

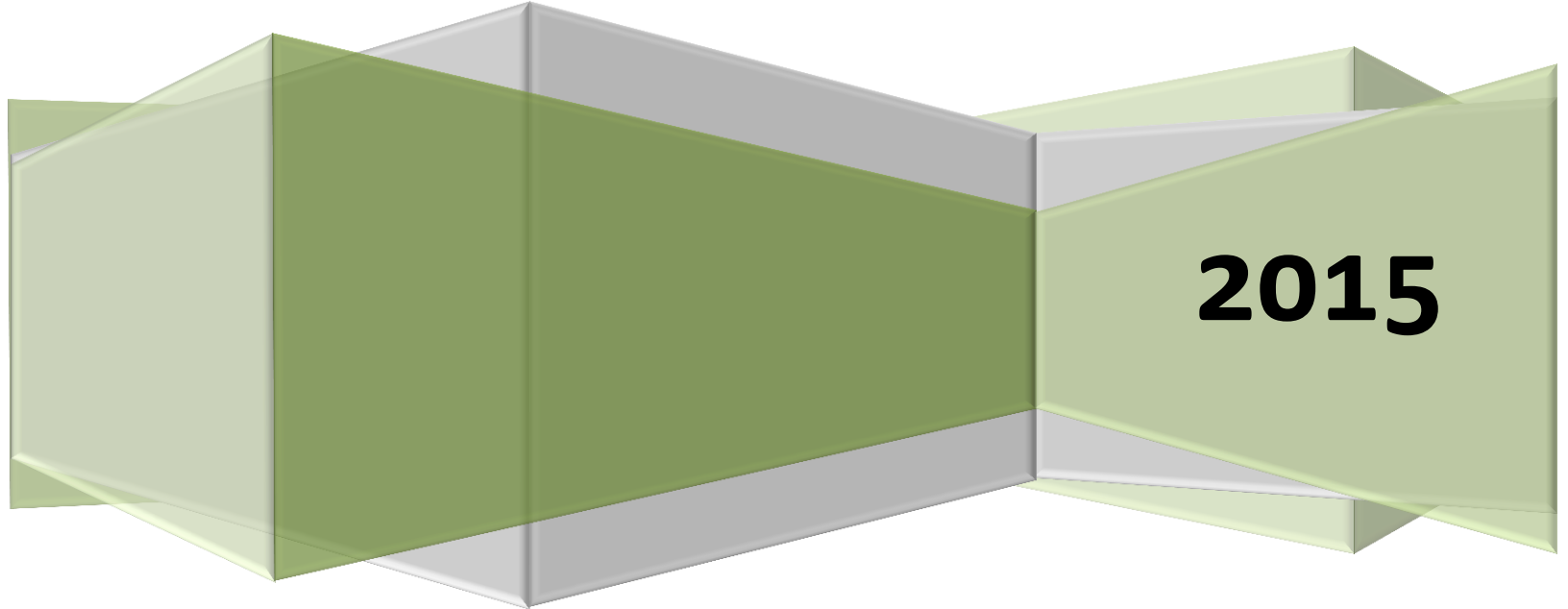


CATPA
Colorado Auto Theft
Prevention Authority
Department of Public Safety

STRATEGIC PLAN

Robert Force, Director

The Colorado State Patrol requires all business units to develop and update a centralized strategic plan in accordance with department policies 6.10A.0103 and 3.01.1501. This Plan incorporates the established CATPA objectives as applied to the CSP centralized strategic goals and is a product of the tactical operation planning located in the CSP SharePoint® Hub.



2015

GOAL 1 MAXIMIZE THE PROTECTION OF LIFE AND PROPERTY – PUBLIC SAFETY

Utilize the application of the knowledge of our members to make predictive and adaptive changes to achieve our public safety mission.

STATEMENT CATPA WILL PROVIDE QUALITATIVE FINANCIAL ASSISTANCE TO GRANT INITIATIVES AIMED AT THE PREVENTION OF AUTO THEFT WITHIN COLORADO.

