pre-requisite to the Medicaid Fair Hearing Process or any decision rendered in the process.

Appendix F: Participant-Rights

Appendix F-3: State Grievance/Complaint System

a. Operation of Grievance/Complaint System. *Select one:*

- No. This Appendix does not apply**
- Yes. The State operates a grievance/complaint system that affords participants the opportunity to register grievances or complaints concerning the provision of services under this waiver**

b. Operational Responsibility. Specify the State agency that is responsible for the operation of the grievance/complaint system:

The Department of Health Care and Policy Financing (the Department) is responsible for operating the state grievance/complaint system. Administrative rules describing the requirements for this process are located at 2 CCR 503-1 16.326 and apply to all persons receiving services for Individuals with Intellectual and Developmental Disabilities through the Department, including waiver participants.

c. Description of System. Describe the grievance/complaint system, including: (a) the types of grievances/complaints that participants may register; (b) the process and timelines for addressing grievances/complaints; and, (c) the mechanisms that are used to resolve grievances/complaints. State laws, regulations, and policies referenced in the description are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

The Department of Health Care and Policy Financing (the Department) is responsible for operating the grievance complaint system. A waiver participant may file a grievance/complaint regarding any dissatisfaction with services and supports provided. All Community Centered Boards (CCB) and qualified provider agencies are required to have specific written procedures to address how grievances will be handled. The agencies' procedures shall identify who at the agency is to receive the grievance and who will support the participant in pursuing his/her grievance, how the parties shall come together to resolve the grievance (including the use of mediation), the timelines for resolving the

grievance and that the agency director considers the matter if the grievance cannot be resolved at a lower level. An agency is required to maintain documentation of grievances/complaints received and the resolution thereof. An agency shall provide information on its grievance/complaint procedure at the time a participant is enrolled into the waiver and anytime the participant indicates dissatisfaction with some aspect of the services and supports provided. Such information also states that the use of the grievance/complaint procedures is not a pre-requisite or substitute for the Medicaid Fair Hearing process specified in Appendix F 1. Participants have access to both processes.

Participants or his/her representatives may file a grievance with the Department via telephone, US mail or email. The Department has written procedures for addressing grievances/complaints regarding services and supports provided in the intellectual and developmental disabilities services system (DDD Quality Management Manual June 2007). These procedures specify that the Department staff are to determine the level of involvement of state staff in resolving complaints including, where indicated, direct complaint investigation by the Department staff and requirements for documentation of results in the Department complaint log. All complaints received via voicemail or e-mail are to be responded to within one business day. Primary involvement by the Department staff in resolving the complaint is generally only implemented when local efforts to resolve the complaint have failed, or if the complainant has a valid reason for not contacting the local agency (e.g., previous efforts to resolve similar complaints have failed, complaint involves a manager at the agency, fear of retaliation, etc.) Timelines for resolving the complaint are to be commensurate with the seriousness of the complaint (e.g., a complaint regarding a health and welfare issue shall be resolved immediately, complaints regarding agency meal menu selection procedures should be resolved promptly, etc.). The Department staff are responsible for follow-up with the complainant regarding resolution of the complaint and for documenting the complaint and its resolution in the Department's Complaint Log. The Department staff are also responsible for maintaining a written record of all complaints investigated by the Department Staff.

Appendix G: Participant Safeguards

Appendix G-1: Response to Critical Events or Incidents

- a. **Critical Event or Incident Reporting and Management Process.** Indicate whether the State operates Critical Event or Incident Reporting and Management Process that enables the State to collect information on sentinel events occurring in the waiver program. *Select one:*

- Yes. The State operates a Critical Event or Incident Reporting and Management Process** (complete Items b through e)
- No. This Appendix does not apply** (do not complete Items b through e)
If the State does not operate a Critical Event or Incident Reporting and Management Process, describe the process that the State uses to elicit information on the health and welfare of individuals served through the program.

- b. **State Critical Event or Incident Reporting Requirements.** Specify the types of critical events or incidents (including alleged abuse, neglect and exploitation) that the State requires to be reported for review and follow-up action by an appropriate authority, the individuals and/or entities that are required to report such events and incidents and the timelines for reporting. State laws, regulations, and policies that are referenced are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Reporting to Law Enforcement and Adult Protection Services: All Program Approved Service Agencies (PASA) and Community Centered Boards (CCB) are required to report any incident in which a crime may have been committed to local law enforcement pursuant to Title 18-8-115, C.R.S. (Colorado Criminal Code -Duty To Report A Crime). The PASA and CCB also shall report any suspected incidents of abuse, neglect or self-neglect to county departments of social services adult protection units pursuant to Title 26-3.1-101, C.R.S. (At-Risk Adult Statute. Requirements for such reporting are included in DHS/DDD Rules located at 2 CCR 503-1 16.580 C.

Provider Reporting: The Department of Health Care and Policy Financing (the Department) requires all PASAs to report specific types of incidents to the CCB immediately upon detection via telephone, e-mail or facsimile but no more than 24 hours after the incident occurrence. These incidents include allegations of mistreatment, abuse, neglect and exploitation, medical crises requiring emergency treatment, death, victimization as a result of a serious crime,

alleged perpetration of a serious crime and missing persons. Requirements for such reporting are located at 2 CCR 503-1 16.580. Subsequent to initial reporting, the agency must submit a written incident report to the CCB within 24 hours of discovery of the incident.

CCB Reporting: The Department operates a web-based critical incident reporting system and requires all CCBs to report a specific class of incidents, termed critical incidents, to the Department, as soon as possible after discovering the incident but no later than noon of the next business day. Critical incidents that require such reporting include allegations of mistreatment, abuse, neglect and exploitation that involve injury, death, adverse medical outcome, crime committed against a participant or by a participant, exploitation in excess of \$300, police involvement, and allegations identified through trend analysis of incident data (e.g., pattern of suspicious bruising, multiple medication errors, etc.) Critical incidents are reported to the Department via the web-based Critical Incident Reporting System (CIRS) through a secure web portal. CCBs and waiver service providers may also fax a critical incident report to the Department when necessary. The definitions of critical incident categories are available in the Quick Guide to Critical Incidents (May 2007).

Licensed Community Group Home Reporting: All PASAs operating group homes licensed by the Colorado Department of Public Health and Environment (CDPHE) are required to report a specific class of incidents through the CDPHE Occurrence Reporting Program no later than the end of the next business day after discovery. A list and definition of critical incidents that must be reported to DPHE through the Occurrence Reporting Program are included in the Occurrence Reporting Manual (Amended August 2011) and include the following types of incidents: Physical abuse, sexual abuse, verbal abuse, neglect, brain injuries, burns, death, diverted drugs, life threatening complications due to anesthesia, transfusions, malfunction or misuse of medical equipment, misappropriation of resident property, missing persons and spinal cord injuries.

- c. Participant Training and Education.** Describe how training and/or information is provided to participants (and/or families or legal representatives, as appropriate) concerning protections from abuse, neglect, and exploitation, including how participants (and/or families or legal representatives, as appropriate) can notify appropriate authorities or entities when the participant may have experienced abuse, neglect or exploitation.

The Case Management Agency (CMA) provides information about mistreatment, abuse, neglect and exploitation to the participants, guardians, involved family members and authorized representatives at initial enrollment and annually thereafter. This will include information on the right to be free from mistreatment, abuse, neglect and exploitation, how to recognize signs of mistreatment, abuse, neglect and exploitation, and how to report mistreatment, abuse, neglect and exploitation.

Additionally, the information will include the requirements of service provider agencies and Targeted Case Management agencies for detecting and follow-up to suspicions and allegations of mistreatment, abuse, neglect and exploitation.

The Service Plan identifies concerns about abuse, neglect, mistreatment and exploitation that were identified in the participant's level of care assessment. The intellectual and developmental disabilities section of the Service Plan has data fields to document the participant's response to whether he/she feels safe in the home and whether he/she would like to learn self-advocacy skills. When requested by the participant and/or guardian, individual services and support plans can be developed teach the participant how to protect him/herself to prevent and report abuse, neglect, mistreatment and exploitation.

- d. Responsibility for Review of and Response to Critical Events or Incidents.** Specify the entity (or entities) that receives reports of critical events or incidents specified in item G-1-a, the methods that are employed to evaluate such reports, and the processes and time-frames for responding to critical events or incidents, including conducting investigations.

Monitoring: Community Centered Boards (CCB) and Program Approved Service Agencies (PASA) monitor services (e.g., incident reports, anecdotal data, interview, etc.) and are required to identify and report all critical incidents. The Department of Health Care and Policy Financing (The Department) identifies incidents of noncompliance through Program Quality on-site surveys, stakeholder complaints and review of the critical incident reporting system.

Response to Critical Incidents Reportable To Law Enforcement and Adult Protection: In general, all investigations by law enforcement agencies and county departments of Adult Protective Services (APS) take precedence over investigations conducted by the Department and/or Case Management Agencies (CMA). Such critical incidents

include those in which a crime may have been committed against or by a waiver participant, and allegations of abuse, neglect or self-neglect of a waiver participant. However, when law enforcement or county APS has determined that additional follow-up to a reported critical incident under the agency's purview does not require follow-up or investigation by law enforcement or county APS, the CMA agency is responsible for follow-up action. Where appropriate, the CMA agency must conduct an investigation on any questions not resolved by a law enforcement or county APS investigation (e.g., provider training, program management supervision, etc.).

Response to Critical Incidents by The Department: All mandatory incident reports are reviewed by the Department through the Critical Incident Reporting System (CIRS), further described in Appendix G.1 b. The CCB enters the critical incident report into CIRS. The Department reviews the report and issues a directive to the CCB requesting specific follow-up action. The Department reviews written reports provided by the CCB and PASAs. When necessary the Department may conduct an investigation or on-site review to ensure thorough completion of follow-up by the CCB or PASA. When the Department determines that an investigation by state staff is required the investigation is initiated within 24 hours. The Department determines the need for state level investigation based on:

- 1) The severity of the critical incident (e.g., hospitalization due to pneumonia versus physical abuse resulting in an injury, etc.);
- 2) The critical incident history of the waiver participant; and
- 3) The history of the CCB and PASAs regarding reporting and response to critical incidents.

Additionally, the Department conducts or closely monitors those investigations completed by the Community Centered Board in which there may be a direct conflict of interest when the investigating party is, or is part of, the investigated party. The Department reviews all complete, written critical incident and follow up investigation reports, in the event of abuse, neglect, or exploitation and if the incident involves staff or contractors of a PASA operated by the CCB providing case management services to the participant. This is to ensure the investigation is thorough, conclusions are based upon evidence, and that all investigative questions are addressed. Timelines for completion of follow-up and/or investigation of critical incidents depend upon the severity and complexity of the incident, but are generally within 30 days of the critical incident, unless a good cause for a delay exists (e.g., awaiting investigation by law enforcement, lack of access to witnesses or the victim for interviews, etc.). Investigations completed by the Department are conducted in accordance with the requirements and standards specified in The Investigations Manual (October 2006) and within the recommended standards of practice specified in the Conducting Serious Incident Investigations (2003) manual developed by Labor Relations Alternatives, Inc.

Response to Critical Incidents by CCBs: CCBs are to ensure the health and safety of waiver participants in all critical incidents and to complete follow-up actions to prevent future critical incidents. CCBs are required to investigate all allegations of mistreatment, abuse, neglect and exploitation pursuant to DHS/DDD Rule 2 CCR 503-16.580. All investigations completed by CCBs are to comply with the requirements and standards specified in The Investigations Manual (October 2006) and within the recommended standards of practice specified in the Conducting Serious Incident Investigations (2003) manual developed by Labor Relations Alternatives, Inc. The local Human Rights Committee (HRC) reviews all written investigation reports and, where appropriate, issues recommendations for follow-up actions by the provider agency and or the CCB.

Notification of Outcomes of Investigations: All investigations completed by the Department are documented in a written investigation report. When the target of the investigation is a staff person/host home provider or a PASA to which the allegations are against, the written investigation report is not shared with the target(s) of the investigation. When the CCB is not the target of the investigation, a summary is provided to inform them whether the allegation was substantiated, and any recommendations or directives including deficiencies requiring plans of correction. The Department will notify the participant, legal representative and/or his/her guardian of the findings of the investigation and any follow-up action required, within 5 working days of completing the written investigation report. Investigators are encouraged to keep participants, authorized representatives and guardians advised of the progress of the investigation, and to assist providers with putting victim supports into place.

Summary information regarding the findings and recommendations of all investigations are made available to PASAs, waiver participants, authorized representatives and/or guardians within five (5) days of local HRC review of the investigation. The information may be shared with the PASA prior to HRC review to prevent future incidents, address quality of care issues, or to provide victim supports.

Practices regarding notification of the outcomes of investigations completed by local law enforcement and child protective services agencies are under the purview of those agencies. Typically those agencies provide standard information on the outcomes of the investigation to victims of abuse, neglect or exploitation. Upon completion of the investigation the CCBs will provide verbal and written information to the participant, and where appropriate guardian or authorized representatives, on the outcomes of the investigation. PASAs are also notified of the outcome of the investigation and, where appropriate, recommendations or directives to prevent future incidents and to provide support to the participant. PASAs are also expected to provide documentation of follow-up action to the investigation to the CCB for review and approval by the local HRC.

- e. Responsibility for Oversight of Critical Incidents and Events.** Identify the State agency (or agencies) responsible for overseeing the reporting of and response to critical incidents or events that affect waiver participants, how this oversight is conducted, and how frequently.

Ongoing oversight of critical incidents is the responsibility of the Department of Health Care and Policy Financing (the Department). The Department reviews and evaluates each reported critical incident as soon as possible but no later than noon the next business day. Data on the total and type of critical incidents by service type, provider and Community Centered Board (CCB) are reviewed monthly by the Department to identify incident trends, problematic practices, and to follow-up with specific provider and/or CCBs. Reviews are conducted of any participant who has had more than one incident in 30 days, more than three incidents in six months, and more than five incidents in 12 months. All current sentinel events are reviewed during the monthly Incident Review Team (IRT) meetings to determine if the Department needs to take additional follow-up action or if additional directives need to be issued to service provider or CCBs.

Program Quality On-site Surveys: The Department conducts on-site regulatory surveys of incident management practices of Program Approved Service Agencies (PASA) and CCBs. Program Quality on-site surveys are completed of PASAs at least every three years. Administrative review of CCBs will be conducted on an annual basis, as specified in the Global QIS.

Appendix G: Participant Safeguards

Appendix G-2: Safeguards Concerning Restraints and Restrictive Interventions (1 of 3)

- a. Use of Restraints.** *(Select one): (For waiver actions submitted before March 2014, responses in Appendix G-2-a will display information for both restraints and seclusion. For most waiver actions submitted after March 2014, responses regarding seclusion appear in Appendix G-2-c.)*

- The State does not permit or prohibits the use of restraints**

Specify the State agency (or agencies) responsible for detecting the unauthorized use of restraints and how this oversight is conducted and its frequency:

- The use of restraints is permitted during the course of the delivery of waiver services.** Complete Items G-2-a-i and G-2-a-ii.

