COLORADO
Department of Public Health & Environment

Dedicated to protecting and improving the health and environment of the people of Colorado

RECYCLING RESOURCES ECONOMIC OPPORTUNITY PROGRAM GRANT PROJECT FINAL REPORT OUTLINE

Draft Copy of Report Due Friday, August 7, 2015
Final Copy of Report Due Friday, August 28, 2015

The grant period for all FY2015 RREO grant projects ended on June 30, 2015. Per Colorado Revised Statute 25-16.5-105(m), the department requires each grantee to report on the successes of their project and the total quantity of material recycled so that this information can be shared with the state legislature and other state agencies.

Below is an outline to help guide you as you prepare your final report. It is recommended that you have your contract with CDPHE available as a reference when completing this report. The numbered sections listed here must be included in your final report. The final report must be formatted to 8.5x11 inch paper and text must be single-spaced with 11 point type. Templates for the Grant Budget Table and Grant Metrics Table are attached. Both tables must be included in the final report document. If submitting additional documents (handouts, brochures, photos, etc.), label appropriately as an appendix.

Please email your completed final report with all attachments and appendices to cdphe.ppp2@state.co.us (Subject Line: RREO Final Report). Final reports submitted in PDF format are strongly preferred. It is required that all final reports are submitted electronically. Hard copies will not be accepted. Please direct questions to Eric Heyboer, Grant Program Administrator, at 303-691-4955 or via email at eric.heyboer@state.co.us.

In the coming months, the Pollution Prevention Advisory Board may request that you present a summary of your project during one of their regularly scheduled meetings. If selected, your participation is appreciated. Additionally, a six month progress report on your project will be due in January 2016. Program staff will send information regarding this report in late 2015.

REPORT OUTLINE

I. ORGANIZATION INFORMATION (the information in this section should be presented on the report's cover sheet, which must be on your organization's letterhead)

1. Colorado Comfort
2. Building capacity to Develop End Markets for Textiles
3. Christopher Conway
4. springbackco@gmail.com 303-358-8904
5. Christopher Conway
6. springbackco@gmail.com 303-358-8904

II. WORK PLAN

Please use the format provided in the table below for your goals and objectives as listed in Exhibit B of your contract. Indicate the date each deliverable was completed or briefly describe why the deliverable was not completed.

Deliverables & Key Activities	Completion Date	Comments *(if deliverable was not completed, please explain why and what progress has been made)*
The Contractor shall purchase and install all equipment specified in Exhibit C under the heading "Dog Bed Project".	N/A	
The Contractor shall secure one or more buyers/distributors of the dog beds.	N/A	
The Contractor shall purchase all equipment specified in Exhibit C under the heading "Mattress Remanufacturing Project".	June 01, 2015	
The Contractor shall purchase a sufficient quantity of supplemental textile feedstock to construct no fewer than 25 mattresses.	May 15, 2015	
The Contractor shall purchase a 20-foot box truck.	June 15, 2015	
The Contractor shall train all staff on the safety and operation of the mattress assembly equipment.	June 30, 2015	
The Contractor shall secure one or more buyers/distributors of the remanufactured mattress/box spring sets.	June 15, 2015	
The Contractor shall submit via email to the CDPHE Program Administrator the design specifications of the air stratification system.	N/A	
The Contractor shall submit via email to the CDPHE Program Administrator a copy of the training certificate staff received as evidence of completing the 60-day program.	June 30, 2015	
The Contractor shall submit via email to the CDPHE Program Administrator a copy of the price agreement with each buyer/distributor of dog beds and mattress/box spring sets (minimum of one each).	June 30, 2015	

III. PROJECT SUMMARY

1. Executive Summary

Colorado Comfort will develop methods to build capacity to provide an aftermarket for textiles that currently have no aftermarket. The materials that we are focused on in this project are latex foam, prime foam, shoddy cloth and steel springs. Although steel has an existing market we have found that this exiting market is volatile and we can ensure return on effort through placing a portion of this steel into our mattress repurposing project. Our goal has been to make forward progress in the market of selling beds to drug addiction recovery centers as our baseline and we have met with resounding success in the feedback that we have received, although some commitments are yet to be realized we have to be patient until the bed orders are needed. The challenges that we have faced is based on new material procurement as they do not sell the exterior covers in a ready to go format and instead sell them in a bulk purchase format that requires additional labor for construction on our part. The environmental impact has been significant in that we can recycle their old bedding while providing new bedding product greatly reducing the landfill opportunities. We are new and young in this market place but our story and redemptive employment opportunities are going to be the qualities that set us apart.