OBJECTIVE 1.1 Increase by 50%, as compared to FY15, the number of CATPA Grantees to perform monthly standardized and normalized data reporting for determination of value-based funding on the impact to auto theft within the partnership areas of grantees.

Discussion: In FY15, CATPA awarded 8 grantees, where a law enforcement consolidation of 4 task forces has resulted in a total of 6 awards for FY16. Last year, all 4 law enforcement task forces were required to report monthly qualitative standardized data to CATPA on the impact to auto theft within the partnership areas. In FY14 CATPA received 43 products of auto theft countermeasures where products were found not to be standardized or normalized, nor was it feasible for a determination of CATPA fund's effect on auto theft. Pursuant to the FY15 Grant Managers Guidance, on July 01, 2014 CATPA required 50% of grantees (law enforcement grants) to begin reporting standardized and normalized data pertaining to auto theft countermeasures. In August 2014, the CATPA Board approved the FY16 Grant Managers Guidance to expand the normalized data to the remaining initiatives, including prosecution, education, intelligence, and training beginning July 1, 2015.

OBJECTIVE 1.2 Decrease auto theft by 10% in CATPA partnership areas, as compared to 2014, through the use of two consolidated auto theft task forces: one in the Denver Metropolitan Area and the second statewide.

Discussion: CATPA funds are limited to complete statewide distribution, but have historically covered 85% of the jurisdictions where auto theft occurs. Auto theft declined -.1% in all CATPA partnerships from 2013-2014, where non-CATPA funded areas rose 10.4%. The CATPA partnerships reduction effort of -.1% resulted in an overall statewide average decline of -1% from 2013-2014. In FY16, CATPA resolved to consolidate the Denver Metropolitan teams of the eastside and westside (C-MATT) with the goal to reduce auto theft in this area by 15%. CATPA also resolved to consolidate the remaining statewide teams, outside the Denver Metro Area, into a second team (BATTLE) with the goal to reduce auto theft by 10%.

OBJECTIVE 1.3 Re-apportion 10% of CATPA enforcement funds to statewide initiatives outside the Denver Metropolitan Area.

Discussion: In FY15, 77% of enforcement funds were delivered to the Denver Metropolitan area for the reduction of auto theft, yet this area represented only 66% of all auto thefts statewide. The goal for FY16 is to reallocate apportioned funding based on the theft incident, rate, per capita, initiative, and qualitative demonstration on the use of the funds. It is believed with the development and integration of consolidated task force operations, this reallocation may be a value-based effort to reduce auto theft outside the Denver Metropolitan Area.

OBJECTIVE 1.4 Increase by 10% the use of internal data deployment for intelligence-led policing efforts amongst the CATPA Board by December 2016 as compared to 2015.

Discussion: The CATPA Office will work with the ATICC in acquiring annual, quarterly reporting for determination of trends, patterns, incidences and successes of funding to reduce

auto theft. These reports will include cost-benefit analysis to the CATPA Board for moderation, modification and solicitation of CATPA funds.

- OBJECTIVE 1.5** Determine the strength, reliance and ability to incorporate a prosecution initiative to support the enforcement task forces and determine alternatives to decrease efficiency rates of auto theft offender recidivism.

Discussion: The Attorney General's Office has historically been funded with the goal to prosecute auto theft offenders. However, in FY15 it was determined the best use of the CATPA funds was to engage the AG's Office to facilitate and otherwise provide assistance and support for local district attorneys in prosecution of auto theft task force cases. The role of the AG's Office is being researched to determine a change management in streamlines and guides for intake, screening and classification of prosecutorial abilities of task force cases.

GOAL 2 PROFESSIONAL DEVELOPMENT OF CSP MEMBERS – CAREER ENRICHMENT OF MEMBERS

Educate members and systematically develop at all levels of the organization.