- i. Safeguards Concerning the Use of Restraints.** Specify the safeguards that the State has established concerning the use of each type of restraint (i.e., personal restraints, drugs used as restraints, mechanical restraints). State laws, regulations, and policies that are referenced are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Seclusion: State law Title 27-10.5-115 (5) C.R.S. prohibits the use of seclusion. Monitoring by case managers, investigation of complaints made to Case Management Agencies (CMA) and the Department of Health Care and Policy Financing (the Department), and on-site program quality surveys conducted by the Department are used to detect the illegal use of seclusion and to prevent any future use of seclusion by a provider agency.

Restraints: Use of physical, mechanical and chemical restraints are not prohibited in state statutes or

policies. However, state law Title 27-10.5-115 CRS prohibits the use of certain mechanical devices (e.g., posey vests, strait jackets, wrist and ankle restraints) and places specific restrictions on the use of physical and mechanical restraints. State law Title 26-20 CRS provides additional prohibitions and restrictions on the use of restraints.

Restraints may be used only in an emergency, after alternative procedures have been attempted and failed, and to protect the participant and others from injury. An "emergency" is defined as a serious, probable, imminent threat of bodily harm to self or others where there is the present ability to effect such bodily harm. Only trained Program Approved Service Agency (PASA) direct care service providers may use mechanical or physical restraints. PASAs are to use alternative methods of positive behavior support (e.g., de-escalation techniques, positive reinforcement, verbal counseling, etc.) and/or the least restrictive alternative to bring the participant's behavior into control prior to the use of mechanical or physical restraints. PASAs and Community Centered Boards (CCBs) must ensure that all direct care service providers are trained in the use of restraints prior to use of restraint utilizing an approved technique. Approved techniques involve the use of positive behavioral interventions (e.g., de-escalation, redirection, and blocking techniques) and/or the least restrictive alternative to bring the participant's behavior into control prior to the use of mechanical or physical restraints.

Direct care service providers must be trained in general positive behavioral supports and in service and supports specific to individuals for which services are provided (e.g., Individual Service and Support Plans to address behavior and individual's Safety Control Procedure). In addition, the PASA and CCB must have policies and procedures specific to the use of emergency control procedures (i.e., unanticipated use of restraint) and should include positive behavioral interventions in such procedures.

Requirements and safeguards for the use of mechanical and physical restraints are specified in DHS/DDD Rules located at 2 CCR 503-1 16.530 and 16.540, which also require the following:

The individual shall be released from physical or mechanical restraint as soon as the emergency condition no longer exists.

Physical or mechanical restraint cannot be a part of an Individual Service and Support Plan, as a substitute for behavior programming, and only can be used in accordance with rules and regulations.

No physical or mechanical restraint of a person receiving services shall place excess pressure on the chest or back of that person or inhibit or impede the person's ability to breathe.

During physical restraint, the person's breathing and circulation must be monitored to ensure that these are not compromised.

Each CCB and PASA must have written policies and procedures on the use of physical restraint exceeding 15 minutes. Such policies and procedures must allow for physical restraint exceeding 15 minutes only when absolutely necessary for safety reasons and provide for backup by appropriate professional and/or direct care service providers.

Relief periods of, at a minimum, 10 minutes every hour must be provided to a person in mechanical restraint, except when the person is sleeping. A written record of relief periods must be maintained.

A person placed in a mechanical restraint must be monitored at least every 15 minutes by direct care service providers trained in the use of mechanical restraint to ensure that the person's physical needs are met and the person's circulation is not restricted or airway obstructed. A written record of such monitoring must be maintained.

The use of restraints in a prone position is prohibited.

Mechanical restraints used for medical purposes following a medical procedure or injury must be authorized by a physician's order that must be renewed every 24 hours. Other requirements applicable to mechanical restraint also apply. Mechanical or physical restraints used for a diagnostic or other medical procedures conducted under the control of the agency (e.g., drawing blood by an agency nurse) must be dually authorized by a licensed medical professional and agency administrator, and its use documented

in the participant's record.

Monitoring: CCB and PASA staff and direct care service providers are responsible for monitoring incident reports to identify when restraints are not used in accordance with statutory and regulatory requirements. Use of restraints not conforming to those requirements meets the definition of abuse (unreasonable restraint), is required to be reported as an allegation of abuse, and is subject to the investigation of abuse requirements specified in DHS/DDD Rule 2-CCR 503-1 16.580. The use of physical, mechanical and chemical restraints is reviewed by a local Human Rights Committee, pursuant to DHS/DDD Rule 2-CCR 503-1 16.550 I, either prior to the planned use of restraints or after each incident in which restraint was used.

Emergency Control Procedures: Emergency Control Procedures are defined as the unanticipated use of a restrictive procedure or restraint in order to keep the participant and others safe. Each PASA is required to have written policies on the use of Emergency Control Procedures, the types of procedures that may be used, and requirements for direct care service provider training. Behaviors requiring Emergency Control Procedures are those that are infrequent and unpredictable. Emergency Control Procedures may not be employed as punishment, for the convenience of direct care service providers, or as a substitute for services, supports or instruction.

Within 24 hours after the use of an Emergency Control Procedure, the responsible direct support service provider must file a written incident report. The incident report must include the following information:

- 1) A description of the Emergency Control Procedure employed, including beginning and ending times;
- 2) An explanation of why the procedure was judged necessary; and,
- 3) An assessment of the likelihood that the behavior that prompted the use of the Emergency Control Procedure will recur.

Within three days after use of an Emergency Control Procedure, the CCB/case manager, guardian, and authorized representative if within the scope of his or her duties, must be notified of the use of the mechanical or physical restraint.

Safety Control Procedure: Safety Control Procedure is defined as a written plan describing what procedures will be used to address emergencies that are anticipated and stating that physical or mechanical restraints are to be used to ensure safety of the participant or others when previously exhibited behavior is likely to occur again. The use of Safety Control Procedures must comply with the following:

Each CCB and PASA must have written policies on the use of Safety Control Procedures, the types of procedures that may be used, and requirements for staff training. When a Safety Control Procedure is used, the PASA must file an incident report within three days with the CCB/case manager for each use of a Safety Control Procedure. If the Safety Control Procedure is used more than three times within the previous 30 days, the participant's interdisciplinary team must meet to review the situation and to endorse the current plans or to prepare other strategies.

Chemical restraints may be used only in conformance with the requirements of state law Title 26 Section 20 CRS, only in an emergency and cannot be ordered or used on a PRN basis. Only a licensed physician that has directly observed the emergency can prescribe chemical restraints or he/she may order the use of the medication for an emergency via telephone if a licensed registered nurse has directly observed the participant and determined that an emergency exists. The licensed registered nurse must transcribe and sign the order at the time the order is received.

Subsequent to the administration of the chemical restraint, the physician or licensed registered nurse must observe the effects of the medication and record the effects in the record of the participant.

Within 24 hours, the responsible PASA direct care service provider must file a written incident report documenting the use of the chemical restraint with the CCB/case manager.

Training Requirements: All direct care service providers must receive training on the use of restraints, Emergency Control Procedures, and Safety Control Procedures prior to having unsupervised contact with waiver participants. Additionally, direct care service providers responsible for the use of restraints must receive specific training on the emergency procedures to be used with participants under their care.

- ii. **State Oversight Responsibility.** Specify the State agency (or agencies) responsible for overseeing the use of restraints and ensuring that State safeguards concerning their use are followed and how such oversight is conducted and its frequency:

State oversight of the use of restraints and seclusion is the responsibility of the Department of Health Care and Policy Financing (the Department). Such oversight is accomplished through the operation of the Critical Incident Reporting System (CIRS), quarterly review of Community Centered Board (CCB) incident data and Program Quality on-site surveys of Case Management Agencies (CMA) and Program Approved Service Agencies (PASA).

Critical Incident Reporting System (CIRS) Monitoring: The web-based CIRS system operated by the Department includes a specific data field for recording if any critical incident involved the use of restraints. Therefore, any use of restraint in an allegation of serious abuse, medical crisis (i.e. needing emergency medical treatment), crime against a person or death is reported immediately to the Department. Such incidents receive additional scrutiny by the Department staff that includes review of the original written incident report to ensure restraint was used in compliance with statutory and regulatory requirements. The CIRS monitoring operates on a daily/continuous basis.

Quarterly Data Review of CCB Incident Data: CCBs are required to provide a data summary of all incident reports and complaints received by case managers on a quarterly basis. Reportable incidents that are included in that summary are data on the use of restraints. As described in Appendix H.1.d., the Department's Incident Response Team (IRT) completes the quarterly review of CCB incident data to identify trends for PASAs and, where indicated, individual participants. Outcomes of the IRT reviews of quarterly data include action items for additional follow-up in the form of additional data collection and analysis, remediation and quality improvement plans. IRT meetings and reviews of CCB incident data are completed on a quarterly basis.

Program Quality On-site Surveys: The Department conducts on-site regulatory surveys of PASAs and CCBs that include a review of the agency's incident management practices, compliance with standards for incident reporting and review, and data analysis practices. Such surveys include a specific review of written incident reports documenting the use of restraints to ensure such reports contain the information required by DHS/DDD rule 2 CCR 503-1 16.530 and 16.540 and that restraints are used only within the requirements specified in DHS/DDD rule 2 CCR 503-1 16.500 et seq. The Department's on-site regulatory survey of PASAs also includes a specific review of the use of restrictive procedures (e.g., time-out, response-cost programs, etc.) to ensure the PASA's practices comply with the statutory and regulatory requirements specified in state law Title 27-10.5 CRS and DHS/DD rule 2 CCR 503-1 16.530 (e.g., granting of informed consent for the use of the restrictive procedures, behavior assessments, written programs, direct care service providers training, etc.). Additionally, on-site surveys of CCBs include a specific review of the local HRC review activities, the composition of the participant's interdisciplinary team, and investigation of allegations of abuse related to unreasonable restraint. When non-compliant use of restrictive procedures, restraints, or any use of seclusion is detected, deficiencies are cited and the responsible agency is required to submit a plan of correction.

Seclusion: As noted above, the use of seclusion is specifically prohibited by state law Title 27-10.5 CRS. The oversight mechanisms described above in G.1.c. are employed when an incident involving seclusion is detected.

Waiver specific performance measures included in the Quality Improvement Strategy (QIS) regarding the use of restraints includes the "Number and percent of critical incident reports, by incident type, involving the use of restraints" and the "Number and percent of waiver providers reviewed that consistently met requirements for use of physical or mechanical restraints". Please see the Performance Measure section of this application for additional information. Please note that the review of these waiver specific performance measures will be subject to the same remediation, data aggregation, review and quality improvement processes specified in the Global QIS.

Appendix G: Participant Safeguards

Appendix G-2: Safeguards Concerning Restraints and Restrictive Interventions (2 of 3)

b. Use of Restrictive Interventions.*(Select one):*

- The State does not permit or prohibits the use of restrictive interventions**

Specify the State agency (or agencies) responsible for detecting the unauthorized use of restrictive interventions and how this oversight is conducted and its frequency:

- The use of restrictive interventions is permitted during the course of the delivery of waiver services**
Complete Items G-2-b-i and G-2-b-ii.

- i. Safeguards Concerning the Use of Restrictive Interventions.** Specify the safeguards that the State has in effect concerning the use of interventions that restrict participant movement, participant access to other individuals, locations or activities, restrict participant rights or employ aversive methods (not including restraints or seclusion) to modify behavior. State laws, regulations, and policies referenced in the specification are available to CMS upon request through the Medicaid agency or the operating agency.

The use of aversive or noxious stimuli are specifically prohibited by state law Title 27-10.5 115 CRS. Restrictive procedures may be used only when alternative non-restrictive behavior programs have been proven to be ineffective in changing the behavior. Additionally, a Developmental Disabilities Professional having specific knowledge and skills to develop and implement positive behavioral intervention strategies must supervise behavior change programs using restrictive procedures. Restraints may not be used as part of a behavior plan and can only be used as part of an Emergency or Safety Control Procedure, as described in G.2.a.i.

2 CCR 503-1 16.120 defines a Restrictive Procedures as "any of the following when the intent or plan is to bring the person's behavior into compliance: A. Limitations of an individual's movement or activity against his or her wishes; or, B. Interference with an individual's ability to acquire and/or retain rewarding items or engage in valued experiences". Additionally, this rule defines Challenging Behavior as "Behavior that puts the person at risk of exclusion from typical community settings, community services and supports, or presents a risk to the health and safety of the person or others or a significant risk to property".

2-CCR 503-1 16.520 provides specific requirements anytime a Restrictive Procedure is to be used as part of an individual service and support plan (ISSP).

The rights of participants may be removed or suspended only in accordance with state law Title 27-10.5 and Department rules. A suspension of rights is authorized under the two following processes:

Legal Imposition of Disability: Pursuant to state law Title 27-10.5-110 any individual, including a case manager for a waiver participant, may petition the district court to issue an imposition of legal disability to remove a participant's legal right. Articles of this state law provide specific requirements for when such an imposition may be granted and that the imposition must be reviewed by the court every six months. All actions to remove a legal right require a court order.

Suspension of Rights: Pursuant to state law Title 27-10.5-112 the rights of a person may be suspended only to protect the person receiving services from endangering such person, others, or property. Such rights may be suspended only by a Developmental Disabilities Professional, with subsequent review by the interdisciplinary team (IDT) and by the local Human Rights Committee (HRC) to ensure the suspension which will promote the least restriction on the person's rights.

Safeguards in place to protect participant's rights are included in 2 CCR 503-1 16.311 and include the

following:

All participants, guardians and authorized representatives must be provided a written and verbal explanation of the participant's rights at the time the person is determined eligible to receive developmental disability services, at the time of enrollment, and when substantive changes to services and supports are considered through the Service Plan development process. The information must be provided in an easy to understand format and in the participant's native language, or through other modes of communication as may be necessary to enhance understanding. Community Centered Board (CCB) and Program Approved Service Agencies (PASA) are required to provide assistance and ongoing instruction to participants in exercising their rights. No participant, his/her family members, guardian or authorized representatives, may be retaliated against in their receipt of services or supports or otherwise as a result of attempts to advocate on their own behalf. Direct care service providers are required to successfully complete training on and be knowledgeable of participant's rights and the procedural safeguards for protecting those rights.

When suspension of a participant's rights is under consideration, the rights must be specifically explained to the individual, with written notice of the proposed suspension given to the participant, and when appropriate his/her guardian.

At the time a right is suspended, such action shall be referred to the local HRC for review and recommendation. This review must include an opportunity for the participant, guardian or authorized representative to present relevant information to the local HRC. If suspended, the suspension is documented in the participant's Service Plan. The participant's Service Plan must specify the services and supports required in order to assist the person to the point that suspension of rights is no longer needed.

When a right has been suspended, the continuing need for such suspension must be reviewed by the participant's IDT at a frequency decided by the team, but not less than every six months. The review must include the original reason for suspension, the participant's current circumstances, success or failure of programmatic intervention, and the need for continued suspension or modification. Affected rights must be restored as soon as circumstances justify. Case managers are responsible for monitoring that restrictive procedures and a suspension of rights are used only in compliance with these requirements. Additionally, local HRCs are responsible to ensure restrictive procedures and procedures to suspend rights are used only in compliance with the requirements of state law and Department rules.

