

**COTTER CORPORATION**

**BOILER HOUSE DEMOLITION  
WORK PLAN**

**Prepared by:  
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## 1. Boiler House Description

The Boiler House was constructed for the purpose of providing heat for the mill buildings and process tanks. The boiler house was constructed and began operation in 1979. The building contains two 800 hp Cleaver Brooks boilers plus support equipment for the boiler system. Attachment 1 includes an aerial photograph of the Cotter Mill, showing the location of the Boiler House Building.

## 2. Demolition Objectives and Approach

Demolition of the Boiler House will include the removal of the structures described in Section 1.2 and size reduction and disposal of the components in the on-site lined Main Impoundment. The project goals for Boiler House demolition are:

- Attain an as low as reasonably achievable (ALARA) dose outcome for (1) workers performing the demolition, (2) other on-site personnel, and (3) off-site individuals.
- Complete the demolition and waste disposal in a safe, cost-effective manner, in full compliance with applicable state and federal requirements.
- Contamination control is essential to achieving ALARA (both personal and environmental) and minimizing the need for additional cleanup
- Spills in excess of 100 gallons of liquid are possible and expected for during this activity. Cleanup of spills will be conducted as soon as practicable.
- Provide adequate environmental protection from contaminated dust and water runoff.

The approach involves use of mechanized equipment configured for demolition work, minimizing manual labor. Heavy-duty equipment will allow largely remote demolition of structures and buildings and loading of debris. A water truck with both fire hose and water cannon capability along with fire hose connected to water hydrants will be utilized to minimize dusting during the project.

A pre-demolition characterization (Appendix A and B) of the facilities has been completed and has been used to assess potential contaminants of concern as detailed in Section 5. This characterization has been conducted in accordance with procedure SPA-0012. This information will guide the work practices and/or the implementation of engineering controls to maintain potential exposures ALARA and insure the safety of the workers performing the operation.

During any phase of this operation if circumstances occur that were unanticipated then additional characterization will be conducted in accordance with procedure SPA-0012.

Contemporaneously, a demolition permit and an asbestos abatement permit will be applied for as necessary.

## 3. Pre-Demolition Activities

The intent of the pre-demolition activities is to prepare the Boiler House Building for demolition. The following items must be completed prior to beginning the demolition of that building.

### 3.1 Remove Oil From Compressors

There are two compressors in the building that contain oil. The oil will be drained from the compressors prior to beginning demolition. This is a routine operation. The oil will be placed in drums as used oil.

## 4. Demolition

This section describes how the demolition will be conducted. Demolition will be evaluated on a daily basis and modifications to the plan will be made as necessary based on situations that arise.

- Daily meetings will be conducted and documented to evaluate the progress of the demolition activities and evaluate any problems i.e. safety encountered during the operations. (Attachment 3)

- Daily tailgate meetings will be conducted and documented to evaluate the progress of the demolition activities and evaluate any problems i.e. elevated air samples, haulage routes, safety issues. (Attachment 4)
- Staff will evaluate buildings to determine which equipment will be best suited for the demolition activity.
- Necessary equipment will be available at the start of operations.
- Prior to beginning demolition silt fences and/or berms will be installed along the perimeter of the demolition area.

#### **4.1 Equipment**

Equipment used in the demolition activities may include a front end loader, excavator, hydraulic shear, backhoe, water truck, boom truck, 25 ton crane, dozer and dump truck(s). Demolition of the Boiler House building may be accomplished using the hydraulic shear, excavator, and dozer. Rubble removal may be conducted using the excavator, front end loader and dump truck(s). Removal of soils may be conducted using the excavator, backhoe, or loader and dump truck(s).

#### **4.2 Sequence of Demolition – Boiler House Building (Appendix A, "Demolition –Boiler House Building")**

1. Obtain breathing zone sample pump prior to beginning operations.
2. Set barricades or caution tape, as necessary, on roadway to minimize access to demolition area.
3. Notify all personnel that demolition has begun and the haul routes that are being utilized.
4. Prior to starting demolition wet Boiler House building down, including the inside surfaces of the building and equipment, using water truck cannon or fire hose.
5. The building is constructed of cinder block and pre-cast concrete roof. Using an excavator and shear, if necessary, begin by removing the outer building wall. This will cause the pre-cast roof to collapse which will allow for equipment to begin sizing the concrete. With the roof and walls removed access to the equipment inside the building is gained and removal and disposal of the equipment can begin.
6. The boilers, due to their size and weight, will require an outside contractor for removal. The units will be kept intact and moved and disposed of as a single unit. A specific plan will be developed by the contractor for the removal of the boilers.
7. Using an excavator and shear begin removing the building structure.
8. Size rubble as necessary for transport by dump truck.
9. Load rubble using the loader into the dump truck for transport to the Main Impoundment disposal area.
10. Water haul roads as necessary.