- STATEMENT** **ENHANCE THE EDUCATION AND KNOWLEDGE OF CATPA STAFF FOR ADMINISTRATIVE EFFICIENCIES.**

- OBJECTIVE 2.1** Increase by 20%, as compared to 2015, the education, knowledge and use FARS by CATPA staff to ensure financial stewardship of the CATPA cash fund.

Discussion: In FY15, CATPA implemented a localized and customized Financial Accounting Reporting System (FARS). This system was developed to document and assist in the accounting of all CATPA collections of revenue, interest, grant awards, operational expenditures and encumbrances.

- OBJECTIVE 2.2** Increase by 10%, as compared to 2015, the education, knowledge and use of CORE by CATPA staff to ensure financial stewardship of the CATPA cash fund.

Discussion: In August 2014, CATPA was notified by the State Controller that the Colorado Grants Management System would be life-cycled in 2016. As such, CATPA does not have funding to create a grants management system within CORE and will be alternatively developing grant applications, monitoring and reporting forms with the use of Adobe Acrobat forms and/or Infopath. This change will require CATPA staff to become familiar and proficient with the use of these programs for moderation away from COGMS.

GOAL 3 ESTABLISH AND MAINTAIN INTERNAL AND EXTERNAL PARTNERSHIPS – ORGANIZATIONAL AND COMMUNITY

Partnership Initiatives Fostering and maintaining partnerships with our members, external agencies and the constituents of our communities is critical to our success.

- STATEMENT** **Maintain awareness of auto theft amongst the public, stakeholders and the CATPA Board.**

- OBJECTIVE 3.1** Increase, by 10%, marketing and collaboration of CATPA initiatives in seeking viable program alternatives to reduce auto theft, by focusing on judicial partnerships, as compared to FY15.

Discussion: Pursuant to statutory elements, CATPA needs to expand its relationship with judicial partnerships, including the state district attorneys association, judicial probation office, court programs office, and enhancing alternatives to decrease recidivism

and/or consequential sentencing. DCJ and Colorado Courts have staffed with CATPA for futuristic endeavors to target auto theft offenders.

OBJECTIVE 3.2 Increase, by 40%, the qualitative level of awarding exceptional recognition/award for individuals and/or teams combatting auto theft by establishing standardized criteria for review and award, as compared to FY15.

Discussion: Work with the Colorado Auto Theft Investigators Association, the CATPA Board and the IACP in fusing a single point process for recommendation and review of achievement awards. Review the IACP minimal evaluation criteria and determine the best use and/or application for CATPA.

OBJECTIVE 3.3 Increase, by 10%, the number of CATPA funded program presentations to the CATPA Board to foster communication and enhance synergistic environment between the CATPA Board and grantees.

Discussion: The CATPA Board reviews results of performances on a monthly basis and has observed the value-based and efficiency levels of the grantees. From 07/01/2014 to 4/1/2015, CATPA has documented 1,367 case investigations, 574 recoveries (\$4.4 million), 199 puffers, 556 arrests, 7 inspections, 159 bait car operations, 436 ALPRS deployments, 3,251 community/lockdown prevention activities and 14 news media releases. These enforcement activities have resulted in a decrease (-.1%) of auto theft rate from 2013-2014 while Non-CATPA areas have increased 10.4%. In 2015, three (3) grantees presented their successes to the CATPA Board, but 5 did not.

GOAL 4 EFFICIENTLY MANAGE RESOURCES AND CAPITAL ASSETS – ACQUIRE MISSION ESSENTIAL MATERIALS AND CAPITAL ASSETS

Develop proactive strategies to identify and manage equipment, vehicles and capital construction project needs within the agency.

STATEMENT CATPA will increase efficiency of managing resources and capital assets related to CATPA funds.

OBJECTIVE 4.1 Update the inventory tracking record for all CATPA grantees regarding capital assets purchased with CATPA funds before September 01, 2015.

Discussion: CATPA Office developed an inventory tracking record for identifying the type, amount, condition, purchase date and purchase amounts of all capital equipment acquired through the use of CATPA funds. These forms were taken in front of the CATPA Board for approval during the months of March, April and May 2014. CATPA will work with project directors and supervisors to ensure these inventories are completed with the consolidation of task forces.