Safeguards for the Use of Restrictive Procedures- When a PASA and IDT recommend or plan to use a restrictive procedure to change a participant's challenging behavior the provider agency and IDT must:

- a) Complete a comprehensive review of the participant's life situation,
- b) Complete a functional analysis of the participant's challenging behavior,
- c) Prepare a written ISSP with specific information defined in DHS/DDD rule 2-CCR 503-1 16.520 3, and
- d) Obtain the informed consent of the participant, his/her guardian for the use of the restrictive procedure.

Documentation Requirements: The use of restrictive procedures must be included in the participant's Service Plan or Service Plan addendum. Copies of the comprehensive life review, functional analysis assessment, written ISSP and data documenting the use of the restrictive procedures must be maintained in the participant's records. Additionally, the CCB is responsible for providing the local HRC with copies of all pertinent documents and data for the HRC to complete its review, and must maintain documentation of the HRC's review and recommendations.

Direct Care Service Provider Requirements: Direct care service providers are required to be trained specifically on implementation of the ISSP with a restrictive procedure prior to its use. Documentation of training and a signed assurance that the direct care service provider has demonstrated competence in implementation of the ISSP with a restrictive procedure must be included on the written ISSP. (Direct

care service providers responsible for supervising an ISSP with restrictive procedures and for implementing a suspension of rights must meet the qualifications of a Developmental Disabilities Professional, defined at in DHS/DDD rule 2-CCR 503-1 16.520 as person who has, at least, a Bachelors Degree and a minimum of two years experience in the field of developmental disabilities or a person with at least five years of experience in the field of developmental disabilities with competency in the following areas:

- a) Understanding of civil, legal and human rights;
- b) Understanding of the theory and practice of positive and non-aversive behavioral intervention strategies;
- c) Understanding of the theory and practice of non-violent crisis and behavioral intervention strategies.

ii. State Oversight Responsibility. Specify the State agency (or agencies) responsible for monitoring and overseeing the use of restrictive interventions and how this oversight is conducted and its frequency:

State oversight of the use of restrictive interventions is the responsibility of the Department of Health Care and Policy Financing (The Department). Program Quality staff provide oversight by conducting on-site surveys of Community Centered Boards (CCB) and Program Approved Service Agencies (PASA) and by receipt and review of complaints regarding services and supports.

Program Quality On-site Surveys: On-site regulatory surveys of all PASAs includes a review of the agency's implementation of services and support to address needs identified in participants' service plans, including the Individual Services and Supports Plan (ISSP) development process and practices, and the use of restrictive interventions. Such surveys include a specific review of:

- a) written ISSPs with restrictive procedures;
- b) data indicating the implementation/outcomes of the ISSP with restrictive procedures;
- c) the qualifications of direct support service providers implementing and supervising the ISSP with restrictive procedures; and d) review of the success of the restrictive intervention. On-site surveys also review the suspension of rights of participants to ensure the suspension is allowable and that due process requirements required by rule are consistently implemented, including documentation of review by the Human Rights Committee (HRC) of all ISSPs with restrictive procedures. Additionally, on-site surveys of CCBs include a specific examination of HRC reviews of the PASA's use of restrictive interventions, review of the restrictive intervention, and Service Plan activities of the participant's IDT.

Program Quality on-site surveys are completed of PASAs at least every three years. Administrative review of CCBs will be conducted on an annual basis, as specified in the Global Quality Improvement Strategy (QIS).

Complaints Regarding Service and Supports: Program Quality staff receive complaints directly from participants, guardians, authorized representatives and case managers regarding services and supports provided by PASAs. Complaints regarding the non-compliant use of restrictive interventions or rights suspensions are documented in the Complaint Log and receive follow-up action. Additionally, the Department receives quarterly complaint data from each CCB that includes any reported complaints regarding services and supports, including the non-compliant use of restrictive interventions and rights suspensions.

Appendix G: Participant Safeguards

Appendix G-2: Safeguards Concerning Restraints and Restrictive Interventions (3 of 3)

- c. Use of Seclusion.** *(Select one): (This section will be blank for waivers submitted before Appendix G-2-c was added to WMS in March 2014, and responses for seclusion will display in Appendix G-2-a combined with information on restraints.)*

- The State does not permit or prohibits the use of seclusion**

Specify the State agency (or agencies) responsible for detecting the unauthorized use of seclusion and how this oversight is conducted and its frequency:

- The use of seclusion is permitted during the course of the delivery of waiver services.** Complete Items G-2-c-i and G-2-c-ii.

- i. Safeguards Concerning the Use of Seclusion.** Specify the safeguards that the State has established concerning the use of each type of seclusion. State laws, regulations, and policies that are referenced are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

- ii. State Oversight Responsibility.** Specify the State agency (or agencies) responsible for overseeing the use of seclusion and ensuring that State safeguards concerning their use are followed and how such oversight is conducted and its frequency:

Appendix G: Participant Safeguards

Appendix G-3: Medication Management and Administration (1 of 2)

This Appendix must be completed when waiver services are furnished to participants who are served in licensed or unlicensed living arrangements where a provider has round-the-clock responsibility for the health and welfare of residents. The Appendix does not need to be completed when waiver participants are served exclusively in their own personal residences or in the home of a family member.

- a. Applicability.** Select one:

- No. This Appendix is not applicable** (do not complete the remaining items)
- Yes. This Appendix applies** (complete the remaining items)

- b. Medication Management and Follow-Up**

- i. Responsibility.** Specify the entity (or entities) that have ongoing responsibility for monitoring participant medication regimens, the methods for conducting monitoring, and the frequency of monitoring.

Program Approved Service Agencies (PASA) are responsible for ongoing medication management and follow-up. Requirements for direct support service provider training, assessment, administration, documentation and monitoring are set out at included in rule at 2 CCR 503-1 16.623. Monitoring the use of medications, including psychoactive medications, are the responsibility of case managers/Community Centered Boards (CCB).

Monitoring: On-site monitoring by PASAs of the provision of services and supports, including medication administration, is required by 2 CCR 503-1 16.662. The frequency of monitoring for medication management is commensurate with the level of complexity of the participant's medication regimen. Additionally, case managers monitor to ensure that the participant is receives his/her medications in conformance with the physician's orders for the medication. Monitoring methods include inspecting medications for labeling, safe storage, completing pill counts, reviewing and reconciling the medication administration records, and interviews with direct support service providers and participants.

Psychoactive Medication: When PASA direct care service providers assist participants in the administration

of medications to change or modify a participant's behavior or to treat his/her psychiatric symptoms the agency is subject to additional requirements. Specifically, the participant's Service Plan must document the use of psychoactive medications and the agency staff must document the effects of the medication. The participant's case manager is responsible for monitoring that such required actions are completed. When the PASA or case manager have concerns about the participant's use of psychoactive medications the service provider is required to make a referral to the local Human Rights Committee.

- ii. **Methods of State Oversight and Follow-Up.** Describe: (a) the method(s) that the State uses to ensure that participant medications are managed appropriately, including: (a) the identification of potentially harmful practices (e.g., the concurrent use of contraindicated medications); (b) the method(s) for following up on potentially harmful practices; and, (c) the State agency (or agencies) that is responsible for follow-up and oversight.

The Department of Health Care and Policy Financing (the Department) is responsible for state oversight of medication management. Program Quality staff conduct on-site surveys of service provider agencies. Specifically, Program Approved Service Agency (PASA) practices regarding the use of psychoactive medications are reviewed to ensure that such medications are only prescribed subsequent to a psychiatric evaluation recommending the use of the medication. Program Quality on-site surveys are completed of PASAs at least every three years. When the use of psychoactive medications in a manner that does not comply with requirements is discovered, deficiencies are cited and the agency is required to submit a plan of correction.

Appendix G: Participant Safeguards

Appendix G-3: Medication Management and Administration (2 of 2)

c. Medication Administration by Waiver Providers

i. Provider Administration of Medications. *Select one:*

- Not applicable.** *(do not complete the remaining items)*
- Waiver providers are responsible for the administration of medications to waiver participants who cannot self-administer and/or have responsibility to oversee participant self-administration of medications.** *(complete the remaining items)*

- ii. **State Policy.** Summarize the State policies that apply to the administration of medications by waiver providers or waiver provider responsibilities when participants self-administer medications, including (if applicable) policies concerning medication administration by non-medical waiver provider personnel. State laws, regulations, and policies referenced in the specification are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Medications may be administered by Program Approved Service Agency (PASA) direct care service providers when done in conformance with the requirements of DHS/DDD rule 2 CCR 503-1 16.623 D. The following requirements must be met when medications are administered by direct care service providers:

Assessment: PASAs are required to assess each participant's need for support in medication management and administration. PASAs are required to provide sufficient support to the participant to ensure his/her safe use of medications.

Staff Administration: Unless the assessment indicates that the participant is independent in administering his/her medications, the PASA must provide direct care service providers who are legally authorized to administer medications. If the direct care service provider is non-licensed, he/she must have passed a medication administration training course and competency test approved by the Department of Public Health and Environment. A physician or dentist must prescribe all medications administered by direct support service providers. When medications are administered to a participant, the PASA must ensure that a written record of medication administration is maintained, including time and amount of medication taken by the person receiving services.

Overseeing Self-Administration: When assessment results indicate that the participant is capable of safely

self-administering his/her medications and does not require monitoring each time medication is taken, the PASA must provide sufficient, at minimum quarterly, monitoring or review of medications to determine that medications are taken correctly.

iii. Medication Error Reporting.*Select one of the following:*

- Providers that are responsible for medication administration are required to both record and report medication errors to a State agency (or agencies).**

Complete the following three items:

- (a) Specify State agency (or agencies) to which errors are reported:

Medication errors meeting the criteria of a critical incident are reported to the Department of Health Care and Policy Financing (the Department) through the Critical Incident Reporting System (CIRS).

- (b) Specify the types of medication errors that providers are required to *record*:

Medication errors must be recorded anytime an error was made in the dose, route, time, medication provided, or missed medication. Additionally, direct support service providers are required to complete a written incident report of any medication errors (including those not meeting the critical incident criteria), which must be reviewed by the Program Approved Service Agency and the participant's case manager.

- (c) Specify the types of medication errors that providers must *report* to the State:

Medication errors reported in the Critical Incident Reporting System (CIRS) are those resulting in an

- 1) Adverse health outcome, a medical crisis;
- 2) Death;
- 3) An allegation of neglect or abuse that results in an adverse medical/health outcome; or,
- 4) A pattern or trend of medication errors that indicate possible abuse or neglect.

- Providers responsible for medication administration are required to record medication errors but make information about medication errors available only when requested by the State.**

Specify the types of medication errors that providers are required to record:

iv. State Oversight Responsibility. Specify the State agency (or agencies) responsible for monitoring the performance of waiver providers in the administration of medications to waiver participants and how monitoring is performed and its frequency.

The Department of Health Care and Policy Financing (the Department) is responsible for ongoing monitoring the performance of Program Approved Service Agencies (PASA) that administer medications. To identify problems in PASA performance, to support remediation, and to support quality improvement activities, the Department employs the following monitoring methods:

Monitoring Through the Critical Incident Reporting System (CIRS): As identified in Appendix G.3.iii, specific types of medication errors are required to be reported as a critical incident in the web-based CIRS. Such reports are reviewed by the Department staff as soon as possible upon receipt but always before the end of the next business day and as part of monthly IRT meetings. The CIRS allows the Department staff to issue specific directives to the Community Centered Board (CCB) to ensure remediation of identified problems.

Quarterly Data Review of CCB Incident Data- All CCBs are required to provide to the Department a data summary of all incident reports, including incident reports documenting medication errors, received by case managers, on a quarterly basis. Data is reported by PASA, service type (e.g., day habilitation, individual

residential services and supports, etc.), and the number and type of incidents requiring follow-up by a medical professional.

Program Quality On-site Surveys- The Department's on-site regulatory surveys of all PASAs include a review of the agency's medication administration practices. These surveys evaluate the practices of the agency to ensure a) unlicensed direct support service providers have met state requirements for training and certification; b) physician's orders for all medications; c) safe storage of medications; d) appropriate documentation of medication administration, refusals and errors; and e) that participants have a sufficient supply of medications.

Appendix G: Participant Safeguards

Quality Improvement: Health and Welfare

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Health and Welfare

The state demonstrates it has designed and implemented an effective system for assuring waiver participant health and welfare. (For waiver actions submitted before June 1, 2014, this assurance read "The State, on an ongoing basis, identifies, addresses, and seeks to prevent the occurrence of abuse, neglect and exploitation.")

i. Sub-Assurances:

- a. Sub-assurance: The state demonstrates on an ongoing basis that it identifies, addresses and seeks to prevent instances of abuse, neglect, exploitation and unexplained death. (Performance measures in this sub-assurance include all Appendix G performance measures for waiver actions submitted before June 1, 2014.)**

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of critical incidents including Abuse, Neglect and Exploitation (ANE) and Death, in a representative sample reviewed by the Department within required timeframes. Numerator: Number of ANE and Death critical incidents in the sample reviewed by the Department within the required timeframes Denominator: Number of ANE and Death critical incidents within the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Colorado Contracts Management System (CCMS) Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	

		<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- b. *Sub-assurance: The state demonstrates that an incident management system is in place that effectively resolves those incidents and prevents further similar incidents to the extent possible.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of all critical incidents in the representative sample reported within the required timeframe. Numerator: Number of critical incidents in the sample reported within the required timeframe Denominator: Total number of critical incidents reported in the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Colorado Contracts Management System (CCMS)

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input type="checkbox"/>	<input type="checkbox"/>

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:
Number and percent of annual trainings provided to Case Management Agencies (CMAs) and providers on preventative strategies related to identified trends in critical incidents. Numerator: Number of annual trainings provided
Denominator: Total number of annual trainings expected to be provided

Data Source (Select one):

Record reviews, on-site

If 'Other' is selected, specify:

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>

	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>
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Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>

c. *Sub-assurance: The state policies and procedures for the use or prohibition of restrictive interventions (including restraints and seclusion) are followed.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of critical incidents in a representative sample involving restrictive interventions that are reviewed by the Department. Numerator: Number of critical incidents in the sample involving restrictive interventions reviewed by the Department Denominator: Total number of critical incidents in the sample involving restrictive interventions

Data Source (Select one):

Other

If 'Other' is selected, specify:

Colorado Contracts Management System (CCMS)

Responsible Party for data		Sampling Approach (check each that applies):
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<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- d. **Sub-assurance:** *The state establishes overall health care standards and monitors those standards based on the responsibility of the service provider as stated in the approved waiver.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The Department uses information entered into the Contracts Management System (CCMS) as the primary method for discovery.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

Issues or problems identified during annual program evaluations will be directed to the Case Management Agency (CMA) administrator or director and reported in the individual agency's annual report of findings. CMAs deficient in completing accurate and required critical incident reports will receive technical assistance and/or training by Department staff. CMAs will be required to provide training and education on the process for reporting abuse, neglect, or exploitation to any participant whose record fails to document this requirement. In some cases, a plan of correction may be required.