#### **4.3 Sequence of Demolition – Concrete (Appendix A "Concrete")**

1. Obtain breathing zone sample pump prior to beginning operations.
2. Set barricades or caution tape on roadway to prevent access to demolition area.
3. The Utility Disconnect Verification form must be completed prior to any demolition taking place.
4. Prior to starting demolition wet concrete using water truck cannon or fire hose.
5. During all phases of demolition use water to control any dusting as necessary.
6. Evaluate wind conditions at start/end of each day and periodically throughout the day for dust control and safety.
7. Using the excavator with rock hammer and dozer begin demolition of the concrete. As necessary use shear to cut rebar.
8. Size rubble as necessary for transport by dump truck.
9. Load rubble using the loader into the dump truck for transport to the Main Impoundment disposal area.
10. Water haul roads as necessary.

## **5. Material Disposal in the Main Impoundment**

Materials will be disposed in the Main Impoundment in accordance with the Tailings Reclamation Plan. Demolition materials will be placed in the Main Impoundment according to the procedures outlined below:

1. Material will be cut or dismantled into pieces that can be safely lifted or carried with the equipment being used. Material will also be cut or dismantled to minimize void spaces in the disposal area.
2. A dozer or front-end loader may be used to crush or compact compressible materials.
3. Pipe, conduit, or other items with an opening or diameter larger than 18 inches that cannot be crushed will be filled with earthen materials or a foaming agent prior to disposal.
4. Debris placement will be a minimum distance of 10 feet above the Main Impoundment liner.
5. Soils will be placed in the Main Impoundment.

## **6. Post Demolition Activities**

Upon completion of soils assessment and removal restore area to grade for proper drainage. Remove silt fences and any residual material at the silt fence. Soils will be treated by chemical treatment or seeded to control dusting from the area. Remove barricades and re-establish traffic roadway.

**Attachment 1 Mill Site Map**



**Appendix A Pre-Demolition Activities****Complete all information use as many sheets as necessary**

Task Location	Boiler House Building	Task Title	Pre Demolition Activities
Department	Maintenance	Prepared By	Richard Wooten
Supervisor	Craig Simpson	Reviewed By	ALARA Review Committee (ARC)
		Approved By	ARC

Standard Requirements  
(SOP, SP, PPE, etc.)

Sequence of Job Steps	Potential Hazards (P,E,C,R)	Safe Procedures/Practices/Controls	Consequence Level	Likelihood	Risk Code	Hazard ID Code*
Asbestos Survey	P,C,R	Outside contractor	II	B	1	
Obtain Demolition Permit		Submit Permit application	I	A	0	
Remove Oil From Compressors	P,C	Trained Personnel, PPE, SP-0002,SP-0006, SP-0009, SPA-0003, RH-190, Guidelines for Spill Notification	II	B	1	1,11,15,16

When a completed analysis indicates that the estimated risk code for any of the steps of this task is "medium" or higher (RC=3 or 4), then develop a formal written procedure for the task and have it reviewed and approved prior to beginning the work.

\* From Hazard Identification Sheet

**Appendix A Demolition****Complete all information use as many sheets as necessary**

Task Location	Boiler House Building	Task Title	Demolition
Contractor	Kessler Reclamation	Prepared By	Richard Wooten
Supervisor	Calvin Kessler	Reviewed By	ARC
		Approved By	ARC

Standard Requirements  
(SOP, SP, PPE, etc.)

Sequence of Job Steps	Potential Hazards (P,E,C,R)	Safe Procedures/Practices/Controls	Consequence Level	Likelihood	Risk Code	Hazard ID Code*
Barricade area, as necessary	P	Work practice, area isolation	I	A	0	12
Install silt fences - Run on/Run off	P	Work practice	I	A	0	12
Wash Down Building and Equipment – Inside and Outside	P	Work Practice	I	A	0	12
Demolition	P,R	SP-0005, training, PPE, Wind Speed in excess of 25mph. No use of man lift at wind gust in excess of 30 mph.	III	B	2	2, 14, 17, 19, 21
Remove Rubble		See Remove Rubble Spreadsheet				

When a completed analysis indicates that the estimated risk code for any of the steps of this task is "medium" or higher (RC=3 or 4), then develop a formal written procedure for the task and have it reviewed and approved prior to beginning the work.