2. Project Description & Overview of Work Completed

We are taking components from previously used mattresses and box springs and putting them through a rigorous sanitization process that ensures our end user is receiving a product that is as like new as we can make it. We are able to price our repurposed mattress and box spring in a way that makes us very attractive to the organizations that are price point sensitive but still concerned about quality and longevity. Our goal is to slowly develop a market place for the area drug and alcohol addiction recovery centers, transitional housing centers, low income citizens and any one that is interested in affordable bedding. We have met with some hesitation on the retail side of this because the word repurposed is not fully understood by the typical end user. This project is critical to those that need to be mindful of their budget expenditures but still have reoccurring bedding needs. We have continued to reduce our downstream waste because of the RREO funded project as we now have a outlet for textiles that previously had no aftermarket.

Summary of Results

The economic benefits of this project are yet to be fully realized as we have had less than two full months to develop our production methods and quality control measures. We are currently placing shoddy cloth into an aftermarket after several years of having no placement and this equates to a positive environmental impact on our downstream waste factor. The economic benefits are two fold for both the provider and the organization that is receiving our repurposed beds, we are benefitting in that we have created a new revenue stream for a startup social enterprise while the end user is benefitting because we are beating their bedding budget. We have added two full time positions through the formation of Colorado Comfort and that is of benefit to the community that these men shop in.

3. Summary of Unanticipated Outcomes or Roadblocks

We are working on a campaign that will get the word out about Colorado Comfort and the benefits that can be realized by purchasing a repurposed bedding set from us. The benefit of the public perception will take some time until we are able to get some testimonials listed on our web site about the experiences of buying and resting on a repurposed bedding set. The drug and alcohol addition recovery centers will be the strength of our advertising campaign in that will be the first repeat and long term partners to our product and the each serve close to one hundred potential future customers that will already have experience with our bedding products. Our material procurement is still a work in progress and once we resolve the purchasing issue we will create a production schedule that will be uninterruptable.

4. Communication of Project Findings

We have met with Step 13, Stout Street Foundation, ARC, and Volunteers of America to explain our new product line and they have all been very receptive to the product line that we have demonstrated in house. We have learned that we have to develop a production efficiency that we are still too young to implement because we do not have reliable material partnerships and long term purchasing accounts. As we develop revenue we will put that money back into our advertising account so that we gain some community recognition for our intentional purpose.

Future Impact of the Project

The future is favorable as we continue to reduce the waste that our operation creates. If other mattress recycling facilities begin to develop operations we will be able to share our experiences and technology in our development of secondary markets for product that they will eventually struggle with. We can offer quality products at affordable prices that the community and the individuals can benefit from.

5. Financial Summary

Using the Grant Budget Table, indicate how funds were spent during the project, including a breakdown of actual in-kind/matching funds. Be sure the Grant Budget Table is complete.

6. Conclusion

We have not had adequate time to fully develop a well-rounded mattress repurposing operation yet as we are still understanding the demands of the market place, the procedure of efficiently producing good quality mattress and box springs at an affordable price, understanding the material market place and how to effectively convey this information to the general public and institutions as we have limited operating capital. We are diligent in our effort to understand the complexities of this new endeavor and feel confident that we will work through the problem areas and reach partnership with those that understand the value proposition that we offer. We have had such positive feedback and encouragement from those we have approached about this concept that it is only a matter of time before we are able to realize the full potential that this opportunity affords.