In addition to annual data collection and analysis, Department contract managers and program administrators remediate problems as they arise based on the severity of the problem or by nature of the compliance issue. Technical assistance may be provided to the CMA case manager, supervisor or administrator and a confidential report will be documented in the waiver recipient care file when appropriate.

ii. Remediation Data Aggregation

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <div style="border: 1px solid gray; height: 20px; width: 100%;"></div>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify:

Responsible Party(<i>check each that applies</i>):	Frequency of data aggregation and analysis(<i>check each that applies</i>):

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Health and Welfare that are currently non-operational.

No

Yes

Please provide a detailed strategy for assuring Health and Welfare, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix H: Quality Improvement Strategy (1 of 2)

Under §1915(c) of the Social Security Act and 42 CFR §441.302, the approval of an HCBS waiver requires that CMS determine that the State has made satisfactory assurances concerning the protection of participant health and welfare, financial accountability and other elements of waiver operations. Renewal of an existing waiver is contingent upon review by CMS and a finding by CMS that the assurances have been met. By completing the HCBS waiver application, the State specifies how it has designed the waiver’s critical processes, structures and operational features in order to meet these assurances.

- Quality Improvement is a critical operational feature that an organization employs to continually determine whether it operates in accordance with the approved design of its program, meets statutory and regulatory assurances and requirements, achieves desired outcomes, and identifies opportunities for improvement.

CMS recognizes that a state’s waiver Quality Improvement Strategy may vary depending on the nature of the waiver target population, the services offered, and the waiver’s relationship to other public programs, and will extend beyond regulatory requirements. However, for the purpose of this application, the State is expected to have, at the minimum, systems in place to measure and improve its own performance in meeting six specific waiver assurances and requirements.

It may be more efficient and effective for a Quality Improvement Strategy to span multiple waivers and other long-term care services. CMS recognizes the value of this approach and will ask the state to identify other waiver programs and long-term care services that are addressed in the Quality Improvement Strategy.

Quality Improvement Strategy: Minimum Components

The Quality Improvement Strategy that will be in effect during the period of the approved waiver is described throughout the waiver in the appendices corresponding to the statutory assurances and sub-assurances. Other documents cited must be available to CMS upon request through the Medicaid agency or the operating agency (if appropriate).

In the QIS discovery and remediation sections throughout the application (located in Appendices A, B, C, D, G, and I) , a state spells out:

- The evidence based discovery activities that will be conducted for each of the six major waiver assurances;
- The *remediation* activities followed to correct individual problems identified in the implementation of each of the assurances;

In Appendix H of the application, a State describes (1) the *system improvement* activities followed in response to aggregated, analyzed discovery and remediation information collected on each of the assurances; (2) the correspondent *roles/responsibilities* of those conducting assessing and prioritizing improving system corrections and improvements; and (3) the processes the state will follow to continuously *assess the effectiveness of the OIS* and revise it as necessary and appropriate.

If the State's Quality Improvement Strategy is not fully developed at the time the waiver application is submitted, the state may provide a work plan to fully develop its Quality Improvement Strategy, including the specific tasks the State plans to undertake during the period the waiver is in effect, the major milestones associated with these tasks, and the entity (or entities) responsible for the completion of these tasks.

When the Quality Improvement Strategy spans more than one waiver and/or other types of long-term care services under the Medicaid State plan, specify the control numbers for the other waiver programs and/or identify the other long-term services that are addressed in the Quality Improvement Strategy. In instances when the QIS spans more than one waiver, the State must be able to stratify information that is related to each approved waiver program. Unless the State has requested and received approval from CMS for the consolidation of multiple waivers for the purpose of reporting, then the State must stratify information that is related to each approved waiver program, i.e., employ a representative sample for each waiver.

Appendix H: Quality Improvement Strategy (2 of 2)

H-1: Systems Improvement

a. System Improvements

- i. Describe the process(es) for trending, prioritizing, and implementing system improvements (i.e., design changes) prompted as a result of an analysis of discovery and remediation information.

The Department created a Global Quality Improvement Strategy to improve compliance with the six waiver assurances. All performance measures have been updated to align with the new Improvement Strategy.

The Department operates eleven Home and Community Based Services (HCBS) waivers listed below. This Quality Strategy encompasses all services provided under these waivers. Waiver specific requirements and assurances have been included in the appendices for each waiver.

Brain Injury- CO.0288
Children's Extensive Support- CO.4180
Children™s Home and Community Based Services-“ CO.4157
Children's Home and Residential Program*-“ CO.0305
Children with Autism- CO.0434
Developmental Disabilities-“ CO.0007
Elderly, Blind, and Disabled- CO.0006
Community Mental Health Supports-“ CO.0268
Children with Life Limiting Illness- CO.0450
Supported Living Services-“ CO.0239
Spinal Cord Injury-“ CO.0961

*This waiver program is operated by the Colorado Department of Human Services (CDHS), Division of Child Welfare

Discovery and Remediation Information: The Department draws from multiple sources when determining the need for and methods to accomplish system design changes, including data gathered from the Department of Public Health and Environment (DPHE), the Department's Critical Incident Reporting System (CIRS), annual programmatic and administrative evaluations, participant satisfaction surveys, and stakeholder input. The Department uses an interdisciplinary approach, engaging members of both the Waiver Operations Unit and the Quality Assurance and Audits Unit to monitor and review quality assurances to determine the need for design changes and system improvements. The Governor's Office of Information Technology (OIT) works closely with the Department to implement changes to the Benefits Utilization System (BUS). Work groups form as necessary to discuss prioritization and selection of system design changes.

The Department also uses standardized tools for critical incident reporting, service planning, and level of care (LOC) assessments for its HCBS waiver populations. Through use of the BUS, data that are generated from assessments, service plans, and critical incident reporting and concomitant follow-up, are electronically available at both the Case Management Agencies (CMA) and State level, allowing for effective access and use for clinical and administrative functions as well as for system improvement activities. This standardization and electronic availability provide for comparability across CMAs, waiver programs, and allow for on-going analysis.

The quality improvement reports are compiled and analyzed annually and provided to CMS through the 372 reports. In addition to the annual report, 1) critical incident reports are reviewed and follow up is completed at the time the critical incident is submitted, 2) the Program Quality staff continuously monitors the performance of individual agencies through on-site audits, 3) the Quality and Risk Management team conducts on going utilization reviews, and 4) the Quality and Risk Management team conduct National Core Indicator surveys to monitor consumer satisfaction.

Trending: The Department will use waiver-specific performance measures to monitor program performance. There are no HCBS national performances standards to which the State can compare performance, therefore, the Department will use its performance results to establish baseline data and to trend and analyze over time. The Department's aggregation and analysis of data will be incorporated into annual reports which will provide information to identify aspects of the system which require action or attention. The Department has consulted with the National Quality Enterprise (NQE) to develop sound statistical methodologies for review sampling. The goal is to review a statistically valid number of records from each waiver population so that, when aggregated, the number of reviews will also be statistically valid for the CMA reviews.

Prioritization: The Department relies on a variety of resources to prioritize changes in the BUS. In addition to using information from annual reviews, analysis of performance measure data, and feedback from case managers, the Department factors in appropriation of funds, legislation and federal mandates.

For changes to the Medicaid Management Information Systems (MMIS), the Department had developed a Priority and Change Board that convenes monthly to review and prioritize system modifications and enhancements. Change requests are presented to the Board, which discusses the merits and risks of each proposal, then ranks it according to several factors including implementation dates, level of effort, required resources, code contention, contracting requirements, and risk. Change requests are tabled, sent to the fiscal agent for an order of magnitude, or cancelled. If an order of magnitude is requested, it is reviewed at the next scheduled Board meeting. If selected for continuance, the Board decides where in the priority list the project is ranked.

Implementation: The Department continually works to enhance coordination with DPHE. The Department will engage in quarterly meetings with DPHE to maintain oversight of delegated responsibilities; report findings and analysis; provider licensure/certification and surveys; provider investigations, corrective actions and follow-up. Documentation of inter-agency meeting minutes, decisions and agreements will be maintained in accordance with state record maintenance protocol.

Quality improvement activities and results will be reviewed and analyzed among program administrators and the HCBS quality oversight specialist at quarterly HCBS Oversight Committee (HOC) meetings. Results will also be shared with CMA representatives during quarterly CMA meetings. The Department will utilize these meetings to identify areas for opportunity and to implement additional improvement.

ii. System Improvement Activities

Responsible Party <i>(check each that applies):</i>	Frequency of Monitoring and Analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Quality Improvement Committee	<input checked="" type="checkbox"/> Annually
<input type="checkbox"/> Other Specify: <input type="text"/>	<input type="checkbox"/> Other Specify: <input type="text"/>

b. System Design Changes

- i. Describe the process for monitoring and analyzing the effectiveness of system design changes. Include a description of the various roles and responsibilities involved in the processes for monitoring & assessing system design changes. If applicable, include the State's targeted standards for systems improvement.

The Department holds the primary responsibility for monitoring and assessing the effectiveness of system design changes to determine if the desired effect has been achieved. This includes incorporation of feedback from waiver recipients, advocates, Case Management Agencies (CMAs), and other stakeholders.

- ii. Describe the process to periodically evaluate, as appropriate, the Quality Improvement Strategy.

The Department reviews the QIS and its deliverables with management on a quarterly basis and will provide updates to CMS when appropriate. Evaluation of the QIS is the responsibility of HOC members and will take into account the following elements:

1. Compliance with federal and state regulations and protocols.
2. Effectiveness of the strategy in improving care processes and outcomes.
3. Effectiveness of the performance measures used for discovery.
4. Relevance of the strategy with current practices.
5. Budgetary considerations.

Appendix I: Financial Accountability

I-1: Financial Integrity and Accountability

Financial Integrity. Describe the methods that are employed to ensure the integrity of payments that have been made for waiver services, including: (a) requirements concerning the independent audit of provider agencies; (b) the financial audit program that the state conducts to ensure the integrity of provider billings for Medicaid payment of waiver services, including the methods, scope and frequency of audits; and, (c) the agency (or agencies) responsible for conducting the financial audit program. State laws, regulations, and policies referenced in the description are available to CMS upon request through the Medicaid agency or the operating agency (if applicable).

Some Case Management Agencies (CMAs) may be subject to the independent audit requirements established by the Single Audit Act of 1984. To ensure compliance with components detailed in the Office of Management and Budget (OMB) Circular A-133 and Compliance Supplement, those CMAs contract with external Certified Public Accountant (CPA) firms to conduct financial and compliance audit.

Per Section 205(i) the OMB Circular A-133, Medicaid payments to a sub-recipient for providing patient care services to Medicaid eligible individuals are not considered Federal awards expended under this part unless a State requires the funds to be treated as Federal awards expended because reimbursement is on a cost-reimbursement basis. Therefore, the Department does not require an independent audit of waiver service providers.

The Department maintains documentation of provider qualifications to furnish specific waiver services. This documentation includes copies of the Medicaid Provider Agreement, copies of the Medicaid certification, verification of applicable State licenses, and any other documentation necessary to demonstrate compliance with the established provider qualification standards.

Title XIX of the Social Security Act, the Colorado Medicaid State Plan, state regulations, and contracts establish financial record maintenance and retention requirements. A case record/medical record or file must be developed and maintained for each waiver participant. Providers are required to retain records that verify claims and substantiate payment for a period of six years. Records may be maintained for a period longer than six years when necessary for the resolution of any pending matters such as an audit or litigation.

Claims are submitted to the Department's fiscal agent for reimbursement. Billing claims and payment warrant registers are maintained through the Medicaid Management Information System (MMIS). The MMIS is designed to meet federal certification requirements for claims processing. Waiver Services are reimbursed only according to the PAR and Service Plan.

Each month, a random sample of approximately 0.2% to 0.35% of the total monthly claims is chosen through the

MMIS, and Explanation of Medicaid Benefits (EOMB) reports are sent to Medicaid participants identified within the sample. This percentage has remained unchanged for over ten years and was likely determined due to funding constraints at the time of contract negotiation. This methodology is not intended to be a representative sample, but is meant to be a supplemental, random method for validating provider billings. The Department may also send EOMB reports to an additional, targeted population when patterns of suspicious activity have been identified.

Participants in receipt of EOMB reports are asked to confirm that the services were rendered by means of an enclosed response document. All returned EOMBs are forwarded to the Department's fiscal agent. The fiscal agent reviews and investigates discrepancies between provider claims and participant responses.

The Department engages in a post-payment review of claims in order to ensure that provider documentation and timekeeping records substantiate claims for reimbursement. An Enterprise Surveillance Utilization Reporting System (ESURS) is used to create a peer group for each provider type and to identify all providers whose utilization is two standard deviations or more from the norm. Each month, these providers are referred to the Recovery Audit Contractor (RAC) or to Department staff for a desk audit. These desk audits involve a review of prior authorizations, service plans, provider documentation for each date of service billed, case management notes, supervisory visits, provider training, agency licensure, and complaint surveys.

Generally, desk audits begin with an initial investigation of three years of claims data to ensure that services are documented prior to the submission of a claim and that those claims are equivalent to the services rendered. Should suspicious trends be identified, the audits may be expanded to include up to six years of claims data and could result in referrals to law enforcement for further investigations. Any overpayments identified are recovered.

The Department initiates the suspension of Medicaid payments to any agency for which there is determined to be a credible allegation of fraud. Exceptions to the suspension of Medicaid payments may be granted for good cause as detailed in the Department's Standard Operating Procedures (SOP). Any indication of fraud is referred to the Medicaid Fraud Control Unit (MFCU). The MFCU has authority to hold individuals or entities accountable through criminal prosecution and/or civil litigation. The Department's SOPs for case selection and recovery of overpayments are available upon request.