\* From Hazard Identification Sheet

**Appendix A Remove Concrete****Complete all information use as many sheets as necessary**

Task Location	Boiler House	Task Title	Remove Concrete
Contractor	Kessler Reclamation	Prepared By	Richard Wooten
Supervisor	Calvin Kessler	Reviewed By	ALARA Review Committee
		Approved By	ALARA Review Committee

(SOP, SP, PPE, etc.)

Sequence of Job Steps	Potential Hazards (P,E,C,R)	Safe Procedures/Practices/Controls	Consequence Level	Likelihood	Risk Code	Hazard ID Code*
Barricade area	P	Work practice, area isolation	I	A	0	12
Install silt fences or berms	P	Work practice	I	A	0	12
Dust control-pre demolition	P,R	Work practice, SP-0005	I	A	0	14, 17, 19, 21
Demolition	P,R	SP-0003,SP-0005, training, PPE, Wind Speed in excess of 25mph. No use of man lift at wind gust in excess of 30 mph.	III	B	2	2, 14, 17, 19, 21

When a completed analysis indicates that the estimated risk code for any of the steps of this task is "medium" or higher (RC=3 or 4), then develop a formal written procedure for the task and have it reviewed and approved prior to beginning the work.

\* From Hazard Identification Sheet

**Appendix A Remove Rubble****Complete all information use as many sheets as necessary**

Task Location	Boiler House Building	Task Title	Remove Rubble
Contractor	Kessler Reclamation	Prepared By	Richard Wooten
Supervisor	Calvin Kessler	Reviewed By	ARC
		Approved By	ARC

Standard Requirements  
(SOP, SP, PPE, etc.)

Sequence of Job Steps	Potential Hazards (P,E,C,R)	Safe Procedures/Practices/Controls	Consequence Level	Likelihood	Risk Code	Hazard ID Code*
Barricade area, as necessary	P	Work practice, area isolation	I	A	0	12
Install silt fences	P	Work practice	I	A	0	12
Dust Control	P,R	SP-0005, training	I	A	0	14, 17, 19, 21
Rubble size reduction	P,R	Work practice, SP-0005	III	B	2	2, 14, 17, 19, 21
Load and transport (track loads)	P,R	SP-0005, training, PPE	III	B	2	2, 12, 14, 17, 19, 21
Placement in impoundment disposal area.	P,R	SP-0005, training, PPE, Solids Management Plan, Wind Speed in excess of 25 mph	III	B	2	2, 14, 17, 19, 21

When a completed analysis indicates that the estimated risk code for any of the steps of this task is "medium" or higher (RC=3 or 4), then develop a formal written procedure for the task and have it reviewed and approved prior to beginning the work.

\* From Hazard Identification Sheet

**Appendix A Post Demolition****Complete all information use as many sheets as necessary**

Task Location	Boiler House Building	Task Title	Post Demolition
Contractor	Kessler Reclamation	Prepared By	Richard Wooten
Supervisor	Calvin Kessler	Reviewed By	ARC
		Approved By	ARC

Standard Requirements  
(SOP, SP, PPE, etc.)

Sequence of Job Steps	Potential Hazards (P,E,C,R)	Safe Procedures/Practices/Controls	Consequence Level	Likelihood	Risk Code	Hazard ID Code*
Radiation survey (Cotter)	P,R	Training; Work Practice; RH-110	I	A	0	21
Dust Control	P,C,R	Work practice, SP-0005, PPE	II	B	1	1, 2, 10, 14, 17, 21
Regrade area for drainage	P	Work practice, SP-0005, PPE	II	B	1	1, 2, 10, 14, 17, 21
Remove silt fences	P,R	Work practice, SP-0005	I	A	0	12, 14, 17, 21
Remove Barricades	P	Work practice	I	A	0	12

When a completed analysis indicates that the estimated risk code for any of the steps of this task is "medium" or higher (RC=3 or 4), then develop a formal written procedure for the task and have it reviewed and approved prior to beginning the work.