7. Appendix

b. Community Leader Contact Information
Step 13 Drug and Alchol Recovery - Peter Droege
pdroege@step13.org 303-519-9533
Stout Street Foundation - Bradly Lucero
bradl@stoutstreet.org 303-489-2330
A.R.C. Zachary Vigil
zvigil@arcthrift.com 303-668-9413

c. Manuals, Brochures, Print Advertisements, Pictures, Educational Materials, etc. Label each as its own appendix.

Grant Metrics Table

Date project fully operational (if applicable): May-15

Based on deliverables. Provide the month during which the grant project increased diversion/created jobs/increased number of customers.

Diversion Rates:

Choose one material per blue box from the drop-down menu provided. If your material is not listed, enter a description in the "Other" box.

Only list materials diverted as a direct result of the grant project. Must be listed in tons. See tab labeled "Conversion Tables" if needed.

Material Diverted #1

"Other" Material: Latex Foam

	Pounds Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	965
June-15	1120
Total	2085

Material Diverted #2

"Other" Material: Shoddy Cloth

	Pounds Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	1360
June-15	1700
Total	3060

Material Diverted #3

"Other" Material: Steel

	Pounds Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	1200
June-15	1200
Total	2400

Material Diverted #4

"Other" Material: Prime Foam

	Pounds Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	1490
June-15	1515
Total	3005

Material Diverted #5

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #6

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #7

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #8

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

End use of diverted materials:
Describe where materials are going
(e.g. MRF, new products, reuse)

We are using our latex, prime foam, shoddy cloth and steel springs in the repurposing of our Colorado Comfort mattresses and box springs. We have created a stock pile of this material that i

Number of Permanent Jobs Created:
Include full-time & part time paid positions.
1 FTE = 40 Hours Per Week

2

Type of Permanent Job(s) Created:
Provide titles of jobs created

Certified Mattress builder , mattress building techinician

Average Salaries of Jobs Created:
Average of all jobs created

$15,001 - $30,000

Average Monthly Customers:
Estimate or refer to customer list

	Avg. Monthly Bed Sets
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	16
June-15	24
Avg / FY 15	20

Grant Budget Table

Description	Grant Funds Spent	Matching/In Kind Amount (if any)	Total Amount
Personnel Salaries	$0.00	$6,000.00	$0.00
Fringe Benefits	$0.00	$0.00	$0.00
Pallet Racks	$2,000.00	$400.00	$0.00
Travel Costs	$0.00	$2,475.00	$0.00
Materials	$10,000.00	$4,000.00	$0.00
Tape Edge Machine	$45,000.00	$4,355.00	$0.00
Air Compressor and Equipment	$2,450.00	$10.00	$0.00
Air Dis-Stratification Fan	($5,535.00)	$5,535.00	$0.00
Training/Education	$0.00	$2,850.00	$0.00
Marketing/Advertising	$0.00	$0.00	$0.00
20' Box Truck	$35,600.00	$3,963.85	$0.00
Air Compressor attachments	$2,615.00	$0.00	$0.00
Total Project Cost:	$103.200,.00	$29,588.85	$0.00

Total award amount: $137,620

Once final reimbursements are submitted and approved, adjust the "Grant Funds Spent" column to reflect all funds spent during the grant cycle. Please add all matching/in kind funds spent during the project. Refer to your scope of work for the amount of matching/in-kind funds you committed for this project. This table must be included in your final report in the "Financial Summary" section.

We worked hard to save money that was allocated to us in hopes that the committee would see this as a benefit for their consideration of our RREO grant. We shopped our tape edge machine and ended up saving approximately $7,000.00, we took on the expense($5,535.00) of the air dis-stratification fan because the land lord of our building was willing to amortize it over the life of our lease and we provided pickups of equipment in our truck to save money on delivery charges.

COLORADO COMFORT

SLEEP GREEN & SAVE.

About Colorado Comfort

Colorado Comfort is a green mattress company producing high quality refurbished mattresses at affordable prices. Our company takes only the highest quality materials (foams, springs, etc..) of lightly used mattresses and utilizes their entire lifespan potential in another mattress. We allow a viable and green option for customers who want a quality top of the line mattress for an affordable price. Our refurbished mattresses meet the comfort of those $1,500-$2,000 mattresses you see in major stores for a fraction of the cost.