Appendix I: Financial Accountability

Quality Improvement: Financial Accountability

As a distinct component of the State's quality improvement strategy, provide information in the following fields to detail the State's methods for discovery and remediation.

a. Methods for Discovery: Financial Accountability

State financial oversight exists to assure that claims are coded and paid for in accordance with the reimbursement methodology specified in the approved waiver. (For waiver actions submitted before June 1, 2014, this assurance read "State financial oversight exists to assure that claims are coded and paid for in accordance with the reimbursement methodology specified in the approved waiver.")

i. Sub-Assurances:

- a. Sub-assurance: *The State provides evidence that claims are coded and paid for in accordance with the reimbursement methodology specified in the approved waiver and only for services rendered. (Performance measures in this sub-assurance include all Appendix I performance measures for waiver actions submitted before June 1, 2014.)***

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

**Number and percent of waiver claim lines paid using the correct code as specified in the Provider Bulletin and Billing Manual in a representative sample of participants. Numerator: Number of waiver claim lines paid using the correct code as specified in the Provider Bulletin and Billing Manual in the sample
Denominator: Total number of waiver claim lines in the sample**

Data Source (Select one):

Other

If 'Other' is selected, specify:

Medicaid Management Information System (MMIS) Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other	<input checked="" type="checkbox"/> Annually

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
Specify: <input type="text"/>	
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of waiver paid claims in a representative sample of participants adhering to the limits set forth in the Prior Authorization Request (PAR). Numerator: Number of paid waiver claims in the sample adhering to the limits set forth in the PAR Denominator: Total number of paid waiver claims in the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Medicaid Management Information System (MMIS) Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Performance Measure:

Number and percent of waiver codes that adhere to the approved reimbursement methodology. Numerator: Number of waiver codes listed in the HCPF Billing Manual that adhere to reimbursement methodology Denominator: Total number of waiver codes listed in the HCPF Billing Manual

Data Source (Select one):

Other

If 'Other' is selected, specify:

Review of billing manual compared to defined reimbursement methodology

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input checked="" type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input type="checkbox"/> Representative Sample Confidence Interval = <input type="text"/>
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
		<input type="checkbox"/> Other

	<input type="checkbox"/> Continuously and Ongoing	Specify: <input style="width: 100%;" type="text"/>
	<input type="checkbox"/> Other	Specify: <input style="width: 100%;" type="text"/>

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input style="width: 100%;" type="text"/>

b. Sub-assurance: *The state provides evidence that rates remain consistent with the approved rate methodology throughout the five year waiver cycle.*

Performance Measures

For each performance measure the State will use to assess compliance with the statutory assurance (or sub-assurance), complete the following. Where possible, include numerator/denominator.

For each performance measure, provide information on the aggregated data that will enable the State to analyze and assess progress toward the performance measure. In this section provide information on the method by which each source of data is analyzed statistically/deductively or inductively, how themes are identified or conclusions drawn, and how recommendations are formulated, where appropriate.

Performance Measure:

Number and percent of waiver claims in a representative sample of participants paid at or below the rate as specified in the Provider Bulletin and Billing Manual.
Numerator: Number of waiver claims in the sample paid using the correct rate as specified in the Provider Bulletin and Billing Manual
Denominator: Total number of waiver claims in the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Medicaid Management Information System (MMIS) Claims Data

Responsible Party for data collection/generation <i>(check each that applies):</i>	Frequency of data collection/generation <i>(check each that applies):</i>	Sampling Approach <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):

Performance Measure:

Number and percent of waiver claims in a representative sample paid using the correct rate methodology as specified in the approved waiver application.
 Numerator = Number of waiver claims in the sample paid using the correct rate methodology as specified in the approved waiver application
 Denominator = Total number of waiver claims in the sample

Data Source (Select one):

Other

If 'Other' is selected, specify:

Medicaid Management Information System (MMIS) Claims Data

Responsible Party for data collection/generation (check each that applies):	Frequency of data collection/generation (check each that applies):	Sampling Approach (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly	<input type="checkbox"/> 100% Review
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly	<input checked="" type="checkbox"/> Less than 100% Review
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly	<input checked="" type="checkbox"/> Representative Sample Confidence Interval = 95% with a 5% margin of error
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually	<input type="checkbox"/> Stratified Describe Group: <input type="text"/>
	<input type="checkbox"/> Continuously and Ongoing	<input type="checkbox"/> Other Specify: <input type="text"/>
	<input type="checkbox"/> Other Specify: <input type="text"/>	

Data Aggregation and Analysis:

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis(check each that applies):

Responsible Party for data aggregation and analysis (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

- ii. If applicable, in the textbox below provide any necessary additional information on the strategies employed by the State to discover/identify problems/issues within the waiver program, including frequency and parties responsible.

The information gathered for the annual reporting of the performance measures serves as the Department’s primary method of discovery. The CMA independent audit results and the post payment reviews administered by the Department’s Program Integrity section are additional strategies employed by the Department to ensure the integrity of payments made for waiver services.

b. Methods for Remediation/Fixing Individual Problems

- i. Describe the State’s method for addressing individual problems as they are discovered. Include information regarding responsible parties and GENERAL methods for problem correction. In addition, provide information on the methods used by the State to document these items.

Waiver administrators coordinate with the Department’s Claims Systems and Operations Division staff to initiate any edits to the to the Medicaid Management Information System (MMIS) that are necessary for the remediation of any deficiencies identified by the annual reporting of performance measures. Any inappropriate payments or overpayments identified are referred to the Program Integrity section for investigation as detailed in Appendix I- 1 of the application.

- ii. **Remediation Data Aggregation**

Remediation-related Data Aggregation and Analysis (including trend identification)

Responsible Party (check each that applies):	Frequency of data aggregation and analysis (check each that applies):
<input checked="" type="checkbox"/> State Medicaid Agency	<input type="checkbox"/> Weekly
<input type="checkbox"/> Operating Agency	<input type="checkbox"/> Monthly
<input type="checkbox"/> Sub-State Entity	<input type="checkbox"/> Quarterly
<input type="checkbox"/> Other Specify: <input type="text"/>	<input checked="" type="checkbox"/> Annually
	<input type="checkbox"/> Continuously and Ongoing
	<input type="checkbox"/> Other Specify: <input type="text"/>

Responsible Party <i>(check each that applies):</i>	Frequency of data aggregation and analysis <i>(check each that applies):</i>

c. Timelines

When the State does not have all elements of the Quality Improvement Strategy in place, provide timelines to design methods for discovery and remediation related to the assurance of Financial Accountability that are currently non-operational.

- No**
- Yes**

Please provide a detailed strategy for assuring Financial Accountability, the specific timeline for implementing identified strategies, and the parties responsible for its operation.

Appendix I: Financial Accountability

I-2: Rates, Billing and Claims (1 of 3)

- a. Rate Determination Methods.** In two pages or less, describe the methods that are employed to establish provider payment rates for waiver services and the entity or entities that are responsible for rate determination. Indicate any opportunity for public comment in the process. If different methods are employed for various types of services, the description may group services for which the same method is employed. State laws, regulations, and policies referenced in the description are available upon request to CMS through the Medicaid agency or the operating agency (if applicable).

All HCBS-SLS services are reimbursed on a fee-for-service basis. The rate-setting model for waiver services provider payment was developed in 2007 by the Department in conjunction with the Human Services Research Institute (HSRI) and Navigant Consulting. The development process included the formation of a Technical Advisory Group (TAG), which included membership from providers and advocates. The TAG was used to provide opportunity for public comment and to establish and refine the assumptions built into the model. Additional community participation was obtained through targeted cost and wage surveys, supplemental survey questions, provider agency discussions, and two statewide teleconference presentations. Rates determined using this model have not been re-based since its development; however, these rates have been modified to accommodate percentage-based rate adjustments mandated by the Colorado General Assembly.

The model is designed to standardize rates, recognize reasonable and necessary provider costs, reflect participant needs, increase transparency, and facilitate regular updates. The model employs assumptions regarding non-direct cost allocations; the intensity of the service; staffing ratios; the types of employees; and employee salaries, wages, and benefits. Data derived from the targeted provider cost and wage surveys, the Bureau of Labor Statistics (national and statewide), and industry standards were integrated into the model's assumptions.

The following rates were determined by the rate-setting model and are reimbursed at standard, fee-for service basis that does not vary based upon Support Levels or any other factor:

- Personal Care
- Respite (Individual)
- Homemaker (Basic or Enhanced)
- Mentorship
- Supported Employment: Job Coaching (Individual)
- Supported Employment: Job Development (Group)
- Non-Medical Transportation (Not To/From a Day Program)
- Behavioral Services: Behavioral Line Staff
- Behavioral Services: Behavioral Consultation
- Behavioral Services: Behavioral Counseling (Individual or Group)
- Behavioral Services: Behavioral Plan Assessment
- Professional Services: Massage Therapy

- Professional Services: Movement Therapy (Master's or Bachelor's Degree Provider)
- Professional Services: Hippotherapy (Individual or Group)

The following services are reimbursed on a standard, fee-for-service basis but were not determined by the rate-setting model described above:

- Dental Services
- Vision Services
- Health Maintenance Activities

Dental services are reimbursed according to a specialized fee schedule. The rate for each dental procedure is based upon the mean rate identified by the American Dental Association's 2011 Survey of Dental Fees. Vision services are reimbursed according to the Colorado Medicaid Fee Schedule for State Plan and Early Periodic Screening, Diagnosis, and Treatment (EPSDT) vision services. The rate for Health Maintenance Activities was developed using a combination of Home Health rates and adjusted to reflect a 15 minute unit.

Rates for Personal Care, Homemaker, and Health Maintenance Activities rendered under the Consumer Directed Attendant Support Services (CDASS) delivery option are adjusted by 10.75% in order to remove administrative costs not experienced in this participant-directed service delivery option.

Tiered rates are used to reimburse for those services for which the level of provider effort and the intensity of service are variable based upon the differing support needs of individuals. Difficulty of care factors been incorporated into the rate-setting model for rates. The Department contracted with HRSI to develop a methodology for the classification of individuals into Support Levels and to develop a uniform rate model that builds provider payment rates based upon those Support Levels and other underlying cost components.

Through an analysis of data compiled from the Supports Intensity Scales (SIS), historical funding consumption patterns, and other sources, HSRI developed a methodology that groups individuals into six Support Levels. These Support Levels are reflective of similar adaptive skills, behavioral and medical support needs, and the presence of safety risk factors individuals present to themselves or to the community. The SIS is a nationally recognized, norm-referenced, and statistically valid assessment tool endorsed and published by the American Association on Intellectual and Developmental Disabilities (AAIDD).

Participants may change Support Levels based upon changing needs and/or circumstances, and Support Level determinations may be disputed. Participants may submit a request for Support Level re-determination to the CCB at any time. A Department-convened review panel considers the request – along with copies of the completed SIS Interview and Profile Form, the Support Level Calculation form, the Uniform Long-Term Care 100.2 assessment, the service plan, the Level of Need (LON) checklist, and any supplemental documentation asserting that the participant's Support Level should be re-determined. The review panel is comprised of at least three individuals with working knowledge of the SIS and of waiver services. A final decision is rendered at the conclusion of the review panel meeting. The review panel may decide that the current Support Level is appropriate, re-assign the participant to another Support Level, or request the re-administration of the SIS Interview and/or safety risk factors.

The following rates were determined by the rate-setting model and are reimbursed at a tiered, fee-for-service rate that varies by the participant's Support Level:

- Day Habilitation: Specialized Habilitation
- Day Habilitation: Supported Community Connections
- Prevocational Services
- Supported Employment: Job Coaching (Group)
- Supported Employment: Job Development (Individual)

Non-Medical Transportation (To/From Day Program) is reimbursed at a tiered, fee-for-service rate that varies based upon the trip distance.

When the determination of a standard or tiered rate is difficult due to the variable nature of the service, the Community Centered Boards (CCBs) are authorized by the Department to negotiate reimbursement. The following services are reimbursed at a negotiated, fee-for-service basis:

- Respite: Group or Overnight Group
- Supported Employment: Job Placement (Individual or Group)
- Non-Medical Transportation: Public Conveyance

- Professional Services: Recreational Facility Fees/Passes
- Specialized Medical Equipment and Supplies (Disposable Supplies or Equipment)
- Personal Emergency Response Systems
- Home Accessibility Adaptations
- Assistive Technology
- Vehicle Modifications

In order to ensure that payments are consistent with the provisions of §1902(a)(30)(A) of the Social Security Act and 42 CFR §447.200-205, the Department has developed standards for reimbursements negotiated by CCBs. These standards are detailed at 10 CCR 2505-10 §8.500.100.F.

Case managers negotiate payment for Respite: Group and Group Overnight services at a rate that must not exceed the standard, fee-for-service rate for Respite provided on an individual basis. Only when delivered in an overnight group facility (camp), may the cost of room and board be included in the reimbursement for respite care. Respite delivered in a camp setting is reimbursed at the market price available to general public, which includes the cost of room and board. Because all other respite care must be provided in the home/private residence of the participant(s) or in the private residence of the respite provider, the cost of room and board has not been factored into the rate determination methodology.

Supported Employment: Job Placement, Non-Medical Transportation: Public Conveyance, and Professional Services: Recreational Facility Fees/Passes are authorized by case managers at or below the rates available to members of the general public.

Case managers determine the features required in a Personal Emergency Response System (GPS location services, wireless network capability, traditional landline capability, etc.) and the most cost-effective system required to meet the needs of the participant. Case managers must also document the systems and vendors considered and the justification for the system selected in the participant's service plan.

The Department requires case managers attempt to obtain at least three competitive bids for the Home Accessibility Adaptation and Vehicle Modification services. Payment is authorized to the provider with the most cost-effective bid which meets the needs of the participant.

Assistive Technology and Specialized Medical Equipment and Supplies are reimbursed at the lower of the submitted charges or the total allowable cost listed on the Colorado Medicaid Fee Schedule for services provided through the State Plan Durable Medical Equipment (DME) benefit. Items not included or listed as manually priced on the DME fee schedule are authorized at the lower of the following:

1. Submitted charges;
2. Manufacturer's Suggested Retail Price (MSRP) less 21.43 percent; or
3. Actual invoiced acquisition cost plus 13.56 percent when no MSRP is available.

Provider payment rate development details for each service, including assumption descriptions, are available upon request. The standard and tiered reimbursement rates and the Support Levels are uniform statewide and cannot be appealed.

Changes to provider payment rates are published in the Colorado Register in accordance with 42 CFR §447.205. Rate information is also communicated through provider bulletins and billing manuals available on the Department's website. Case managers provide rate information to the participant during service plan development or at any other time a participant requests the information.

In order to incorporate the new units of service, programming staff from the Governor's Office of Information Technology have given an initial estimate of nine months to complete systems changes to the Benefits Utilization System (BUS). The Department believes the necessary systems, operational, and administrative changes as well as service provider and case management agency trainings can be completed by March 31, 2015.

- b. Flow of Billings.** Describe the flow of billings for waiver services, specifying whether provider billings flow directly from providers to the State's claims payment system or whether billings are routed through other intermediary entities. If billings flow through other intermediary entities, specify the entities:

Payments for all waiver services are made directly to providers through the Department’s approved Medicaid Management Information System (MMIS). Waiver services may be rendered by qualified providers enrolled directly with the Department via an executed Medicaid provider agreement. Providers submit claims and are reimbursed directly through the MMIS for services rendered.

Waiver services may also be rendered by qualified providers acting under an Organized Health Care Delivery System (OHCDS) agreement. Waiver services delivered under such an agreement may be rendered by employees or contractors of the OHCDS agency. The OHCDS agency must ensure that its employees and contractors meet the provider qualifications detailed in Appendix C of the waiver application. The OHCDS agencies submit claims and are reimbursed directly through the MMIS for services rendered. Providers may also choose to contract with an Organized Health Care Delivery System (OHCDS) agencies. These providers submit documentation of service provision to and are reimbursed by the OHCDS. The OHCDS submits claims to the MMIS. Payments to qualified providers under contract with the CCBS are negotiated between the CCBs and those contractors. The Department does not reimburse for claims processing fees.

Providers may use the OHCDS arrangement for all HCBS-SLS services.

The flow of billing is the same regardless of the type of service or if the service is provided by a family caregiver.