\* From Hazard Identification Sheet

**Appendix B Hazard Identification Worksheet**

<b>Task:</b> Boiler House Demolition		<b>Date:</b> February 2011
Instructions: Use the following list as a guide to evaluating task conditions and hazards. Apply information to the task hazard analysis sheet.		
<b>General Conditions</b>		<b>Mitigations</b>
1	Are you familiar with MSDS requirements for the materials being used and the required Personal Protective Equipment (PPE)?	SP-0009 "Hazard Communication"; SPA-0003 "Personal Protective Equipment"; Mill Safety Manual
2	Will you create dust, welding arcs, heat, excessive noise, or chemical mixtures during the task?	SP-0008 "Hearing Protection"; SP-0009 "Hazard Communication"; SP-0018 "Welding"; Mill Safety Manual; RH-190 "Respiratory Protection"; RH-130 "Occupational General Air Particulate Survey"; RH-150 "Occupational Breathing Zone Monitoring"
3	Are there any fire or explosive hazards associated with the task or likely to develop because of the task?	SP-0007 "Hot Work Permit"; SP-0017 "Fire Extinguishers"; Mill Safety Manual
4	Could the task create headaches, breathing problems, or dizziness from odors, etc.?	RH-190 "Respiratory Protection"; Mill Safety Manual
5	Is the task performed where limited entry, egress, or poor ventilation exists?	SP-0004 "Confined Space Entry"; Mill Safety Manual
6	Does the task require compressed, liquefied, or noxious gases?	SP-0014 "Compressed Gas Cylinders: Transportation, Storage, and Use"; Mill Safety Manual
7	Does the task require work in areas or with materials subject to extreme temperatures?	SP-0012 "Guarding"
8	Does the task involve the use of fork lifts, cranes, man lifts?	SP-0003 "Cranes and Lifting Equipment"; Mill Safety Manual
9	Does the task involve the use of powered hand tools?	SP-0010 "Hand & Power Tools"
10	Does the work involve the risk of electrical shock or other forms of hazardous energy?	SP-0001 "Control of Hazardous Energy (Lock Out/Tag Out); SP-0013 "Electrical Safety"; Mill Safety Manual
11	Does the task involve working above or below ground?	SP-0002 "Fall Protection"; SP-0004 "Confined Space Entry"; SP-0011 "Trenching and Shoring; Mill Safety Manual
12	Does the task involve lifting, pulling, pushing, or carrying heavy objects or repetitive motion?	SP-0019 "Proper Lifting"; Mill Safety Manual

13	Does the task involve work with pressurized vessels or lines?	SP-0001 "Control of Hazardous Energy (Lock Out/Tag Out); Mill Safety Manual; Guidelines for Spill Notification
14	Does the task involve the use of mobile equipment such as trucks, loaders, rail cars, etc.?	SP-0003 "Cranes and Lifting Equipment"; SP-0005 "Vehicles"; SP-0015 "Shuttle Car Operation; Mill Safety Manual
15	Does the task involve the use of non-pressurized that could create spills?	Guidelines for Spill Notification
16	Does the task require any permits?	SP-0004 "Confined Space Entry"; SP-0006 "Hazardous Work Permit"; SP-0007 "Hot Work Permit"; RH-060 "Radiation Work Permit"
17	Does the task require specialized training?	SPA-0007 "Training and Education"; Mill Safety Manual
18	Will waste products require special handling or disposal requirements?	
19	Environmental releases such as spills, leaks, dusts, smoke, fumes, gases, etc.	EV-020 "Environmental Air Particulate Sampling"
20	Exposure to insects, reptiles, animals (i.e. mice), etc.?	Mill Safety Manual
21	Radioactive materials present? Uranium Ore, Caldesite Ore, other concentrates, tailings material	RH-010 "Radiological Health & Safety Training"; RH-110 "Beta and/or Gamma Exposure Rate Surveys"; RH-120 "Alpha, Beta/Gamma Contamination Surveys; RH-140 Radon-222/Radon-220 Decay Product Surveys
22	Radioactive materials present? Yellowcake	RH-010 "Radiological Health & Safety Training"; RH-110 "Beta and/or Gamma Exposure Rate Surveys"; RH-120 "Alpha, Beta/Gamma Contamination Surveys
23	Radioactive materials present? Contaminated Materials, soils, dust	RH-010 "Radiological Health & Safety Training"; RH-110 "Beta and/or Gamma Exposure Rate Surveys"; RH-120 "Alpha, Beta/Gamma Contamination Surveys; RH-121 "Alpha, Beta/Gamma Smear Sampling"; RH-200 "Personnel Release Surveys"
24	Radioactive materials present? Nuclear Density Gauges, Nuclear Level Gauges, Other Sources	RH-010 "Radiological Health & Safety Training"; RH-110 "Beta and/or Gamma Exposure Rate Surveys"; RH-120 "Alpha, Beta/Gamma Contamination Surveys; RH-170 "Industrial Device Installation"
25	Is there a possibility of exposure to gaseous or particulate concentrations that are Immediately Dangerous to Life or Health (IDLH)?	Monitor for gaseous or particulate concentrations

26	Does the task involve work with or around moving machinery or conveyor belts?	SP-0012 "Guarding"; Mill Safety Manual
27	Any other hazards that have been overlooked with this list?	