**All the materials inside our mattresses are 100% sanitized and analyzed for body impressions, stains, etc... if it passes the test and is in premium condition we will then add it to a mattress and finish it off with a brand new cover. You can sleep great knowing you shopped green, got an amazing deal, and a quality mattress!

COLORADO
COMFORT
SLEEP GREEN & SAVE.
Slightly used materials.
HUGE SAVINGS!
SHOWN IN PICTURE
TWIN SETS ALL $175
FULL SETS ALL $325
QUEEN SETS ALL $399
KING SETS ALL $499

Quality Assurance and Training Program for Colorado Comfort LLC June 30, 2015

This will certify that I , Dick Summerfield, have provided 60 hours of onsite training for the safe use and operation of the James Cash Company Inc. 100 SNMUHS-0 60 " tape edge machine located at 3875 Steele St Unit B Denver, Colorado 80205. I worked with Carlos Torres and Chris Conway in this training module and am satisfied that they understand the safety requirements and operations of this machine.

Dick Summerfield

Dick Summerfield

455 Weaver Park Rd.

Suite 700

Longmont, Colorado 80504

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REPORT OUTLINE

I. ORGANIZATION INFORMATION (the information in this section should be presented on the report's cover sheet, which must be on your organization's letterhead)

1. The Green Pup Dog Beds
2. Building Capacity to Develop End Markets for Textiles
3. Christopher Conway
4. Springbackco@gmail.com 303-358-8904
5. Christopher Conway
6. Springbackco@gmail.com

II. WORK PLAN

Please use the format provided in the table below for your goals and objectives as listed in Exhibit B of your contract. Indicate the date each deliverable was completed or briefly describe why the deliverable was not completed.

Deliverables & Key Activities	Completion Date	Comments *(if deliverable was not completed, please explain why and what progress has been made)*
The Contractor shall purchase and install all equipment specified in Exhibit C under the heading "Dog Bed Project".	March 01,2015	
The Contractor shall secure one or more buyers/distributors of the dog beds.	June 01, 2015	Urban Dogg, Mouthfulls Pet Store
The Contractor shall purchase all equipment specified in Exhibit C under the heading "Mattress Remanufacturing Project".	March 01, 2015	
The Contractor shall purchase a sufficient quantity of supplemental textile feedstock to construct no fewer than 25 mattresses.	March 15, 2015	
The Contractor shall purchase a 20-foot box truck.	June 05, 2015	
The Contractor shall train all staff on the safety and operation of the mattress assembly equipment.	March 01, 2015	
The Contractor shall secure one or more buyers/distributors of the remanufactured mattress/box spring sets.	July 31,2015	
The Contractor shall submit via email to the CDPHE Program Administrator the design specifications of the air stratification system.	N/A	
The Contractor shall submit via email to the CDPHE Program Administrator a copy of the training certificate staff received as evidence of completing the 60-day program.	June 30, 2015	Training certificate included
The Contractor shall submit via email to the CDPHE Program Administrator a copy of the price agreement with each buyer/distributor of dog beds and mattress/box spring sets (minimum of one each).	June 30, 2015	Agreement included

III. PROJECT SUMMARY

1. Executive Summary
The Green Pup is a dog bed manufacturing company that is a startup micro business under the Spring Back Colorado Inc. umbrella. The Green Pup produces ecofriendly up cycled dog beds and are manufactured with 90% recycled products. The latex foam is supplied through Spring Back Colorado's mattress recycling business. The Green Pup will position its dog beds as an affordable ecofriendly luxury health bed for dogs.