Appendix I: Financial Accountability

I-2: Rates, Billing and Claims (2 of 3)

c. Certifying Public Expenditures*(select one):*

- No. State or local government agencies do not certify expenditures for waiver services.**
- Yes. State or local government agencies directly expend funds for part or all of the cost of waiver services and certify their State government expenditures (CPE) in lieu of billing that amount to Medicaid.**

Select at least one:

- Certified Public Expenditures (CPE) of State Public Agencies.**

Specify: (a) the State government agency or agencies that certify public expenditures for waiver services; (b) how it is assured that the CPE is based on the total computable costs for waiver services; and, (c) how the State verifies that the certified public expenditures are eligible for Federal financial participation in accordance with 42 CFR §433.51(b). *(Indicate source of revenue for CPEs in Item I-4-a.)*

- Certified Public Expenditures (CPE) of Local Government Agencies.**

Specify: (a) the local government agencies that incur certified public expenditures for waiver services; (b) how it is assured that the CPE is based on total computable costs for waiver services; and, (c) how the State verifies that the certified public expenditures are eligible for Federal financial participation in accordance with 42 CFR §433.51(b). *(Indicate source of revenue for CPEs in Item I-4-b.)*

Appendix I: Financial Accountability

I-2: Rates, Billing and Claims (3 of 3)

- d. Billing Validation Process.** Describe the process for validating provider billings to produce the claim for federal financial participation, including the mechanism(s) to assure that all claims for payment are made only: (a) when the

individual was eligible for Medicaid waiver payment on the date of service; (b) when the service was included in the participant's approved service plan; and, (c) the services were provided:

All waiver services included in the participant's service plan must be prior authorized by case managers. Approved Prior Authorization Requests (PARs) are electronically uploaded into the MMIS.

(a) The first edit in the MMIS when a claim is filed ensures that the waiver client is eligible for Medicaid. The Colorado Benefits Management System (CBMS) is a unified system for data collection and eligibility. Electronic eligibility files from CBMS are downloaded daily into the MMIS in order to ensure updated verification of eligibility.

(b) The MMIS validates the prior authorization of submitted claims. Claims for services submitted without prior authorization are denied.

(c) Providers must attest to the veracity of claims submitted for reimbursement. The accuracy of claim information is verified during the audit and post payment review processes. Case managers monitor service provision through Targeted Case Management to ensure that services are being provided according to the service plan. Should a discrepancy between a provider's claim and what the client reports occur, or should the client report that the provider is not providing services according to the service plan, the case manager reports the information to the Department for investigation. If the provider's client records do not match the claims filed, a payment recovery occurs.

Each month, a random sample of approximately 0.2% to 0.35% of the total monthly claims is selected from the MMIS, and Explanation of Medicaid Benefits (EOMB) reports are sent to Medicaid participants identified within the sample. This methodology is not intended to be a representative sample, but is meant to be a supplemental, random method for validating provider billings. The Department may also send EOMB reports to an additional, targeted population when patterns of suspicious activity have been identified.

Participants in receipt of EOMB reports are asked to confirm that the services were rendered by means of an enclosed response document. All returned EOMBs are forwarded to the Department's fiscal agent. The fiscal agent reviews and investigates discrepancies between provider claims and participant responses.

- e. **Billing and Claims Record Maintenance Requirement.** Records documenting the audit trail of adjudicated claims (including supporting documentation) are maintained by the Medicaid agency, the operating agency (if applicable), and providers of waiver services for a minimum period of 3 years as required in 45 CFR §92.42.

Appendix I: Financial Accountability

I-3: Payment (1 of 7)

a. **Method of payments -- MMIS** (*select one*):

- Payments for all waiver services are made through an approved Medicaid Management Information System (MMIS).**
- Payments for some, but not all, waiver services are made through an approved MMIS.**

Specify: (a) the waiver services that are not paid through an approved MMIS; (b) the process for making such payments and the entity that processes payments; (c) and how an audit trail is maintained for all state and federal funds expended outside the MMIS; and, (d) the basis for the draw of federal funds and claiming of these expenditures on the CMS-64:

- Payments for waiver services are not made through an approved MMIS.**

Specify: (a) the process by which payments are made and the entity that processes payments; (b) how and through which system(s) the payments are processed; (c) how an audit trail is maintained for all state and federal funds expended outside the MMIS; and, (d) the basis for the draw of federal funds and claiming of these expenditures on the CMS-64:

- Payments for waiver services are made by a managed care entity or entities. The managed care entity is paid a monthly capitated payment per eligible enrollee through an approved MMIS.**

Describe how payments are made to the managed care entity or entities:

Appendix I: Financial Accountability

I-3: Payment (2 of 7)

- b. Direct payment.** In addition to providing that the Medicaid agency makes payments directly to providers of waiver services, payments for waiver services are made utilizing one or more of the following arrangements (*select at least one*):

- The Medicaid agency makes payments directly and does not use a fiscal agent (comprehensive or limited) or a managed care entity or entities.**
- The Medicaid agency pays providers through the same fiscal agent used for the rest of the Medicaid program.**
- The Medicaid agency pays providers of some or all waiver services through the use of a limited fiscal agent.**

Specify the limited fiscal agent, the waiver services for which the limited fiscal agent makes payment, the functions that the limited fiscal agent performs in paying waiver claims, and the methods by which the Medicaid agency oversees the operations of the limited fiscal agent:

- Providers are paid by a managed care entity or entities for services that are included in the State's contract with the entity.**

Specify how providers are paid for the services (if any) not included in the State's contract with managed care entities.

Appendix I: Financial Accountability

I-3: Payment (3 of 7)

- c. Supplemental or Enhanced Payments.** Section 1902(a)(30) requires that payments for services be consistent with efficiency, economy, and quality of care. Section 1903(a)(1) provides for Federal financial participation to States for expenditures for services under an approved State plan/waiver. Specify whether supplemental or enhanced payments are made. *Select one:*

- No. The State does not make supplemental or enhanced payments for waiver services.**
- Yes. The State makes supplemental or enhanced payments for waiver services.**

Describe: (a) the nature of the supplemental or enhanced payments that are made and the waiver services for which these payments are made; (b) the types of providers to which such payments are made; (c) the source of the non-Federal share of the supplemental or enhanced payment; and, (d) whether providers eligible to receive the supplemental or enhanced payment retain 100% of the total computable expenditure claimed by the State to

CMS. Upon request, the State will furnish CMS with detailed information about the total amount of supplemental or enhanced payments to each provider type in the waiver.

Appendix I: Financial Accountability

I-3: Payment (4 of 7)

d. Payments to State or Local Government Providers. *Specify whether State or local government providers receive payment for the provision of waiver services.*

- No. State or local government providers do not receive payment for waiver services.** Do not complete Item I-3-e.
- Yes. State or local government providers receive payment for waiver services.** Complete Item I-3-e.

Specify the types of State or local government providers that receive payment for waiver services and the services that the State or local government providers furnish:

Appendix I: Financial Accountability

I-3: Payment (5 of 7)

e. Amount of Payment to State or Local Government Providers.

Specify whether any State or local government provider receives payments (including regular and any supplemental payments) that in the aggregate exceed its reasonable costs of providing waiver services and, if so, whether and how the State recoups the excess and returns the Federal share of the excess to CMS on the quarterly expenditure report. *Select one:*

Answers provided in Appendix I-3-d indicate that you do not need to complete this section.

- The amount paid to State or local government providers is the same as the amount paid to private providers of the same service.**
- The amount paid to State or local government providers differs from the amount paid to private providers of the same service. No public provider receives payments that in the aggregate exceed its reasonable costs of providing waiver services.**
- The amount paid to State or local government providers differs from the amount paid to private providers of the same service. When a State or local government provider receives payments (including regular and any supplemental payments) that in the aggregate exceed the cost of waiver services, the State recoups the excess and returns the federal share of the excess to CMS on the quarterly expenditure report.**

Describe the recoupment process:

Appendix I: Financial Accountability

I-3: Payment (6 of 7)

f. Provider Retention of Payments. Section 1903(a)(1) provides that Federal matching funds are only available for expenditures made by states for services under the approved waiver. *Select one:*

- Providers receive and retain 100 percent of the amount claimed to CMS for waiver services.**
- Providers are paid by a managed care entity (or entities) that is paid a monthly capitated payment.**

Specify whether the monthly capitated payment to managed care entities is reduced or returned in part to the State.

Appendix I: Financial Accountability

I-3: Payment (7 of 7)

g. Additional Payment Arrangements

i. Voluntary Reassignment of Payments to a Governmental Agency.*Select one:*

- No. The State does not provide that providers may voluntarily reassign their right to direct payments to a governmental agency.**
- Yes. Providers may voluntarily reassign their right to direct payments to a governmental agency as provided in 42 CFR §447.10(e).**

Specify the governmental agency (or agencies) to which reassignment may be made.

ii. Organized Health Care Delivery System.*Select one:*

- No. The State does not employ Organized Health Care Delivery System (OHCDS) arrangements under the provisions of 42 CFR §447.10.**
- Yes. The waiver provides for the use of Organized Health Care Delivery System arrangements under the provisions of 42 CFR §447.10.**

Specify the following: (a) the entities that are designated as an OHCDS and how these entities qualify for designation as an OHCDS; (b) the procedures for direct provider enrollment when a provider does not voluntarily agree to contract with a designated OHCDS; (c) the method(s) for assuring that participants have free choice of qualified providers when an OHCDS arrangement is employed, including the selection of providers not affiliated with the OHCDS; (d) the method(s) for assuring that providers that furnish services under contract with an OHCDS meet applicable provider qualifications under the waiver; (e) how it is assured that OHCDS contracts with providers meet applicable requirements; and, (f) how financial accountability is assured when an OHCDS arrangement is used:

(a) Each Community Centered Board (CCB) is designated as an OHCDS. Agencies must be approved to provide Targeted Case Management services for this designation.

(b) Providers may enroll directly with the Department by submitting an application. Included in the application is a Claims Submission Method Form. On this form, providers elect to enroll directly with the Department or to contract with an OHCDS. Additional information on provider enrollment is available on the Department's website.

(c) Department regulations require that case managers provide participants, guardians, and/or authorized representatives a listing of all qualified providers in the area. The Department's website also contains a statewide list of qualified providers for waiver services.

(d) The Department maintains documentation of qualifications for all providers. This documentation includes copies of the Medicaid Provider Agreement, copies of the Medicaid certification, verification of applicable State licenses, and any other documentation necessary to demonstrate compliance with the established provider qualification standards.

(e) The OHCDs agencies subcontract with providers certified by the Department to provide specific waiver services or with independent contractors which have been verified by the OHCDs to have met all applicable licensing and/or established provider qualification standards. The Department assures provider qualifications are met by OHCDs subcontractors through CCB contract compliance and administrative monitoring. These standards are defined at 10 CCR 2505-10 8.500.111.

(f) Financial accountability is assured for services delivered in the OHCDs arrangement through the same methods and processes used for services delivered in a direct service provider arrangement and as described in Appendix I-1 and Appendix I-2.d of this application.

iii. Contracts with MCOs, PIHPs or PAHPs.*Select one:*

- The State does not contract with MCOs, PIHPs or PAHPs for the provision of waiver services.**
- The State contracts with a Managed Care Organization(s) (MCO) and/or prepaid inpatient health plan(s) (PIHP) or prepaid ambulatory health plan(s) (PAHP) under the provisions of §1915(a)(1) of the Act for the delivery of waiver and other services. Participants may voluntarily elect to receive waiver and other services through such MCOs or prepaid health plans. Contracts with these health plans are on file at the State Medicaid agency.**

Describe: (a) the MCOs and/or health plans that furnish services under the provisions of §1915(a)(1); (b) the geographic areas served by these plans; (c) the waiver and other services furnished by these plans; and, (d) how payments are made to the health plans.

- This waiver is a part of a concurrent §1915(b)/§1915(c) waiver. Participants are required to obtain waiver and other services through a MCO and/or prepaid inpatient health plan (PIHP) or a prepaid ambulatory health plan (PAHP). The §1915(b) waiver specifies the types of health plans that are used and how payments to these plans are made.**

Appendix I: Financial Accountability

I-4: Non-Federal Matching Funds (1 of 3)

a. State Level Source(s) of the Non-Federal Share of Computable Waiver Costs. Specify the State source or sources of the non-federal share of computable waiver costs. *Select at least one:*

- Appropriation of State Tax Revenues to the State Medicaid agency**
- Appropriation of State Tax Revenues to a State Agency other than the Medicaid Agency.**

If the source of the non-federal share is appropriations to another state agency (or agencies), specify: (a) the State entity or agency receiving appropriated funds and (b) the mechanism that is used to transfer the funds to the Medicaid Agency or Fiscal Agent, such as an Intergovernmental Transfer (IGT), including any matching arrangement, and/or, indicate if the funds are directly expended by State agencies as CPEs, as indicated in Item I -2-c:

- Other State Level Source(s) of Funds.**

Specify: (a) the source and nature of funds; (b) the entity or agency that receives the funds; and, (c) the mechanism that is used to transfer the funds to the Medicaid Agency or Fiscal Agent, such as an

Intergovernmental Transfer (IGT), including any matching arrangement, and/or, indicate if funds are directly expended by State agencies as CPEs, as indicated in Item I-2-c:

Appendix I: Financial Accountability

I-4: Non-Federal Matching Funds (2 of 3)

b. Local Government or Other Source(s) of the Non-Federal Share of Computable Waiver Costs. Specify the source or sources of the non-federal share of computable waiver costs that are not from state sources. *Select One:*

Not Applicable. There are no local government level sources of funds utilized as the non-federal share.

Applicable

Check each that applies:

Appropriation of Local Government Revenues.

Specify: (a) the local government entity or entities that have the authority to levy taxes or other revenues; (b) the source(s) of revenue; and, (c) the mechanism that is used to transfer the funds to the Medicaid Agency or Fiscal Agent, such as an Intergovernmental Transfer (IGT), including any matching arrangement (indicate any intervening entities in the transfer process), and/or, indicate if funds are directly expended by local government agencies as CPEs, as specified in Item I-2-c:

Other Local Government Level Source(s) of Funds.