OBJECTIVE 4.2 Determine the current asset investment of all CATPA inventory using depreciation calculations of generally accepted accounting principles before December 2015.

Discussion: In August 2014, the CATPA Board was presented with decision-making on the inventory assessment, resulting in a total amount of \$1.239 million of investment with a fair market value of \$601 thousand.

GOAL 5 DEVELOP AND REFINE INTERNAL PROCESSES – BUSINESS DEVELOPMENT

Manage and develop current and future technologies and strategies that automate and modernize routine tasks completed by all members at all levels of the organization.

STATEMENT Increase efficiency and effectiveness of CATPA funds.

OBJECTIVE 5.1 Develop and initiate the use of a grant application process for use in FY17.

Discussion: The Colorado Grants Management System will life-cycle in 2017 where CATPA will need to develop a mechanism for customers to submit requests for funding. The grant application process must comply with the provisions currently established. CATPA Staff intend to utilize Adobe Acrobat forms to replace the existing forms found in the COGMS. Reimbursement requests will be developed using the FARS as an integrated accounting systems for CORE entries.

OBJECTIVE 5.2 Adjust and modify FARS to increase efficiency of staff on the use of an intermodal accounting system for all CATPA cash funds (collections, operating and grants).

Discussion: Configurations, amendments and modifications will be required for CATPA to transition away from the COGMS and rely upon FARS as integration for CORE entries and accounts. It is anticipated these modifications will need to be made by Planet Technologies, Inc. as they developed the initial installation of FARS.

OBJECTIVE 5.3 Ensure integration and use of financial accountability through the integration of CORE.

Discussion: The state migrated to the use of CORE, effective July 2014. This integration has been challenging for CATPA staff, as the financial tracking and training sessions on the new system has been generic. CATPA staff will continue to attend trainings and strive to meet the needs for financial accountability with CORE.

CATPA OFFICE MILESTONES/TASKS

- A. ELECTRONIC BOARD PACKAGES.** Before June 1, 2015, the CATPA Office will provide CATPA Board Meeting packets via electronic files to reduce redundancy, expense and overhead costs associated with paper and copy fees.
- B. REVISE BOARD REFERENCE MANUAL.** Facilitate the maintenance and update of the CATPA Board Reference Manual on a monthly basis with appropriate changes and modifications.
- C. COMPLETE CATPA RULES REVIEW.** Perform a required CATPA Rules Review during the May 2015 meeting, complying with the CDPS Rulemaking Policy and report findings to the Executive Director's Office prior to June 15, 2015.
- D. ASSIST C-MATT WITH A CO-LOCATION.** Prior to January 01, 2016, liaison with C-MATT and Capitals Services to search and acquisition alternatives for a colocation of CMATT.
- E. RESEARCH PROSECUTION ALTERNATIVES.** Prior to January 01, 2016, liaison with BATTLE and the El Paso District Attorney's Office to determine the ability to formulate a proposal consistent with the CATPA Prosecution Initiative Program Guide.
- F. PROVIDE FUNDING EFFICIENCIES TO THE CATPA BOARD.** On a monthly basis, provide the CATPA Board with efficiency and value based determinations as received from the reporting requirements from the various grantees.
- G. COMPOSE AND RECOMMEND FY17 GRANT MANAGEMENT GUIDE AND PROCESS.** Prior to August 2016, submit an FY17 Grant Managers Guidance manual for approval to the CATPA Board. This manual should contain procedures and forms to be used in the FY17 CATPA Grant Program.
- H. PROVIDE OPERATING, GRANT AND COLLECTIONS FUNDING UPDATES TO THE BOARD.** On a monthly basis, provide accounting reports of all CATPA cash monies to the CATPA Board. These accounting reports must be resulting from the supervised financial accounting and reconciliation by CDPS/CSP financial services.
- I. PROVIDE FOR THE COLLECTION OF ALL CATPA FEES.**