2. Project Description & Overview of Work Completed
The goals of The Green Pup were to create an after market for latex foam that did not have a previous aftermarket. We have accomplished that goal by the creation of The Green Pup dog bed building business. We use only 100 % latex foam in the creation of our dog beds and have found that we have reduced our latex waste factor by 48%. We have a long way to go in understanding how to utilize some of the larger sizes of latex foam but for now we have made great strides in realizing the upside for our former trash source. We feel this project is important because it has allowed us an outlet for hiring disenfranchised women that are working a recovery program and intentional about their long term well-being. The sewing and production skills that the women are learning are something that they will be able to draw upon for any future employment opportunities that may be presented to them. We have currently produced 43 dog beds and have sold 17 of them while employing 2 full time seamstresses.

3. Summary of Results
There are two trends that have great potential for The Green Pup and they are local retail sales and ecommerce. First is growth of ecommerce sales. Online shopping represents a threat to traditional industry retailers because ecommerce is expected to grow 12.2% over the next ten years. Local retail sales are attractive because the local pet boutiques are able to carry one off pet beds that are unique for their customer base and we can generally agree that the state of Colorado has a strong commitment to their pets and recycling. We are still looking for an equitable partnership with a distribution company but have struggled in that formation because they are seeking such deeply discounted price points that we are effectively working to break even. Perhaps once we get some traction we can produce upcycled beds with leverage and be able to produce reasonable revenue from this micro business allowing us to greater expand our programs.

4. Summary of Unanticipated Outcomes or Roadblocks
Some of the roadblocks that we have encountered during our business development is getting product to market. We have found that the whole sales price structure that we modeled is not holding up when we are approaching the pet boutique retail market sector. Based on our initial investigation into the market place we felt that our upcycled dog beds would create revenue 50% higher than what is being discussed. We are fortunate that we are working with in house and donated recycled products allowing us to offset our manufacturing costs and consider the reduced price offerings.. We have just landed our 2nd pet boutique, Mouthfulls, and are now being represented by two different pet stores and believe that will begin to offer leverage

and traction so that we can negotiate a little tougher on the price point so that we can afford to offer more redemptive sewing opportunities and full time jobs.

5. Communication of Project Findings

We have built and launched a base line web site greenpupdogbeds.com and are awaiting some pictures from some of our first dog beds owners to accent the site. We have offered our customers the chance to send us pictures of their dogs enjoying their new beds and will post them all on line in an effort to create additional interest in our project and product. We have been approached by Big Red F a company out of California that creates high end business development videos and they will be producing a video on the benefits of our work within the community and the impact that start up social enterprises can have on a work force and community. We are speaking at the Kiwanis club on August 18 about the benefits of proper recycling and the derivates that can be realized through the creative development of aftermarket products. We have been featured in an article by The Denver Post on July 18 (thanks to Eric Heyboer) about mattress recycling which has opened a lot of doors within the community to share the story of recycling and the aftermarket we are creating from some of our hard to recycle byproducts. We will continue to develop an informational platform as we continue to create revenue from our dog bed sales and apply those revenues to areas that will promote growth and additional exposure.

6 Future Impact of the Project

We will continue to divert latex foam from the downstream waste flow as we convert the material into dog beds. We are close to diverting 1,000 lbs a month from the landfills currently and will be increasing that monthly amount by each dog bed that we create. There are no negative downstream effects from this project. This conversion technology is available to any mattress recycling operation that is intentional about waste reduction and fortunate to have a group like the RREO grant funding committee to transform ideas into applications.

7 Financial Summary

8 Conclusion

It is difficult to begin a startup social enterprise from scratch but impossible without the finical assistance, support and guidance that the RREO grant committee has provided in this endeavor. The chance to bring creative and unique ideas before this committee with confidence that they will recognize the value proposition of the idea is very powerful and encouraging to us. We want to be the organization that believes all things are possible with the concerted efforts of an intentional village of likeminded people doing the best we can to serve our communities on the social and environmental levels.

6.

7. Appendix
   a. Grant Metrics Table
      i. <u>Be sure the Grant Metrics Table is complete.</u> See Excel spreadsheet.
   b. Community Leader Contact Information
      i. Include the name, title, phone number & email address of at least three community leaders who are familiar with your project. They may be contacted by the committee for input on the project.
   c. Manuals, Brochures, Print Advertisements, Pictures, Educational Materials, etc. Label each as its own appendix.