Specify: (a) the source of funds; (b) the local government entity or agency receiving funds; and, (c) the mechanism that is used to transfer the funds to the State Medicaid Agency or Fiscal Agent, such as an Intergovernmental Transfer (IGT), including any matching arrangement, and/or, indicate if funds are directly expended by local government agencies as CPEs, as specified in Item I-2-c:

Appendix I: Financial Accountability

I-4: Non-Federal Matching Funds (3 of 3)

c. Information Concerning Certain Sources of Funds. Indicate whether any of the funds listed in Items I-4-a or I-4-b that make up the non-federal share of computable waiver costs come from the following sources: (a) health care-related taxes or fees; (b) provider-related donations; and/or, (c) federal funds. *Select one:*

None of the specified sources of funds contribute to the non-federal share of computable waiver costs

The following source(s) are used

Check each that applies:

Health care-related taxes or fees

Provider-related donations

Federal funds

For each source of funds indicated above, describe the source of the funds in detail:

Appendix I: Financial Accountability

I-5: Exclusion of Medicaid Payment for Room and Board

a. **Services Furnished in Residential Settings.***Select one:*

- No services under this waiver are furnished in residential settings other than the private residence of the individual.
- As specified in Appendix C, the State furnishes waiver services in residential settings other than the personal home of the individual.

b. **Method for Excluding the Cost of Room and Board Furnished in Residential Settings.**The following describes the methodology that the State uses to exclude Medicaid payment for room and board in residential settings: **Do not complete this item.**

Appendix I: Financial Accountability

I-6: Payment for Rent and Food Expenses of an Unrelated Live-In Caregiver

Reimbursement for the Rent and Food Expenses of an Unrelated Live-In Personal Caregiver.*Select one:*

- No. The State does not reimburse for the rent and food expenses of an unrelated live-in personal caregiver who resides in the same household as the participant.
- Yes. Per 42 CFR §441.310(a)(2)(ii), the State will claim FFP for the additional costs of rent and food that can be reasonably attributed to an unrelated live-in personal caregiver who resides in the same household as the waiver participant. The State describes its coverage of live-in caregiver in Appendix C -3 and the costs attributable to rent and food for the live-in caregiver are reflected separately in the computation of factor D (cost of waiver services) in Appendix J. FFP for rent and food for a live-in caregiver will not be claimed when the participant lives in the caregiver's home or in a residence that is owned or leased by the provider of Medicaid services.

The following is an explanation of: (a) the method used to apportion the additional costs of rent and food attributable to the unrelated live-in personal caregiver that are incurred by the individual served on the waiver and (b) the method used to reimburse these costs:

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (1 of 5)

a. **Co-Payment Requirements.** Specify whether the State imposes a co-payment or similar charge upon waiver participants for waiver services. These charges are calculated per service and have the effect of reducing the total computable claim for federal financial participation. *Select one:*

- No. The State does not impose a co-payment or similar charge upon participants for waiver services.
- Yes. The State imposes a co-payment or similar charge upon participants for one or more waiver services.

i. **Co-Pay Arrangement.**

Specify the types of co-pay arrangements that are imposed on waiver participants (*check each that applies*):

Charges Associated with the Provision of Waiver Services (if any are checked, complete Items I-7-a-ii through I-7-a-iv):

- Nominal deductible
- Coinsurance
- Co-Payment
- Other charge

Specify:

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (2 of 5)

a. Co-Payment Requirements.

ii. Participants Subject to Co-pay Charges for Waiver Services.

Answers provided in Appendix I-7-a indicate that you do not need to complete this section.

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (3 of 5)

a. Co-Payment Requirements.

iii. Amount of Co-Pay Charges for Waiver Services.

Answers provided in Appendix I-7-a indicate that you do not need to complete this section.

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (4 of 5)

a. Co-Payment Requirements.

iv. Cumulative Maximum Charges.

Answers provided in Appendix I-7-a indicate that you do not need to complete this section.

Appendix I: Financial Accountability

I-7: Participant Co-Payments for Waiver Services and Other Cost Sharing (5 of 5)

b. Other State Requirement for Cost Sharing. Specify whether the State imposes a premium, enrollment fee or similar cost sharing on waiver participants. *Select one:*

- No. The State does not impose a premium, enrollment fee, or similar cost-sharing arrangement on waiver participants.**
- Yes. The State imposes a premium, enrollment fee or similar cost-sharing arrangement.**

Describe in detail the cost sharing arrangement, including: (a) the type of cost sharing (e.g., premium, enrollment fee); (b) the amount of charge and how the amount of the charge is related to total gross family income; (c) the groups of participants subject to cost-sharing and the groups who are excluded; and, (d) the mechanisms for the collection of cost-sharing and reporting the amount collected on the CMS 64:

Appendix J: Cost Neutrality Demonstration

J-1: Composite Overview and Demonstration of Cost-Neutrality Formula

Composite Overview. Complete the fields in Cols. 3, 5 and 6 in the following table for each waiver year. The fields in Cols. 4, 7 and 8 are auto-calculated based on entries in Cols 3, 5, and 6. The fields in Col. 2 are auto-calculated using the Factor D data from the J-2-d Estimate of Factor D tables. Col. 2 fields will be populated ONLY when the Estimate of Factor D tables in J-2-d have been completed.

Level(s) of Care: ICF/IID

Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8
Year	Factor D	Factor D'	Total: D+D'	Factor G	Factor G'	Total: G+G'	Difference (Col 7 less Column4)
1	11811.43	11580.07	23391.50	232307.87	11044.63	243352.50	219961.00
2	10753.17	11308.89	22062.06	244106.07	11116.37	255222.44	233160.38
3	11670.68	11088.36	22759.04	256503.47	11188.57	267692.04	244933.00
4	12306.24	11214.82	23521.06	269530.48	11261.24	280791.72	257270.66
5	12959.12	11406.87	24365.99	283219.10	11334.38	294553.48	270187.49

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (1 of 9)

- a. **Number Of Unduplicated Participants Served.** Enter the total number of unduplicated participants from Item B-3-a who will be served each year that the waiver is in operation. When the waiver serves individuals under more than one level of care, specify the number of unduplicated participants for each level of care:

Table: J-2-a: Unduplicated Participants

Waiver Year	Total Unduplicated Number of Participants (from Item B-3-a)	Distribution of Unduplicated Participants by Level of Care (if applicable)	
		Level of Care:	
		ICF/IID	
Year 1	4623		4623
Year 2	5698		5698
Year 3	5753		5753
Year 4	5808		5808
Year 5	5863		5863

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (2 of 9)

- b. **Average Length of Stay.** Describe the basis of the estimate of the average length of stay on the waiver by participants in item J-2-a.

The Average Length Of Stay (ALOS) is calculated by dividing the number of enrolled days by the number of unduplicated participants.

The Department estimated the average length of stay on the waiver by reviewing historical data pulled from the Medicaid Management Information System (MMIS). Over time this number has varied only slightly. However, because policy approval to eliminate the waiting list was approved in FY 2013-14 the Department assumed it would take time to ramp up the Average Length of Stay to prior years. The Department assumed the FY 2013-14 ALOS for FY 2014-15 and then ramped up using ALOS from FY 2008-09 through FY 2011-12.

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (3 of 9)

c. **Derivation of Estimates for Each Factor.** Provide a narrative description for the derivation of the estimates of the following factors.

i. **Factor D Derivation.** The estimates of Factor D for each waiver year are located in Item J-2-d. The basis for these estimates is as follows:

For each individual service the Department considered the number clients utilizing each service, the number of units per user, the average cost per unit and the total cost of the service. The Department examined historical growth rates, the fraction of the total population that utilized each service and graphical trends. Once the historical data was analyzed, the Department selected trend factors to forecast, the number of clients utilizing each service, the number of units per user and the average cost per unit. The Department notes that overall expenditures have declined over the past several years, but are beginning to show slight increases. At the same time, specific service trends vary widely. The Department believes that the delivery of services is reaching a point of homeostasis and that client growth will continue along normal trend lines. The numbers were then multiplied together to calculate the total expenditure for each service and added to derive Factor D. A 4% increase was applied to FY 2013-14 and 2.5% increase was applied to FY 2014-15 Cost Per Unit to account for 4% and 2.5% respective rate increases authorized by the state. The FY 2013-14 Cost Per Unit is then Fixed for the remainder of the forecast, while clients utilization and units per client are trended with using historical growth rates. The Department also added Health Maintenance as a service under Factor D. Estimates were derived from utilization and cost data from the Elderly, Blind and Disabled Home and Community Based Waiver.

ii. **Factor D' Derivation.** The estimates of Factor D' for each waiver year are included in Item J-1. The basis of these estimates is as follows:

To calculate State Plan services costs associated with SLS Waiver clients, the Department analyzed historical D' values. D' has been increasing fairly steadily since FY 2007-08. The Department has chosen the average cost per client growth rate FY 2007-08 to FY 2013-14 (removing FY 2010-11 because it was an outlier) which is 2.34%. The claims information used in the derivation of Factor D' does not contain costs for prescribed drugs for those dually eligible for Medicare and Medicaid as those claims are not tracked in the MMIS system. Therefore, the costs of those drugs are not included in the estimate of Factor D'. Additionally, because Health Maintenance (included in Factor D) is a substitute for Long Term Home Health Services realized in Factor D', the Department adjusted Factor D' to account for the substitution effect.

iii. **Factor G Derivation.** The estimates of Factor G for each waiver year are included in Item J-1. The basis of these estimates is as follows:

To calculate ICF/IID costs, the Department examined utilization and average per user ICF/IID costs. The Department trended expenditure using the average growth rate from FY 2010-11 to FY 2013-14 of 5.08%.

iv. **Factor G' Derivation.** The estimates of Factor G' for each waiver year are included in Item J-1. The basis of these estimates is as follows:

When determining the state plan costs for ICF/IID clients, the Department reviewed 6 years of historical data and chose .21% which was the growth in per capita costs from FY 2010-11 to FY 2013-14. The Department believes this trend to be most appropriate to forecast G' as it mirrors total growth in acute care costs for the Department and for the selected population. The claims information used in the derivation of Factor G' does not contain costs for prescribed drugs for those dually eligible for Medicare and Medicaid as those claims are not tracked in the MMIS system. Therefore, the costs of those drugs are not included in the estimate of Factor G'.

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (4 of 9)

Component management for waiver services. If the service(s) below includes two or more discrete services that are reimbursed separately, or is a bundled service, each component of the service must be listed. Select “*manage components*” to add these components.

Waiver Services	
Day Habilitation	
Homemaker	
Personal Care	
Prevocational Services	
Respite	
Supported Employment	
Dental Services	
Vision Services	
Assistive Technology	
Behavioral Services	
Health Maintenance Activities	
Home Accessibility Adaptations	
Mentorship	
Non Medical Transportation	
Personal Emergency Response	
Professional Services	
Specialized Medical Equipment and Supplies	
Vehicle Modifications	

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (5 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 1

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Day Habilitation Total:						22825999.70
Specialized Habilitation	15 Minutes	1535	1484.00	3.26	7426084.40	
Supported Community Connections	15 Minutes	3095	1386.00	3.59	15399915.30	
Homemaker Total:						2167452.48
GRAND TOTAL:						54604243.68
Total Estimated Unduplicated Participants:						4623
Factor D (Divide total by number of participants):						11811.43
Average Length of Stay on the Waiver:						319

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Homemaker - Enhanced	15 Minutes	687	293.00	6.03	1213784.73	
Homemaker - Basic	15 Minutes	525	487.00	3.73	953667.75	
Personal Care Total:						4673154.60
Personal Care	15 Minutes	1777	540.00	4.87	4673154.60	
Prevocational Services Total:						5427097.00
Prevocational Services	15 Minutes	340	1889.00	8.45	5427097.00	
Respite Total:						5531781.30
Day	1 Day	1088	26.00	192.39	5442328.32	
Group Overnight	Session	153	1.00	584.66	89452.98	
Supported Employment Total:						3519198.00
Supported Employment - Job Development	15 Minutes	80	48.00	12.05	46272.00	
Supported Employment - Job Placement	Item	6	1.00	1025.00	6150.00	
Supported Employment - Job Coaching	15 Minutes	928	879.00	4.25	3466776.00	
Dental Services Total:						1833922.96
Preventative/Basic	Office Visit	2666	4.90	101.29	1323191.79	
Major	Office Visit	250	1.39	1469.73	510731.18	
Vision Services Total:						307479.33
Vision Services	Item/Procedure	873	1.00	352.21	307479.33	
Assistive Technology Total:						121937.00
Assistive Technology	Item	100	1.00	1219.37	121937.00	
Behavioral Services Total:						642428.55
Behavioral Consultation	15 Minutes	121	27.00	24.49	80008.83	
Behavioral Plan Assessment	15 Minutes	48	22.00	24.52	25893.12	
Behavioral Counseling					459982.60	
GRAND TOTAL:						54604243.68
Total Estimated Unduplicated Participants:						4623
Factor D (Divide total by number of participants):						11811.43
Average Length of Stay on the Waiver:						319

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
	15 Minutes	251	77.00	23.80		
Behavioral Line Staff	15 Mintues	23	512.00	6.50	76544.00	
Health Maintenance Activities Total:						0.00
Health Maintenance Activities	15 Minutes	0	0.00	6.45	0.00	
Home Accessibility Adaptations Total:						337667.60
Home Accessibility Adaptations	Adaptation	68	1.00	4965.70	337667.60	
Mentorship Total:						962517.12
Mentorship	15 Minutes	1021	96.00	9.82	962517.12	
Non Medical Transportation Total:						5401206.06
To/From Day Program	Trip	2673	202.00	8.16	4405959.36	
Not To/From Day Program	Trip	320	117.00	5.68	212659.20	
Public Conveyance	Pass	1230	1.00	636.25	782587.50	
Personal Emergency Response Total:						37850.85
Personal Emergency Response	Item/Fee	95	9.00	44.27	37850.85	
Professional Services Total:						668917.92
Hippo-Therapy	15 Minutes	54	78.00	19.02	80112.24	
Movement Therapy	15 Minutes	74	166.00	18.99	233273.16	
Massage Therapy	15 Minutes	115	168.00	18.34	354328.80	
Recreational Facility Fees/Passes	Fee/Pass	2	1.00	601.86	1203.72	
Specialized Medical Equipment and Supplies Total:						44264.61
Disposable Supplies	Item	99	5.00	74.25	36753.75	
Equipment	Item	21	3.00	119.22	7510.86	
Vehicle Modifications Total:						101368.60
Vehicle Modifications					101368.60	
GRAND TOTAL:						54604243.68
Total Estimated Unduplicated Participants:						4623
Factor D (Divide total by number of participants):						11811.43
Average Length of Stay on the Waiver:						319

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
	Modification	20	1.00	5068.43		
GRAND TOTAL:						54604243.68
Total Estimated Unduplicated Participants:						4623
Factor D (Divide total by number of participants):						11811.43
Average Length of Stay on the Waiver:						319

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (6 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 2

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Day Habilitation Total:						23515360.50
Specialized Habilitation	15 Minutes	1550	1541.00	3.26	7786673.00	
Supported Community Connections	15 Minutes	3125	1402.00	3.59	15728687.50	
Homemaker Total:						2333189.80
Homemaker - Enhanced	15 Minutes	694	310.00	6.03	1297294.20	
Homemaker - Basic	15 Minutes	530	524.00	3.73	1035895.60	
Personal Care Total:						7766081.86
Personal Care	15 Minutes	2221	718.00	4.87	7766081.86	
Prevocational Services Total:						5544543.55
Prevocational Services	15 Minutes	343	1913.00	8.45	5544543.55	
Respite Total:						5798826.11
Day	1 Day	1099	27.00	192.39	5708788.47	
Group Overnight	Session	154	1.00	584.66	90037.64	
Supported Employment Total:						3760550.88
GRAND TOTAL:						61271563.60
Total Estimated Unduplicated Participants:						5698
Factor D (Divide total by number of participants):						10753.17
Average Length of Stay on the Waiver:						321

