

**Anne Justen, Trustee** – I look forward to serving a third term. For the past four years, I have been Intergovernmental Affairs Commissioner and a Director on the Board of the Denver Regional Council of Governments (DRCOG).

My approach to our challenges is get the job done effectively and efficiently, cut the drama, ask questions, analyze problems and proposed solutions, understand cost-benefit parameters, be open, and implement the will of the majority. I know what I don't know, admit it, and educate myself.

I earned my MBA in 1980 and worked in the energy information arms of A.C. Nielsen and Dun & Bradstreet Corporation and for an energy trade publisher. About ten years ago, I became a small business owner. I co-own a consultancy, specializing in business strategy; we occasionally manage a political campaign (batting .600). I also am a niche book publisher specializing in Colorado history, and I do everything from editing to page design to typesetting to sales to accounting.

We bought our Bow Mar property the last day of the last century so we are 21<sup>st</sup> Century residents, and our girls are now freshmen at Colorado State University. My toe-in-the-water volunteer position was with the Bow Mars Sharks. I am active in Monday Club, Bow Mar Gardeners (I make sure you have a hot dog and a beer at Beach Clean-up), and Lakes O' Bow Mar Garden Club, and I volunteer outside our Town. I have been an Arapahoe County precinct leader for several years.

I am committed to understanding the issues we face and potential solutions and to spending our budgets wisely. More significantly, I understand that your trust means that your voice is more important than my opinions. I will listen to you. Thank you for allowing me to serve.