Grant Metrics Table

Date project fully operational (if applicable): February-15

Based on deliverables. Provide the month during which the grant project increased diversion/created jobs/increased number of customers.

Diversion Rates:

Choose one material per blue box from the drop-down menu provided. If your material is not listed, enter a description in the "Other" box.
Only list materials diverted as a direct result of the grant project. Must be listed in tons. See tab labeled "Conversion Tables" if needed.

Material Diverted #1

"Other" Material: organic latex foam

	LBS ~~Tons~~ Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	635
March-15	760
April-15	865
May-15	920
June-15	980
Total	4160

Material Diverted #2

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #3

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #4

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #5

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #6

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #7

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

Material Diverted #8

"Other" Material:

	Tons Diverted
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	
March-15	
April-15	
May-15	
June-15	
Total	0

End use of diverted materials:
Describe where materials are going
(e.g. MRF, new products, reuse)

We have developed a new social enterprise, due in large part to the RREO grant, to make upcycled dog beds. We are using new end run and out of style donated fabric, from Mission Wear, that

Number of Permanent Jobs Created:
Include full-time & part time paid positions.
1 FTE = 40 Hours Per Week

2

Type of Permanent Job(s) Created:
Provide titles of jobs created

Head Seamtress - in charge of all sewing operatons, fabric selection and quality control. Production manager is in charge of all assembly, cutting latex foam and bagging of completed dog beds.

Average Salaries of Jobs Created:
Average of all jobs created

$15,001 - $30,000

Average Monthly Customers:
Estimate or refer to customer list

	Avg. Monthly Amount
July-14	
August-14	
September-14	
October-14	
November-14	
December-14	
January-15	
February-15	0
March-15	2
April-15	7
May-15	5
June-15	9
Avg / FY 15	5