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Supported Employment - Job Development	15 Minutes	81	52.00	12.05	50754.60	
Supported Employment - Job Placement	Item	6	1.00	1050.63	6303.78	
Supported Employment - Job Coaching	15 Minutes	937	930.00	4.25	3703492.50	
Dental Services Total:						1876839.19
Preventative/Basic	Office Visit	2692	4.90	101.29	1336096.13	
Major	Office Visit	252	1.46	1469.73	540743.06	
Vision Services Total:						316754.74
Vision Services	Item/Procedure	881	1.00	359.54	316754.74	
Assistive Technology Total:						157196.46
Assistive Technology	Item	123	1.00	1278.02	157196.46	
Behavioral Services Total:						683458.58
Behavioral Consultation	15 Minutes	122	27.00	24.49	80670.06	
Behavioral Plan Assessment	15 Minutes	63	22.00	24.52	33984.72	
Behavioral Counseling	15 Minutes	253	82.00	23.80	493754.80	
Behavioral Line Staff	15 Mintues	23	502.00	6.50	75049.00	
Health Maintenance Activities Total:						1517975.25
Health Maintenance Activities	15 Minutes	389	605.00	6.45	1517975.25	
Home Accessibility Adaptations Total:						427588.56
Home Accessibility Adaptations	Adaptation	84	1.00	5090.34	427588.56	
Mentorship Total:						982068.74
Mentorship	15 Minutes	1031	97.00	9.82	982068.74	
Non Medical Transportation Total:						5703260.12
To/From Day Program	Trip	2699	204.00	8.16	4492863.36	
					245841.76	
GRAND TOTAL:						61271563.60
Total Estimated Unduplicated Participants:						5698
Factor D (Divide total by number of participants):						10753.17
Average Length of Stay on the Waiver:						321

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Not To/From Day Program	Trip	323	134.00	5.68		
Public Conveyance	Pass	1516	1.00	636.25	964555.00	
Personal Emergency Response Total:						38249.28
Personal Emergency Response	Item/Fee	96	9.00	44.27	38249.28	
Professional Services Total:						696205.52
Hippo-Therapy	15 Minutes	55	79.00	19.02	82641.90	
Movement Therapy	15 Minutes	75	170.00	18.99	242122.50	
Massage Therapy	15 Minutes	116	174.00	18.34	370174.56	
Recreational Facility Fees/Passes	Fee/Pass	2	1.00	633.28	1266.56	
Specialized Medical Equipment and Supplies Total:						44635.86
Disposable Supplies	Item	100	5.00	74.25	37125.00	
Equipment	Item	21	3.00	119.22	7510.86	
Vehicle Modifications Total:						108778.60
Vehicle Modifications	Modification	20	1.00	5438.93	108778.60	
GRAND TOTAL:						61271563.60
Total Estimated Unduplicated Participants:						5698
Factor D (Divide total by number of participants):						10753.17
Average Length of Stay on the Waiver:						321

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (7 of 9)

d. Estimate of Factor D.

i. **Non-Concurrent Waiver.** Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 3

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Day Habilitation Total:						
GRAND TOTAL:						67141448.77
Total Estimated Unduplicated Participants:						5753
Factor D (Divide total by number of participants):						11670.68
Average Length of Stay on the Waiver:						333

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
						24770916.31
Specialized Habilitation	15 Minutes	1613	1600.00	3.26	8413408.00	
Supported Community Connections	15 Minutes	3211	1419.00	3.59	16357508.31	
Homemaker Total:						3101752.68
Homemaker - Enhanced	15 Minutes	1007	323.00	6.03	1961323.83	
Homemaker - Basic	15 Minutes	545	561.00	3.73	1140428.85	
Personal Care Total:						8449751.94
Personal Care	15 Minutes	2274	763.00	4.87	8449751.94	
Prevocational Services Total:						5993652.60
Prevocational Services	15 Minutes	366	1938.00	8.45	5993652.60	
Respite Total:						6073736.44
Day	1 Day	1111	28.00	192.39	5984868.12	
Group Overnight	Session	152	1.00	584.66	88868.32	
Supported Employment Total:						4040959.38
Supported Employment - Job Development	15 Minutes	96	57.00	12.05	65937.60	
Supported Employment - Job Placement	Item	6	1.00	1050.63	6303.78	
Supported Employment - Job Coaching	15 Minutes	949	984.00	4.25	3968718.00	
Dental Services Total:						2041831.55
Preventative/Basic	Office Visit	2796	4.90	101.29	1387713.52	
Major	Office Visit	289	1.54	1469.73	654118.03	
Vision Services Total:						332887.14
Vision Services	Item/Procedure	907	1.00	367.02	332887.14	
Assistive Technology Total:						166096.76
Assistive Technology	Item				166096.76	
GRAND TOTAL:						67141448.77
Total Estimated Unduplicated Participants:						5753
Factor D (Divide total by number of participants):						11670.68
Average Length of Stay on the Waiver:						333

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
		124	1.00	1339.49		
Behavioral Services Total:						805069.75
Behavioral Consultation	15 Minutes	113	27.00	24.49	74718.99	
Behavioral Plan Assessment	15 Minutes	79	22.00	24.52	42615.76	
Behavioral Counseling	15 Minutes	295	87.00	23.80	610827.00	
Behavioral Line Staff	15 Mintues	24	493.00	6.50	76908.00	
Health Maintenance Activities Total:						2840838.00
Health Maintenance Activities	15 Minutes	728	605.00	6.45	2840838.00	
Home Accessibility Adaptations Total:						443539.35
Home Accessibility Adaptations	Adaptation	85	1.00	5218.11	443539.35	
Mentorship Total:						1000854.40
Mentorship	15 Minutes	1040	98.00	9.82	1000854.40	
Non Medical Transportation Total:						6117026.43
To/From Day Program	Trip	2893	206.00	8.16	4863017.28	
Not To/From Day Program	Trip	320	154.00	5.68	279910.40	
Public Conveyance	Pass	1531	1.00	636.25	974098.75	
Personal Emergency Response Total:						38249.28
Personal Emergency Response	Item/Fee	96	9.00	44.27	38249.28	
Professional Services Total:						753371.48
Hippo-Therapy	15 Minutes	58	80.00	19.02	88252.80	
Movement Therapy	15 Minutes	80	174.00	18.99	264340.80	
Massage Therapy	15 Minutes	121	180.00	18.34	399445.20	
Recreational Facility Fees/Passes	Fee/Pass	2	1.00	666.34	1332.68	
GRAND TOTAL:						67141448.77
Total Estimated Unduplicated Participants:						5753
Factor D (Divide total by number of participants):						11670.68
Average Length of Stay on the Waiver:						333

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Specialized Medical Equipment and Supplies Total:						48348.36
Disposable Supplies	Item	110	5.00	74.25	40837.50	
Equipment	Item	21	3.00	119.22	7510.86	
Vehicle Modifications Total:						122566.92
Vehicle Modifications	Modification	21	1.00	5836.52	122566.92	
GRAND TOTAL:						67141448.77
Total Estimated Unduplicated Participants:						5753
Factor D (Divide total by number of participants):						11670.68
Average Length of Stay on the Waiver:						333

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (8 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 4

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Day Habilitation Total:						26103841.94
Specialized Habilitation	15 Minutes	1679	1661.00	3.26	9091549.94	
Supported Community Connections	15 Minutes	3300	1436.00	3.59	17012292.00	
Homemaker Total:						3216811.84
Homemaker - Enhanced	15 Minutes	1016	328.00	6.03	2009485.44	
Homemaker - Basic	15 Minutes	560	578.00	3.73	1207326.40	
Personal Care Total:						8888490.24
Personal Care	15 Minutes	2328	784.00	4.87	8888490.24	
Prevocational Services Total:						6469066.50
Prevocational Services					6469066.50	
GRAND TOTAL:						71474649.72
Total Estimated Unduplicated Participants:						5808
Factor D (Divide total by number of participants):						12306.24
Average Length of Stay on the Waiver:						343

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
	15 Minutes	390	1963.00	8.45		
Respite Total:						6353264.13
Day	1 Day	1123	29.00	192.39	6265565.13	
Group Overnight	Session	150	1.00	584.66	87699.00	
Supported Employment Total:						4343177.43
Supported Employment - Job Development	15 Minutes	114	62.00	12.05	85169.40	
Supported Employment - Job Placement	Item	6	1.00	1050.63	6303.78	
Supported Employment - Job Coaching	15 Minutes	961	1041.00	4.25	4251704.25	
Dental Services Total:						2231795.77
Preventative/Basic	Office Visit	2904	4.90	101.29	1441316.18	
Major	Office Visit	332	1.62	1469.73	790479.58	
Vision Services Total:						349923.10
Vision Services	Item/Procedure	934	1.00	374.65	349923.10	
Assistive Technology Total:						178297.84
Assistive Technology	Item	127	1.00	1403.92	178297.84	
Behavioral Services Total:						954044.88
Behavioral Consultation	15 Minutes	104	27.00	24.49	68767.92	
Behavioral Plan Assessment	15 Minutes	99	22.00	24.52	53404.56	
Behavioral Counseling	15 Minutes	344	92.00	23.80	753222.40	
Behavioral Line Staff	15 Mintues	25	484.00	6.50	78650.00	
Health Maintenance Activities Total:						3301838.85
Health Maintenance Activities	15 Minutes	827	619.00	6.45	3301838.85	
Home Accessibility Adaptations Total:						460020.88
Home Accessibility Adaptations	Adaptation		1.00	5349.08	460020.88	
GRAND TOTAL:						71474649.72
Total Estimated Unduplicated Participants:						5808
Factor D (Divide total by number of participants):						12306.24
Average Length of Stay on the Waiver:						343

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
		86				
Mentorship Total:						1019816.82
Mentorship	15 Minutes	1049	99.00	9.82	1019816.82	
Non Medical Transportation Total:						6563273.37
To/From Day Program	Trip	3100	208.00	8.16	5261568.00	
Not To/From Day Program	Trip	317	177.00	5.68	318699.12	
Public Conveyance	Pass	1545	1.00	636.25	983006.25	
Personal Emergency Response Total:						38249.28
Personal Emergency Response	Item/Fee	96	9.00	44.27	38249.28	
Professional Services Total:						812515.00
Hippo-Therapy	15 Minutes	61	81.00	19.02	93977.82	
Movement Therapy	15 Minutes	85	178.00	18.99	287318.70	
Massage Therapy	15 Minutes	126	186.00	18.34	429816.24	
Recreational Facility Fees/Passes	Fee/Pass	2	1.00	701.12	1402.24	
Specialized Medical Equipment and Supplies Total:						52432.11
Disposable Supplies	Item	121	5.00	74.25	44921.25	
Equipment	Item	21	3.00	119.22	7510.86	
Vehicle Modifications Total:						137789.74
Vehicle Modifications	Modification	22	1.00	6263.17	137789.74	
GRAND TOTAL:						71474649.72
Total Estimated Unduplicated Participants:						5808
Factor D (Divide total by number of participants):						12306.24
Average Length of Stay on the Waiver:						343

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (9 of 9)

d. Estimate of Factor D.

i. **Non-Concurrent Waiver.** Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and

Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 5

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Day Habilitation Total:						27506930.85
Specialized Habilitation	15 Minutes	1747	1724.00	3.26	9818559.28	
Supported Community Connections	15 Minutes	3391	1453.00	3.59	17688371.57	
Homemaker Total:						3342510.77
Homemaker - Enhanced	15 Minutes	1026	334.00	6.03	2066384.52	
Homemaker - Basic	15 Minutes	575	595.00	3.73	1276126.25	
Personal Care Total:						9365404.47
Personal Care	15 Minutes	2383	807.00	4.87	9365404.47	
Prevocational Services Total:						6988217.60
Prevocational Services	15 Minutes	416	1988.00	8.45	6988217.60	
Respite Total:						6637409.18
Day	1 Day	1135	30.00	192.39	6550879.50	
Group Overnight	Session	148	1.00	584.66	86529.68	
Supported Employment Total:						4672341.53
Supported Employment - Job Development	15 Minutes	135	67.00	12.05	108992.25	
Supported Employment - Job Placement	Item	6	1.00	1050.63	6303.78	
Supported Employment - Job Coaching	15 Minutes	973	1102.00	4.25	4557045.50	
Dental Services Total:						2448848.26
Preventative/Basic	Office Visit	3016	4.90	101.29	1496904.14	
Major	Office Visit	381	1.70	1469.73	951944.12	
Vision Services Total:						367907.28
Vision Services					367907.28	
GRAND TOTAL:						75979317.12
Total Estimated Unduplicated Participants:						5863
Factor D (Divide total by number of participants):						12959.12
Average Length of Stay on the Waiver:						340

Waiver Service/Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
	Item/Procedure	962	1.00	382.44		
Assistive Technology Total:						191288.50
Assistive Technology	Item	130	1.00	1471.45	191288.50	
Behavioral Services Total:						1148268.44
Behavioral Consultation	15 Minutes	96	27.00	24.49	63478.08	
Behavioral Plan Assessment	15 Minutes	124	22.00	24.52	66890.56	
Behavioral Counseling	15 Minutes	402	98.00	23.80	937624.80	
Behavioral Line Staff	15 Mintues	26	475.00	6.50	80275.00	
Health Maintenance Activities Total:						3610851.90
Health Maintenance Activities	15 Minutes	883	634.00	6.45	3610851.90	
Home Accessibility Adaptations Total:						477050.58
Home Accessibility Adaptations	Adaptation	87	1.00	5483.34	477050.58	
Mentorship Total:						1049345.56
Mentorship	15 Minutes	1058	101.00	9.82	1049345.56	
Non Medical Transportation Total:						7047183.76
To/From Day Program	Trip	3322	210.00	8.16	5692579.20	
Not To/From Day Program	Trip	314	203.00	5.68	362054.56	
Public Conveyance	Pass	1560	1.00	636.25	992550.00	
Personal Emergency Response Total:						38249.28
Personal Emergency Response	Item/Fee	96	9.00	44.27	38249.28	
Professional Services Total:						876038.82
Hippo-Therapy	15 Minutes	64	82.00	19.02	99816.96	
Movement Therapy	15 Minutes	90	182.00	18.99	311056.20	
Massage Therapy	15 Minutes				463690.22	
GRAND TOTAL:						75979317.12
Total Estimated Unduplicated Participants:						5863
Factor D (Divide total by number of participants):						12959.12
Average Length of Stay on the Waiver:						340

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
		131	193.00	18.34		
Recreational Facility Fees/Passes	Fee/Pass	2	1.00	737.72	1475.44	
Specialized Medical Equipment and Supplies Total:						56887.11
Disposable Supplies	Item	133	5.00	74.25	49376.25	
Equipment	Item	21	3.00	119.22	7510.86	
Vehicle Modifications Total:						154583.23
Vehicle Modifications	Modification	23	1.00	6721.01	154583.23	
GRAND TOTAL:						75979317.12
Total Estimated Unduplicated Participants:						5863
Factor D (Divide total by number of participants):						12959.12
Average Length of Stay on the Waiver:						340

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