The Green Pup

3875 Steele Street (Unit B), Denver, CO 80205

Tel (720) 515.1328 **Email** info@springbackco.org

To: Brad Taylor, Urban Dogg

From: Gage Chapel, The Green Pup

Subject: Memorandum of Understanding – Purchasing of Dog Beds

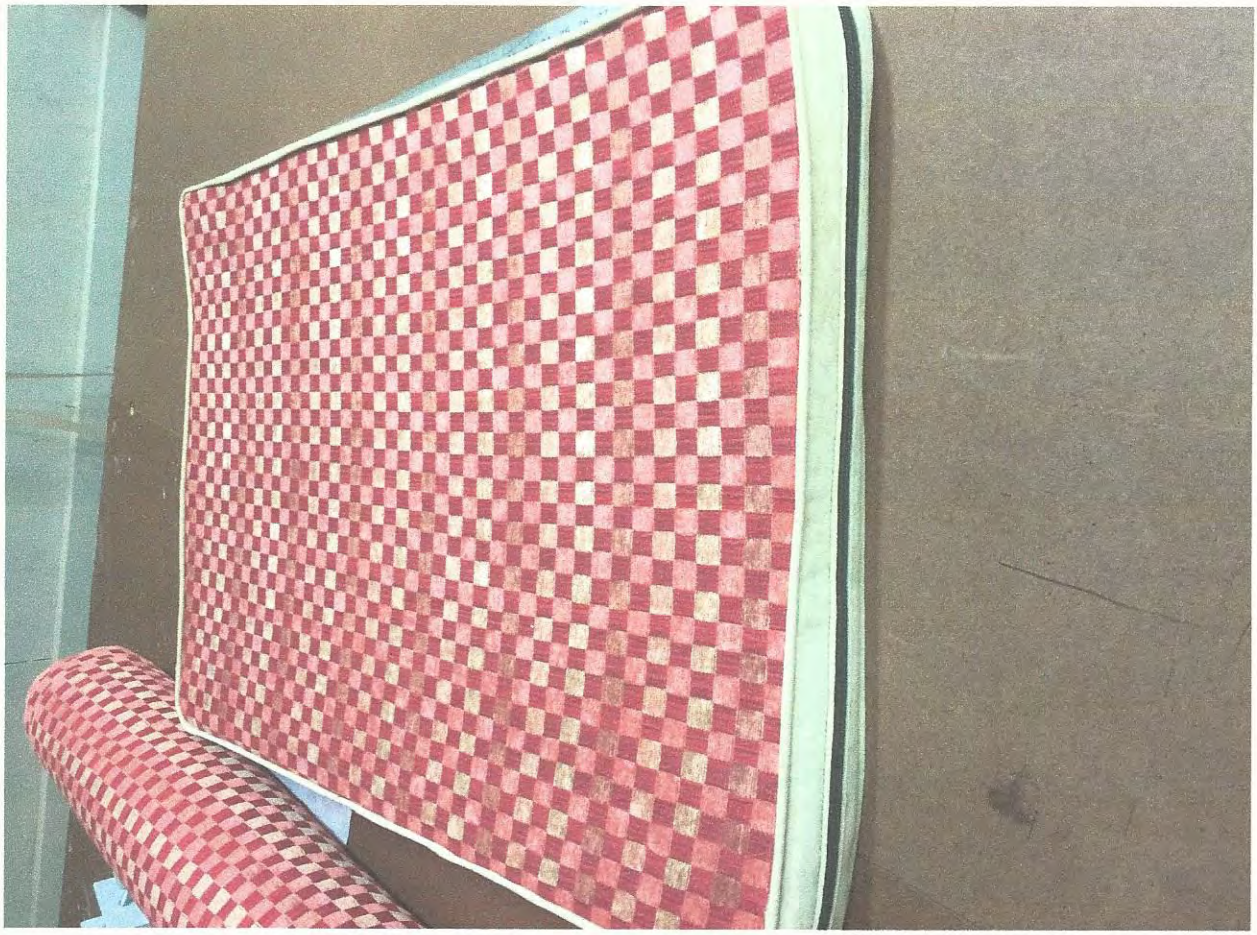
Date: 5 August 2015

Brad thank you for your recent purchase of The Green Pups dog beds for Urban Dogg, on 12 July 2015. We are excited that your store is the first to carry The Green Pup's products. Depending on the sales volume and customer feedback of our dog beds, we wish to continue to partner with Urban Dogg as a retailor. A representative from The Green Pup will touch base with your store, Urban Dogg, on a monthly basis to ensure our product is meeting both you and your customers' expectations. At this time you will also be able to place another order if required.

Once again we are excited about working with Urban Dogg. Any questions please feel free to contact Gage Chapel by phone at 702-413-4681 or by email at gagechapel@gmail.com.

Christopher Conway

Gage Chapel



Grant Budget Table

Description	Grant Funds Spent	Matching/In Kind Amount (if any)	Total Amount
Personnel Salaries	$0.00	$5,500.00.00	$0.00
Fringe Benefits	$0.00	$0.00	$0.00
Tuition/Fees	$0.00	$0.00	$0.00
Travel Costs	$0.00	$1,780.00	$0.00
Materials/Supplies/Equipment(under $5000)	0.00	$0.00	$0.00
Equipment Purchases (over $5000)	$26,020.00	$0.00	$0.00
Contractors/Subcontractors Electrical	$0.00	$3,428.00	$0.00
Consultants	$0.00	$0.00	$0.00
Training/Education	$0.00	$500.00	$0.00
Marketing/Advertising	$0.00	$750.00	$0.00
Other Direct Costs	$0.00	$3,875.00	$0.00
Indirect Costs	$0.00	$0.00	$0.00
Total Project Cost:	$26,020.00	$15,887.00	$0.00

Total award amount: $26,020

Once final reimbursements are submitted and approved, adjust the "Grant Funds Spent" column to reflect all funds spent during the grant cycle. Please add all matching/in kind funds spent during the project. Refer to your scope of work for the amount of matching/in-kind funds you committed for this project. This table must be included in your final report in the "Financial Summary" section.